SHIRE OF
WAROONA
SEA TO SCARP

APPENDICES INDEX

SPECIAL COUNCIL MEETING

7 August 2026

Appendix 6.1.1 A

SHIRE OF WAROONA
SEA TO SCARP

CORPORATE BUSINESS PLAN

2026 - 2030

TOWARDS 2034

Document No: CGL007

About this document

The Corporate Business Plan is the Shire of Waroona's four-year planning document and is a key component of the Shire's Integrated Planning and Reporting Framework.

This plan activates the objectives of the Strategic Community Plan and informs the annual budget process to ensure the priorities of the community are strategically aligned and affordable.

Disclaimer

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Strategy

Plan

Framework

Policy

Report

Management Practice

Procedure

Form

Council Document

Public Document

Accessibility

This document is available in alternative formats such as large print, electronic, audio or Braille, on request.

Document Control

Doc No.	Date Reviewed	Details	Author	File No.
CLG007	<date>	Adopted by Council	Senior Governance Officer	CM.4

Contents

The Shire of Waroona stretches from sea to scarp between the Indian Ocean and the Darling Scarp, featuring pristine beaches, coastal lakes, fertile farmlands and peaceful jarrah forests. Covering a total area of 835km^2, the Shire includes the localities of Waroona, Hamel, Lake Clifton and Preston Beach.

Shire President’s Message

It is a privilege to provide a brief statement on our council’s Corporate Business Plan. This council plan sets out the direction and responsibilities to our community and the future allocation of resources in delivering projects and programmes to our residents.

These actions that are categorised and recorded, link through to available funding and resolutions that council works towards. The plan is a fundamental cornerstone of the direction of the organisation and is grounded in community consultation and input.

The plan certainly contains a large amount of the functions and aspirations of our Shire. I sincerely thank our councillors and staff for supporting the foundation the Corporate Business Plan sits upon and for collaborating as a sound functioning body that certainly has the interests of our residents and ratepayers as our focus.

Mike Walmsley
Shire President

Chief Executive Officer’s Message

The Corporate Business Plan is the document which spells out how we intend to deliver the ideas, aspirations and plans that the community has said it wants to bring about in its Strategic Community Plan (SCP). These activities span the five focus areas of the SCP, namely –

- Our Community
- Our Economy
- Our Environment
- Our Built Assets
- Our Leadership.

The projects and actions show the yearly timelines for planning, implementation and review for the coming four years. We continue to roll out projects for the Shire with the Town to Weir Trail the latest project to be done. At Preston Beach we’re consolidating the existing information and consultation into a new document along with new ideas and once adopted this will lead the future of Preston Beach. We will be starting work at the Lake Clifton Community Reserve soon. Tourism has been a focus with the Destination Management Plan now in place and starting to be delivered to bring a themed, positive message to visitors about the Shire.

Please take the opportunity to read this Plan which shows who we are as a local government and what the future holds in the coming years of delivery for the Shire.

Mark Goodlet
Chief Executive Officer

Our Council

Cr Mike Walmsley
Shire President

Cr Larry Scott
Deputy Shire President

Cr Karlie Bartle

Cr John Mason

Cr Karen Odorisio

Cr Julie Rowles

Cr Brad Vitale

Our Leadership Team

Mark Goodlet
Chief Executive Officer

- Strategy
- Elections
- Major Projects
- Council Services
- Business Improvement
- Emergency Services

Ashleigh Nuttall
Director Corporate & Community Services

- Community Development~~Services~~
- Recreation Services
- Tourism
- Communication & Marketing
- Economic Development
- Finance
- Governance
- Risk Management
- Information Technology

Kirsty Ferraro
Director Customer & Development Services

- Customer Service
- Library Services
- Human Resources
- Ranger Services
- ~~Work Health & Safety~~
- ~~Building Services~~
- Regulatory Services
- Planning Services
- Environmental Management - Strategic
  ~~Community Safety & Emergency Services~~

Rikki Pulfer
Executive Manager Infrastructure Services

- Works & Operations
- Environmental Management - Operations
- Technical Services
- Waste Management
- Asset Management Services

Our Purpose

We create environments where community, culture and commerce can flourish

Our Vision

A celebration of natural beauty, country values and vibrant prosperity

Our Values

1. *We support our community in a collaborative manner with enthusiasm and fairness*
2. *We commit to building a resilient community*
3. *We encourage diversity and inclusiveness and celebrate uniqueness*
4. *We listen to the community and respond to their needs*
5. *We strive to deliver consistently high*

About the Corporate Business Plan

The Corporate Business Plan is the Shire of Waroona (Shire)'s blueprint for action over the next four years. As an integral part of the Shire's Integrated Planning & Reporting Framework, this plan contains ~~tasks and~~ projects and actions which activate the strategies set in~~of~~ the Strategic Community Plan. It also plays a vital role in guiding the Shire's annual budget – ensuring that every purchase reflects what is important to the community.

Integrated Planning & Reporting Framework

Strategic Community Plan
Sets out the community's vision, and the Shire's strategic direction, long and medium-term priorities and resourcing implications.
(10 Year Plan)

Corporate Business Plan
A four-year delivery program of actions and projects that align to the Strategic Community Plan.
(4 Year Plan)

Annual Budget
Financial plan for the current financial year
(1 Year)

Informing Strategies

- Long Term Financial Plan
- Asset Mangement Strategy
- Workforce Plan
- Place & Area Specific Plans

Figure 1: Elements of the Integrated Planning & Reporting Framework. Source: Department of Local Government, Sport & Cultural Industries.

How to Read the Corporate Business Plan

Objectives, Strategies and Actions

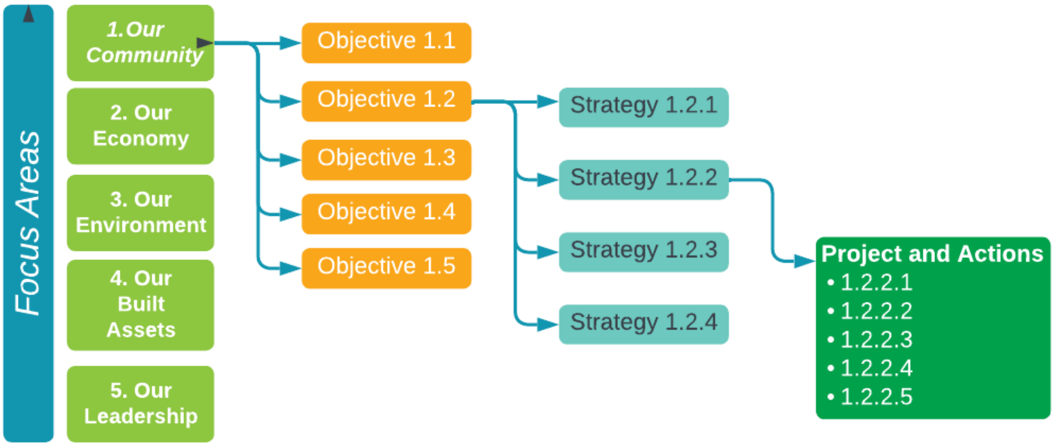


Figure 2: Corporate Business Plan hierarchy

For each focus area, a series of objectives have been developed as targets for the Shire to work towards. The Shire has adopted a number of strategies, and subsequent projects and actions to directly support the achievement of each objective. Each element is assigned a unique reference number to show its relationship to the level above.

Delivery Indicators

The delivery of each project/action over the next four years has been considered and categorised using three indicators:

- Plan
- Implement
- Review

Focus Areas & Aspirations to 2034

Our Community

To have a connected and involved community that improves our quality of life through developing quality places and implementing quality town planning.

Our Economy

To create a diverse economy base that supports opportunity and employment.

Our Environment

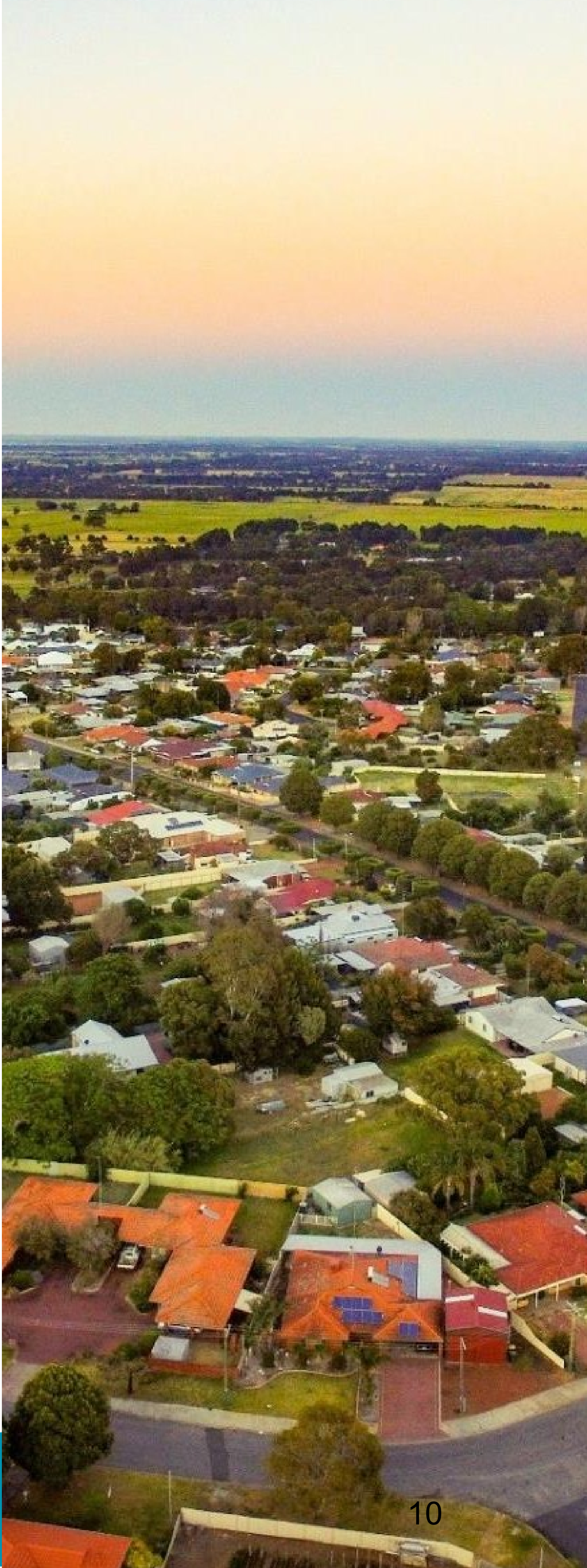
To continually care for, protect and enhance our environment for the generations to come.

Our Built Assets

To build and effectively manage our assets to continually improve our standard of living.

Our Leadership

To embed strong leadership through good governance, effective communication and ensuring value for money.



Our Community

To have a connected and involved community that improves our quality of life through developing quality places and implementing quality town planning.

Objective 1.1	Create a connected, safe, and cohesive community with a strong sense of community pride					
Strategy 1.1.1	**Develop an identity for the Shire and the communities it comprises**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.1.1.1	Implement the Community Development Strategy 2025-2028 through the Community Development annual action plans.	Community Development	Implement	Review	Implement	Implement
1.1.1.2	Implement priority actions within ~~Undertake a signage audit~~ the signage strategy and seek funding for signage upgrades and new installs	~~Development Services~~Economic Development	Implement ~~Plan~~	Implement	Implement	
1.1.1.3	Undertake a review of town entrances to develop improved and localised character and entrance statements	~~Development Services~~Economic Development	Plan	Implement		
Strategy 1.1.2	**Pursue a social environment that is accessible and inclusive for all ages and abilities**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.1.2.1	Advocate for and support initiatives that are accessible and inclusive for all community members.	Community Development	Implement	Implement	Implement	Implement
1.1.2.2	Consider the needs of people of all abilities and backgrounds in the planning and implementation of Community Development initiatives.	Community Development	Implement	Implement	Implement	Implement
1.1.2.3	Review, implement and report on the Access & Inclusion Plan	Corporate Services	Implement	Implement	Implement	Implement
Strategy 1.1.3	**Grow and develop an age-friendly community**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.1.3.1	Support and facilitate targeted initiatives in response to the needs and aspirations of older people	Community Development	Implement	Implement	Implement	Implement
Strategy 1.1.4	**Become a youth engaged and supportive community**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.1.4.1	Support and facilitate targeted initiatives in response to the needs and aspirations of young people	Community Development	Implement	Implement	Implement	Implement

Strategy 1.1.5 Develop and facilitate events of a local and regional scale

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
1.1.5.1	Support or facilitate events in response to the needs and aspirations of the local community	Community Development	Implement	Implement	Implement	Implement

Strategy 1.1.6 Ensure the safety of our community

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
1.1.6.1	Deliver a range of activities that improve the safety of the community as outlined in the Community Development Strategy	Community Development	Implement	Implement	Implement	Implement
1.1.6.2	Develop, implement and maintain bush fire risk management planning	Safety & Emergency Services	Implement	Review	Implement	Implement
~~1.1.6.3~~	~~Review Local Emergency Management Arrangements~~	~~Safety & Emergency Services~~		*Completed in 2025/26* ~~Review~~		
1.1.6.3	Implement the Local Emergency Management Arrangements	Safety & Emergency Services	Implement	Implement	Implement	Implement

Objective 1.2 Maximise and connect our natural assets to the community

Strategy 1.2.1 Connect natural assets, waterways, parks and reserves to the community

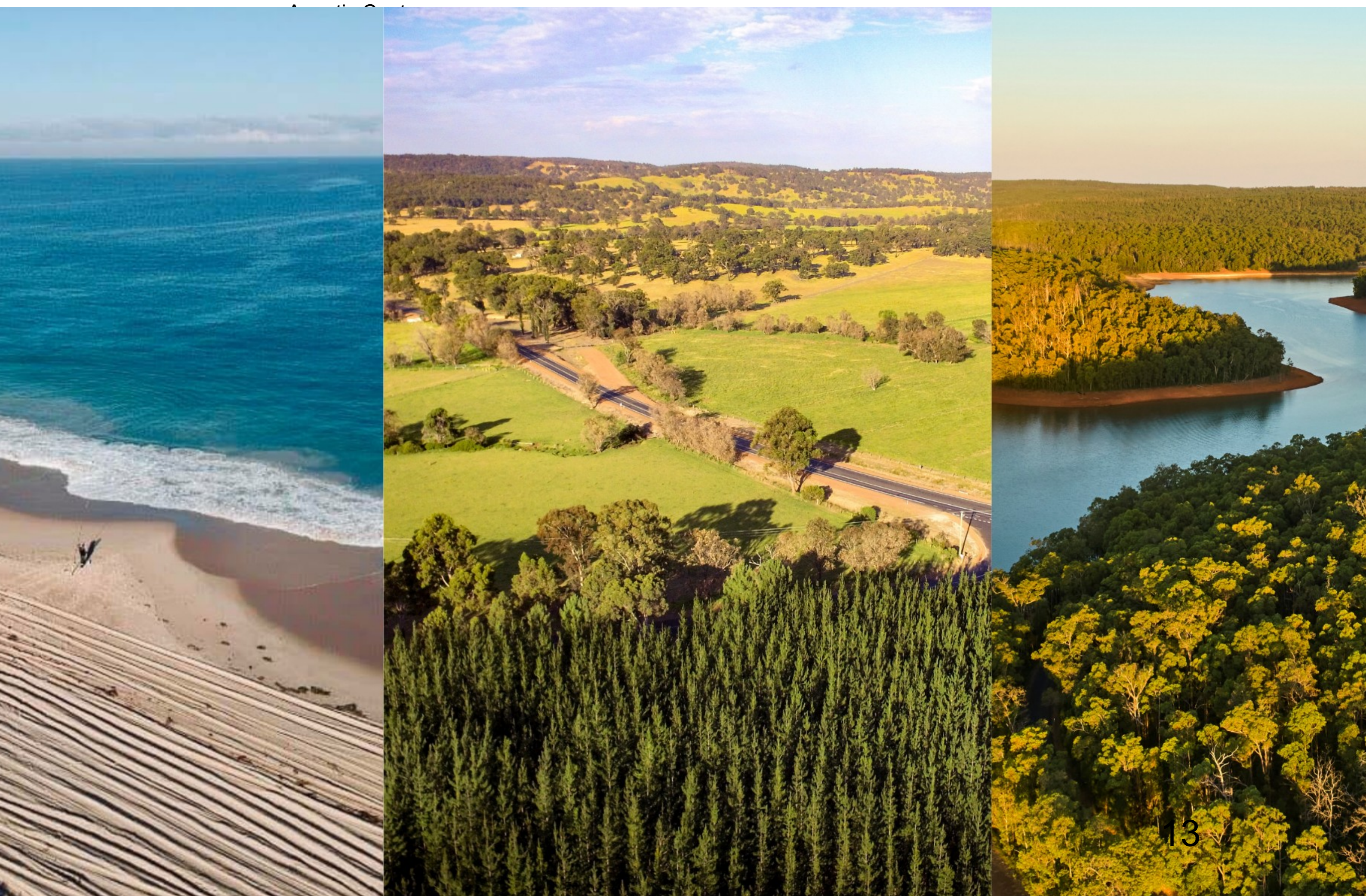
Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
1.2.1.1	Develop and implement a Public Open Space Strategy	Infrastructure Services	Plan	Implement	Implement	Implement

Strategy 1.2.2 Upgrade the amenity of the Drakesbrook Weir

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
1.2.2.1	Review and update ~~Prepare a Business Plan for the implementation of~~ the Drakesbrook Weir Masterplan	Office of the CEO	Plan	~~Plan~~		
1.2.2.2	Progressively seek grants and implement the Drakesbrook Weir Masterplan	Office of the CEO		Implement ~~Plan~~	Implement	Implement
1.2.2.3	Progressively implement the Drakesbrook Weir Management Plan	Infrastructure Services	Implement	Implement	Implement	Implement

Objective 1.3	A planning framework that is visionary, supports community connectivity and enables participation that ensures quality, diverse and innovative planning outcomes that meets community aspirations					
Strategy 1.3.1	**Ensure our Town Planning Scheme and Local Planning Strategy facilitates quality and diverse planning outcomes**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.3.1.1	Prepare a new Local Planning Strategy	~~Planning~~ Development Services	Plan	Implement	Implement	Implement
1.3.1.2	Prepare a new Town Planning Scheme	~~Planning~~ Development Services	Plan	Plan	Implement	Implement
Strategy 1.3.2	**Consider new growth areas and prepare District Structure Plans**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.3.2.1	Prepare District Structure Plans as required	~~Planning~~ Development Services			Plan	Plan

Objective 1.4	Encourage an active and healthy community with an improved quality of life					
Strategy 1.4.1	**Promote a mentally and physically health lifestyle**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.4.1.1	Develop and implement a Recreation Centre Activation Strategy outlining plans for attraction and increased usage of the Waroona Recreation &	Recreation Services	Plan	Implement	Implement	Implement



Strategy 1.4.2 Support local community, sporting and recreational groups and initiatives

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
1.4.2.1	Develop and implement a Waroona Club Development Program that supports sport and recreation clubs to be sustainable	Recreation Services	Plan	Implement	Implement	Implement
1.4.2.2	Implement an annual Micro Grants program to support new community led initiatives	Community Development	Implement	Implement	Implement	Implement
1.4.2.3	Develop a Waroona Sport and Recreation Precinct Masterplan	Office of the CEO	Plan	Plan	Plan	Plan

Strategy 1.4.3 Actively take opportunities to enhance public health

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
1.4.3.1	Implement priority actions from the Public Health Plan	Environmental Health Services	Implement ~~Review~~	Implement	Review ~~Implement~~	Implement ~~Review~~
1.4.3.2	Develop a Library Activation Strategy that provides library programs to reduce social isolation and promote lifelong learning	Library Services	Plan	Implement	Implement	Implement

Strategy 1.4.4 Foster and value our volunteers

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
1.4.4.1	Recognise volunteer contributions through awards and functions	Community Development	Implement	Implement	Implement	Implement

Strategy 1.4.5 Support and enhance health services in Waroona

Projects and Actions		Lead	2025/26	2026/27	2027/28	2028/29
1.4.5.1	Support the community to lead healthy and fulfilling lives through activities outlined in the Community Development Strategy	Community Development	Implement	Implement	Implement	Implement

Objective 1.5 Value, protect and celebrate our rich history and culture

Strategy 1.5.1 Pursue actions to preserve areas and materials of historical significance

Projects and Actions		Lead	2025/26	2026/27	2027/28	2028/29
1.5.1.1	Support the Waroona Historical Society and maintain the museum facility	Corporate Services / Technical Services	Implement	Implement	Implement	Implement
1.5.1.2	Review the Local Heritage Survey	~~Planning & Sustainability~~Development Services			Review	~~Review~~

Strategy 1.5.2	Foster arts and culture throughout the Shire					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.5.2.1	Support and facilitate initiatives that showcase the Shire's cultural diversity, heritage, and public art.	Community Development	● Implement	● Implement	● Implement	● Implement
Strategy 1.5.3	**Support, embrace and celebrate our local Aboriginal community**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.5.3.1	Support and facilitate targeted initiatives in response to the needs and aspirations of the Aboriginal and Torres Strait Islander community	Community Development	● Implement	● Implement	● Implement	● Implement

Our Economy

To create a diverse economy base that supports opportunity, education, and employment.

Objective 2.1	**Develop an economy that is focused on growth, knowledge and innovation, and infrastructure, and protects prime agricultural land**					
Strategy 2.1.1	**Maximise the inherent economic opportunities in the Waroona functional economic region**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
2.1.1.1	Regularly meet with and present to state and federal members and government agencies to encourage economic development opportunities and government departments to the Shire	Office of the CEO	● Implement	● Implement	● Implement	● Implement
Strategy 2.1.2	**Enhance the agriculture industry in Waroona as a dominant economic sector**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
2.1.2.1	Prepare and promote business cases for key industries to attract private investment	Office of the CEO	● Implement	● Implement	● Implement	● Implement
2.1.2.2	Support the development of permanent accommodation for seasonal agricultural workers	Office of the CEO	● Plan	● Plan	● Plan	● Plan
Objective 2.2	**Develop a locally supported resilient, stable, and innovative business community that embraces creativity, resourcefulness, and originality**					
Strategy 2.2.1	**Support local businesses, Waroona Business Support Group and initiatives**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
2.2.1.1	Collaborate with the Waroona Business Support Group and Peel Chamber of Commerce and Industry to develop initiatives	Office of the CEO	● Implement	● Implement	● Implement	● Implement
2.2.1.2	Maintain status as a small business friendly local government	Office of the CEO	● Implement	● Implement	● Implement	● Implement
Objective 2.3	**Create a vibrant, inviting and thriving town centre and maximise Waroona's natural assets, culture, and heritage as drivers for tourism development**					
Strategy 2.3.1	**Encourage community and business initiatives to refresh the appearance of the town centre**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
2.3.1.1	Progressively implement the Waroona Revitalisation Strategy and Masterplan	Office of the CEO	● Implement	● Plan	● Implement	● Implement
2.3.1.2	Implement the Townscape Façade grant initiative	~~Planning~~ Development Services	● Plan	● Plan	● Implement	● Implement

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
2.3.1.3	Prepare Streetscape Improvement Plans for South Western Highway within Waroona Town Centre	Office of the CEO	Plan	Plan	Implement	Implement
~~2.3.1.4~~	~~Prepare a Local Planning Policy to guide the design of development within Waroona Town Centre~~	~~Planning Services~~		~~*Completed in 2024/25*~~		

Strategy 2.3.2 Develop key sectors of the tourism economy where Waroona has a competitive advantage

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
2.3.2.1	Support the development of a Preston Beach caravan park	Office of the CEO	Plan ~~Implement~~	Implement	Implement	Implement
2.3.2.2	Implement ~~the~~ actions from the Destination Management Action Plan. ~~to support the Destination Management Strategy.~~	Community Development	Implement	Implement	Implement	Implement

Strategy 2.3.3 Develop new trails and enhance and promote existing trails

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
2.3.3.1	Develop and implement the Shire of Waroona Trails Plan	Office of the CEO	Plan	Implement	Implement	Implement

Our Environment

To continually care for, protect and enhance our environment for the generations to come.

Objective 3.1	Protect and enhance our existing natural assets, waterways, bushland, and biodiversity					
Strategy 3.1.1	**Collaborate with local environmental community organisations and volunteers**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
3.1.1.1	Support initiatives and activities implemented by 5 Rivers NRM, Peel Biosecurity Group and other relevant organisations	~~Environmental~~ Development Services	Implement	Implement	Implement	Implement
3.1.1.2	Actively participate in the Peron Naturaliste Partnership and associated activities	~~Environmental~~ Development Services	Implement	Implement	Implement	Implement
~~3.1.1.3~~	~~Support not-for-profit organisations to implement regular litter clean ups~~	~~Community Development~~	*Item removed – This initiative forms part of day-to-day business operations*			
3.1.1.3 ~~4~~	Provide ongoing support to ~~Waroona Landcare~~Harvey River Restoration Taskforce	Corporate Services	Implement	Implement	Implement	Implement
~~3.1.1.5~~	~~Contribute toward the refurbishment of the Department of Agriculture building~~	~~Building Services~~	*Completed in 2025/26*			
~~3.1.1.6~~	~~Support local Environmental Groups through centralisation of services at the Environmental Centre~~	~~Development Services~~	*Completed in 2025/26*			
3.1.1.4	Support collaboration and service delivery by local environmental groups through the Enviro Centre	Development Services	Implement	Implement	Implement	Implement
Strategy 3.1.2	**Develop future plans and strategies to protect and enhance Preston Beach and Yalgorup National Park**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
3.1.2.1	Support the Preston Beach Volunteer Rangers	Safety & Emergency Services	Implement	Implement	Implement	Implement
3.1.2.2	Develop a Preston Beach Management Plan for tourism and environmental protection.	Development Services	Plan	Implement	Implement	Implement
Strategy 3.1.3	**Advocate for and action protection of the environment**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
3.1.3.1	Advocate for Shire's Mining Statement	Office of the CEO	Implement	Implement	Implement	Implement
~~3.1.3.2~~	~~Develop an Environmental Management Strategy~~	~~Development Services~~	*Strategy adopted in 2023/24 - Review and implementation of Strategy Now incorporated into item 5.2.2.4*			

Objective 3.2 Proactively manage resources and practice sustainability through responsible management of water, energy, fire control and waste

Strategy 3.2.1 Secure water resources to ensure water sustainability for agricultural, economic, and recreational needs

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
3.2.1.1	Advocate for Shire's Water Initiatives	Office of the CEO	● Implement	● Implement	● Implement	● Implement

Strategy 3.2.2 Secure energy resources to ensure energy sustainability for community needs

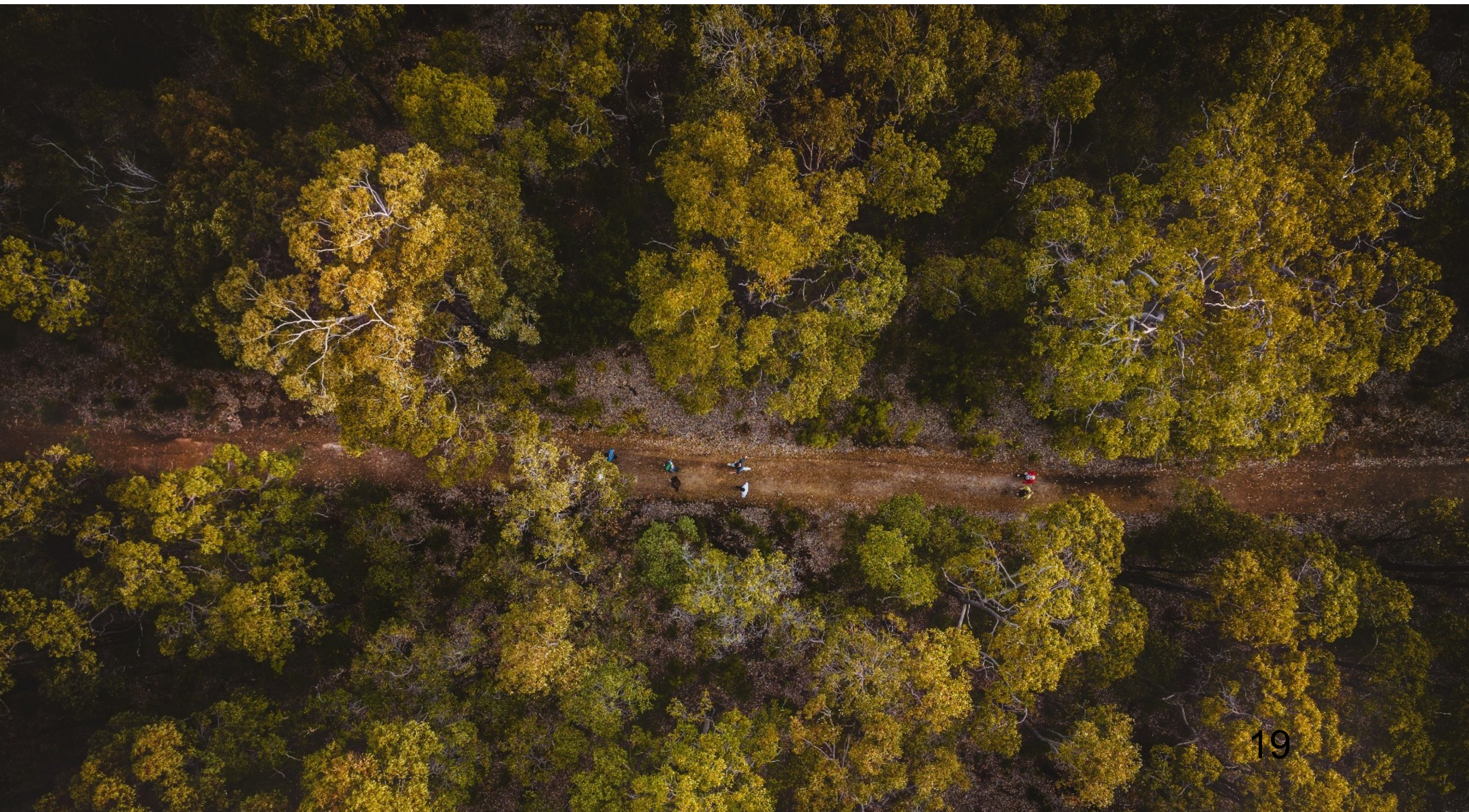
Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
3.2.2.1	Progressively install solar panels on all applicable Shire ~~Council~~ buildings	~~Building~~ Infrastructure Services	● Implement	● Implement	● Implement	● Implement

Strategy 3.2.3 Responsibly manage Council and community water and energy use

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
~~3.2.3.1~~	~~Investigate the feasibility of hybrid vehicles~~	~~Asset Management Services~~		*~~Completed in 2024/25~~*		
3.2.3.1	Monitor water and energy use for Shire facilities	Development Services	● Implement	● Implement	● Implement	● Implement

Strategy 3.2.4 Improve waste management practices through diversion, reuse and recycling

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
3.2.4.1	Implement and manage the actions outlined in the endorsed Waste Plan 2020-2030	Infrastructure Services	● Implement	● Implement	● Implement	● Implement



Our Built Assets

To build and effectively manage our assets to continually improve our standard of living.

Objective 4.1	Public spaces and infrastructure that are accessible and appropriate for our community, and meet the purpose and needs of multiple users					
Strategy 4.1.1	**Plan community facilities for current and future generations**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
~~4.1.1.1~~	~~Implement the concept and design plans for Waroona Community Precinct Phase 2 – Big shed.~~	~~Office of the CEO~~	~~Implement~~Completed in 2025/26			
~~4.1.1.2~~	~~Develop and implement the concept and design plans for Waroona Community Precinct Phase 3 – Irrigation House building.~~	~~Office of the CEO~~	Concept and design plans developed 2025/26			
4.1.1.1 ~~2~~	~~Develop and i~~Implement the concept and design plans for Waroona Community Precinct Phase 3 – Irrigation House building.	Office of the CEO	~~Plan~~	Implement	Implement	Implement
4.1.1.2 ~~3~~	Implement the Drakesbrook Cemetery Masterplan.	Asset Management Services	Implement	Implement	Implement	Implement
4.1.1.3	Seek funding for the construction of a Waroona Recreation & Aquatic Centre gym extension.	Recreation Services	Plan	Plan	Implement	

Objective 4.2	Manage assets in a consistent and sustainable manner					
Strategy 4.2.1	**Plan and effect appropriate maintenance, renewal, replacement, and disposal of assets**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
4.2.1.1	Renew and upgrade footpaths	Infrastructure Services	Implement	Implement	Implement	Implement
4.2.1.2	Implement the actions outlined in the Lake Clifton Master Plan.	Office of the CEO	Plan	Implement	Implement	Implement
4.2.1.3	Develop and implement a long term and funded building renewal program	Asset Management Services	Plan	Plan ~~Implement~~	Implement	Implement
4.2.1.4	Sewer Infill for Waroona Town	Office of the CEO	Plan	Plan	Plan	Plan

Objective 4.3	Suitable housing and transport infrastructure to meet the needs of our diverse community					
Strategy 4.3.1	**Develop and promote diverse and affordable housing and accommodation**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
4.3.1.1	Prepare a Land Rationalisation Strategy for Shire ~~Council~~ reserves, owned land, and property	Office of the CEO	● Plan	● Implement	● Implement	● Implement
4.3.1.2	No. 1 Eastcott Street, Waroona Subdivision	Office of the CEO	● Plan	● Implement	● Implement	
Strategy 4.3.2	**Develop and promote an efficient, safe, and connected local and regional transport network**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
4.3.2.1	Lobby for a road train assembly and breakdown area	Office of the CEO / Infrastructure Services	● Implement	● Implement	● Implement	

Our Leadership

To embed strong leadership through good governance, effective communication and ensuring value for money.

Objective 5.1	A sustainable future through embracing change, applying technological advancement, and pursuing efficiencies					
Strategy 5.1.1	**Establish a strong corporate governance framework to ensure high standards of integrity, ethics and accountability, and pursue professional development opportunities**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
5.1.1.1	Ensure Councillors complete ~~the~~ required training, and encourage knowledge building through attending courses, workshops, and engaging with the community ~~engagement and workshops~~	Corporate Services	Review	Implement	Review	Implement
5.1.1.2	Review all Local Laws	Corporate Services	Implement			
5.1.1.3	Review the Strategic Community Plan	Corporate Services	Review		Review	
5.1.1.4	Review the Corporate Business Plan	Corporate Services	Review	Review	Review	Review
Strategy 5.1.2	**Maintain long term financial sustainability**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
5.1.2.1	Review the Long Term Financial Plan	Corporate Services	Implement ~~Review~~	Implement	Implement ~~Review~~	Implement
Strategy 5.1.3	**Consider future technological requirements for the delivery of services and corporate functions**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
5.1.3.1	Improve communications connectivity to Waroona Recreation and Aquatic Centre for use as an evacuation centre	Corporate Services	Implement	Implement		
5.1.3.2	Maintain and improve current corporate management system.	Corporate Services	Implement	Implement	Implement	Implement

Objective 5.2	Develop a skilled, safe, and compliant organisation					
Strategy 5.2.1	**Employ, maintain and retain a skilled workforce**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
5.2.1.1	Review and implement the Workforce Plan	Customer / Development ~~/ Customer~~ Services	Implement	Review	Implement	Review

Strategy 5.2.2 Promote an organisational culture of safety, best practice and continuous improvement

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
5.2.2.1	Review the Business Continuity Plan and Procedures	Corporate Services	Review		Review	
5.2.2.2	Review and implement the Risk Management Strategy	Corporate Services	Review	Implement	Implement	Review
5.2.2.3	Implement and maintain the Work Health and Safety (WHS) Management System	Customer / Development Services	Implement	Implement	Implement	Implement
5.2.2.4	Implement and Review Council-endorsed Corporate Strategies and Plans	All Departments	Implement	Implement	Implement	Implement

Objective 5.3 Actively increase the level of engagement with the community, and response efficiently and effectively to the evolving needs of the community

Strategy 5.3.1 Establish and maintain a user focused communication approach that informs, engages, and empowers the community

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
5.3.1.1	Develop and implement a communications and marketing strategy	Corporate Services & Office of the CEO	Plan	Implement	Implement	Implement

Strategy 5.3.2 Deliver efficient and effective Council services to the community

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
	No projects / actions scheduled					

Strategy 5.3.3 Provide community focused customer services and access to information

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
5.3.3.1	Review the Customer Service Charter	Customer Services	Review		Review	

Major Projects

Our Service Areas

The Shire of Waroona is responsible for a range of functions, facilities and services. Services are provided under the following four business areas:

Office of the Chief Executive Officer		
Department	**Services**	
Strategy	• Strategy • Master planning	• Integrated planning and reporting
Elections	• Elections	
Major Projects	• Major projects	
Council Services	• Council services	
Business Improvement	• Continuous improvement	• Business management
Emergency Services	• Volunteer bush fire brigades	• Emergency services • Bushfire services

Corporate & Community Services		
Department	**Services**	
Community Development	• Place activation • Community services	• Events • Communications & marketing
Recreation Services	• Recreation services	• Club development
Tourism	• Waroona Visitor Centre	• Tourism
Economic Development	• Economic development	
Finance	• Budgeting • Finance / Accounting • Loans / Investments • Grants management	• Rates • Payroll • Asset accounting / management
Governance	• Policies and procedures • Delegations • Registers	• Audit • Local laws
Risk Management	• Insurance • Risk management	• Business continuity
Information Technology	• Information technology • Records • Freedom of information	• Public information disclosure • Closed circuit television

Customer & Development Services		
Department	**Services**	
Customer Service	• Customer service • Licensing • Facility bookings	• Marketing / Engagement and media
Library Services	• Library services	
Human Resources	• Human resources management • Recruitment	• Workforce planning • Workplace health and safety
Ranger Services	• Ranger services	
Regulatory Services	• Building approvals • Environmental health services	• Ranger services • Preston Beach volunteer rangers
Planning Services	• Strategic planning • Statutory planning • Extractive industry approvals	• Environmental planning • Heritage services
Environmental Management *- Strategic*	• Native vegetation & reserves • Biodiversity & conservation	• Foreshores & coastal management • Biosecurity programs
~~**Community Safety & Emergency Services**~~	~~• Emergency services~~ ~~• Bushfire services~~	~~• Closed circuit television~~ ~~• Preston Beach volunteer rangers~~

Infrastructure Services		
Department	**Services**	
Technical Services	• Design and investigation ~~• Asset management~~ • Subdivision and development application referrals	• Extractive industry – Road use management • Grants management (assets) • Project management
Works & Operations	• Buildings maintenance • Parks and gardens	• Roads & other infrastructure • Plant and fleet
Waste Management	• Collection services	• Disposal services
Asset Management Services	• Asset management programs	• Building maintenance services
Environmental Management - *Operations*	• Pest control • Weed management	• Clearing permits

Resourcing the Corporate Business Plan

To facilitate the achievement of the community's visions and long-term goals as reflected in the objectives, strategies and projects presented in the Shire's Strategic Community Plan and Corporate Business Plan, informing plans and strategies have been developed to ensure the required financial, infrastructure and workforce resources are in place.

Long Term Financial Plan

The Long Term Financial Plan (LTFP) is a key informing plan ~~strategy~~ that outlines the Shire's projected financial position over a ten-year period. It supports informed decision-making by identifying the financial resources needed to achieve the community's strategic objectives, while maintaining long-term financial sustainability.

The LTFP is a tool for ensuring the responsible management of community assets and services in an environment of limited resources and increasing cost pressures. It assists in aligning community aspirations with realistic financial ~~capacity, and~~capacity and ensures that the Shire ~~Council~~ can continue to provide core services and infrastructure into the future.

Key components of the LTFP include:

- The assumptions underpinning financial forecasts (e.g. inflation, growth, grants);
- Projected operating and capital income and expenditure;
- Forecast balance sheet and cash flow projections; and
- Key financial performance indicators and measures.

The LTFP~~lan~~ began a major review in 25/26 with adoption planned for early in the 26/27 financial year. From this point the plan will become a rolling document undergoing continual reviews prior to each annual budget being adopted~~is reviewed every two years regularly and updated to reflect changing circumstances, new priorities, or shifts in external economic conditions~~. While the early years of the ~~P~~plan are presented in greater detail~~based on more detailed data~~, projections in ~~the~~ later years are more indicative ~~become more general~~ due to increased uncertainty. The LTFP is an essential part of the Shire's integrated planning and reporting framework and guides the development of the Council's annual budget and Corporate Business Plan.

Asset Management Strategy

The Asset Management Strategy (Strategy) assists the Shire ~~Council~~ in delivering the required level of service in the most cost~~-~~effective manner. It guides the creation, acquisition, maintenance, operations, rehabilitation and disposal of assets to meet the needs of current and future community generations.

The Strategy forms part of Council's overarching Asset Management Framework, which outlines asset information, demonstrates responsible asset management and ensures compliance with regulatory requirements. The framework also summarises funding required to maintain assets at the required service levels.

Council applies integrated decision-making to ensure built, social, economic and environmental factors are considered throughout the asset management lifecycle.

Strategic financial planning of asset management will ensure:

- All funding requirements are adequately assessed; and
- Additional funding is identified for investment in new assets, and necessary upgrades.

Workforce Plan

The Workforce Plan 202~~2~~6–2030~~26~~ is linked directly to the Shire's Strategic Community Plan and Corporate Business Plan~~s~~. While the Strategic Community Plan outlines the long-term strategies ~~plan~~ for the Shire of Waroona, the Workforce Plan details the four-year workforce requirements, objectives and initiatives ~~projects~~ to meet the vision of Waroona 2034. In addition, this plan responds to the legislative responsibilities attributed to local government given the human resourcing needs these responsibilities carry.

For both the strategic planning and implementation of the above plans and other responsibilities, it is imperative ~~key~~ that the Shire has a flexible and agile workforce that holds ~~has~~ the skills, capacity, and knowledge to deliver the required outcomes.

Employees ~~Staff~~ require clear personal development goals that align with organisational goals and priorities. To achieve these, the Shire must ~~This requires an~~ invest~~ment~~ in development~~ing~~ and training opportunities for its leaders, managers and employees to equip them with the ~~right~~ skills required within the Shire's ~~for our~~ diverse business areas~~es~~. In addition, ~~It also requires~~ clear learning pathways are linked to performance ~~development~~development, and an ongoing investment is made in attracting and retaining talented people while maintaining a strong focus on workplace health and wellbeing.

The Shire is committed to the ongoing identification of efficient operating methods and is increasingly using technology to automate processes. The need to minimise financial impact on ratepayers is a priority - Our ongoing continuous improvement program works to improve productivity and reduce costs for the workforce.

Risk Management

The Shire of Waroona is committed to identifying, measuring, and managing risks to capitalise on opportunities and achieve the objectives of the Shire's strategic plans.

To achieve this, the Shire has adopted a risk management framework aligned to AS ISO 31000.2018 Risk Management – Guidelines. The framework is comprised of a Risk Management Policy, Risk Management Strategy & Procedures Manual, Risk Assessment and Acceptance Criteria, and Risk Profiles within the Shire's strategic and operational risk registers.

All components of the framework are integrated and set out the Shire's approach to the identification, assessment, management, reporting and monitoring of risks, which in turn form an essential part of everyday decision making and business planning.

The *Shire of Waroona's ~~Incident Management &~~ Business Continuity Plan* compliments this framework, ensuring that the Shire can continue to provide essential services to the community and its stakeholders in the event of a crisis or major incident.

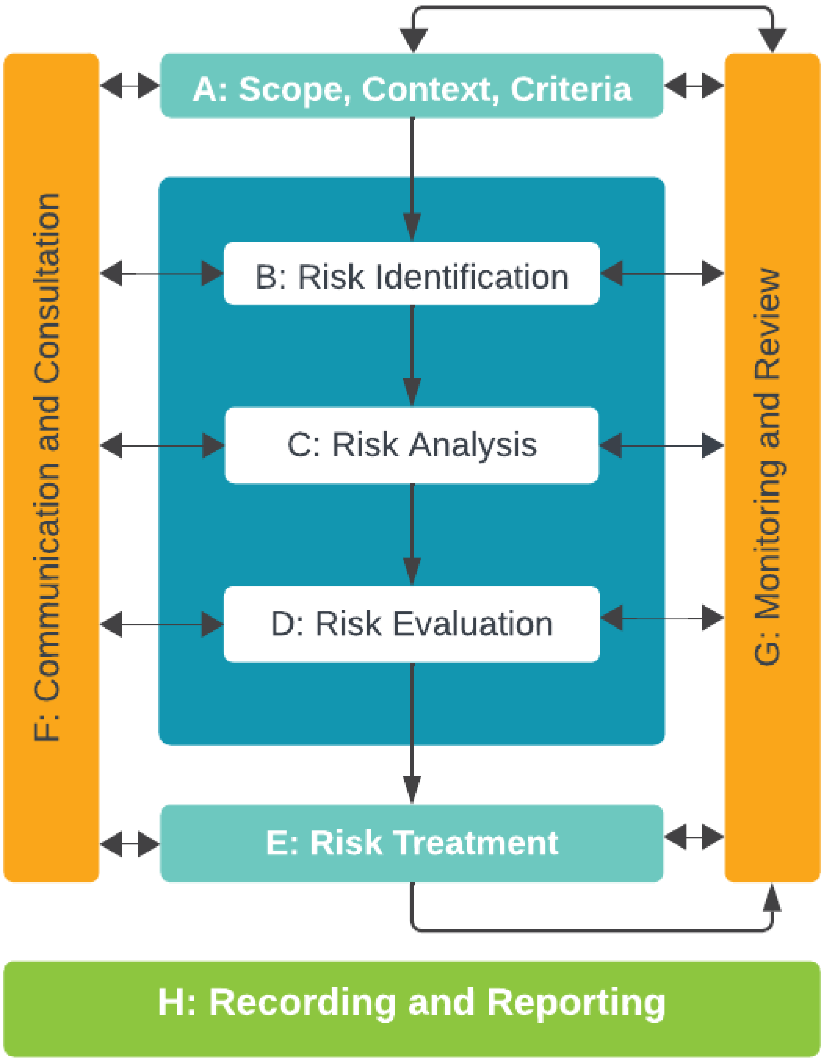


Figure 3. Risk Management Process. Source - ISO 31000:2018 Risk Management - Guidelines

Reviewing & Reporting

The Shire of Waroona has a robust reporting framework in place that tracks key performance indicators at the individual, service area and organisational level. The Chief Executive Officer has targets and objectives that are set and revised by ~~the~~ Council to deliver on key Council priorities.

The Shire's performance data is captured in our corporate records management database, ensuring that appropriate responsibilities, timeframes, measures and progress are accounted for and regularly updated. Another major performance measure is our continued assessment against the [former] Department of Local Government, Sport and Cultural Industries (DLGSC) Integrated Planning and Reporting Framework (IP&RF) - Advisory Standard, with an aim to continuously improve and refine the documents within the ~~our~~ Shire's own Integrated Planning & Reporting ~~P&R~~ framework.

The Shire will measure success and progress of the Corporate Business Plan through the following mechanisms:

- Community perception survey undertaken every two years;
- Delivery of projects on time and on budget;
- Quarterly ~~Regular~~ progress reporting to Council and the community; and
- An Annual Report which reports on the Shire's progress on its delivery of the Corporate Business Plan.

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SHIRE OF
WAROONA
SEA TO SCARP

CORPORATE BUSINESS PLAN

2026 - 2030

TOWARDS 2034

Document No: CGL007

About this document

The Corporate Business Plan is the Shire of Waroona's four-year planning document and is a key component of the Shire's Integrated Planning and Reporting Framework.

This plan activates the objectives of the Strategic Community Plan and informs the annual budget process to ensure the priorities of the community are strategically aligned and affordable.

Disclaimer

Strategy

Plan

Framework

Policy

Report

Management Practice

Procedure

Form

Council Document

Public Document

Accessibility

This document is available in alternative formats such as large print, electronic, audio or Braille, on request.

Document Control

Doc No.	Date Reviewed	Details	Author	File No.
CLG007	<date>	Adopted by Council	Senior Governance Officer	CM.4

Contents

The Shire of Waroona stretches from sea to scarp between the Indian Ocean and the Darling Scarp, featuring pristine beaches, coastal lakes, fertile farmlands and peaceful jarrah forests. Covering a total area of 835km^2, the Shire includes the localities of Waroona, Hamel, Lake Clifton and Preston Beach.

Shire President's Message

It is a privilege to provide a brief statement on our council's Corporate Business Plan. This council plan sets out the direction and responsibilities to our community and the future allocation of resources in delivering projects and programmes to our residents.

These actions that are categorised and recorded, link through to available funding and resolutions that council works towards. The plan is a fundamental cornerstone of the direction of the organisation and is grounded in community consultation and input.

The plan certainly contains a large amount of the functions and aspirations of our Shire. I sincerely thank our councillors and staff for supporting the foundation the Corporate Business Plan sits upon and for collaborating as a sound functioning body that certainly has the interests of our residents and ratepayers as our focus.

Mike Walmsley
Shire President

Chief Executive Officer's Message

The Corporate Business Plan is the document which spells out how we intend to deliver the ideas, aspirations and plans that the community has said it wants to bring about in its Strategic Community Plan (SCP). These activities span the five focus areas of the SCP, namely –

- Our Community
- Our Economy
- Our Environment
- Our Built Assets
- Our Leadership.

The projects and actions show the yearly timelines for planning, implementation and review for the coming four years. We continue to roll out projects for the Shire with the Town to Weir Trail the latest project to be done. At Preston Beach we're consolidating the existing information and consultation into a new document along with new ideas and once adopted this will lead the future of Preston Beach. We will be starting work at the Lake Clifton Community Reserve soon. Tourism has been a focus with the Destination Management Plan now in place and starting to be delivered to bring a themed, positive message to visitors about the Shire.

Please take the opportunity to read this Plan which shows who we are as a local government and what the future holds in the coming years of delivery for the Shire.

Mark Goodlet
Chief Executive Officer

Our Council

Cr Mike Walmsley
Shire President

Cr Larry Scott
Deputy Shire President

Cr Karlie Bartle

Cr John Mason

Cr Karen Odorisio

Cr Julie Rowles

Cr Brad Vitale

Our Leadership Team

Mark Goodlet
Chief Executive Officer

- Strategy
- Elections
- Major Projects
- Council Services
- Business Improvement
- Emergency Services

Ashleigh Nuttall
Director Corporate & Community Services

- Community Development
- Recreation Services
- Tourism
- Communication & Marketing
- Economic Development
- Finance
- Governance
- Risk Management
- Information Technology

Kirsty Ferraro
Director Customer & Development Services

- Customer Service
- Library Services
- Human Resources
- Ranger Services
- Regulatory Services
- Planning Services
- Environmental Management - Strategic

Rikki Pulfer
Executive Manager Infrastructure Services

- Works & Operations
- Environmental Management - Operations
- Technical Services
- Waste Management
- Asset Management Services

Our Purpose

We create environments where community, culture and commerce can flourish

Our Vision

A celebration of natural beauty, country values and vibrant prosperity

Our Values

1. *We support our community in a collaborative manner with enthusiasm and fairness*
2. *We commit to building a resilient community*
3. *We encourage diversity and inclusiveness and celebrate uniqueness*
4. *We listen to the community and respond to their needs*
5. *We strive to deliver consistently high*

About the Corporate Business Plan

The Corporate Business Plan is the Shire of Waroona (Shire)'s blueprint for action over the next four years. As an integral part of the Shire's Integrated Planning & Reporting Framework, this plan contains projects and actions which activate the strategies set in the Strategic Community Plan. It also plays a vital role in guiding the Shire's annual budget – ensuring that every purchase reflects what is important to the community.

Integrated Planning & Reporting Framework

Strategic Community Plan
Sets out the community's vision, and the Shire's strategic direction, long and medium-term priorities and resourcing implications.
(10 Year Plan)

Corporate Business Plan
A four-year delivery program of actions and projects that align to the Strategic Community Plan.
(4 Year Plan)

Annual Budget
Financial plan for the current financial year
(1 Year)

Informing Strategies

- Long Term Financial Plan
- Asset Mangement Strategy
- Workforce Plan
- Place & Area Specific Plans

Figure 1: Elements of the Integrated Planning & Reporting Framework. Source: Department of Local Government, Sport & Cultural Industries.

How to Read the Corporate Business Plan

Objectives, Strategies and Actions

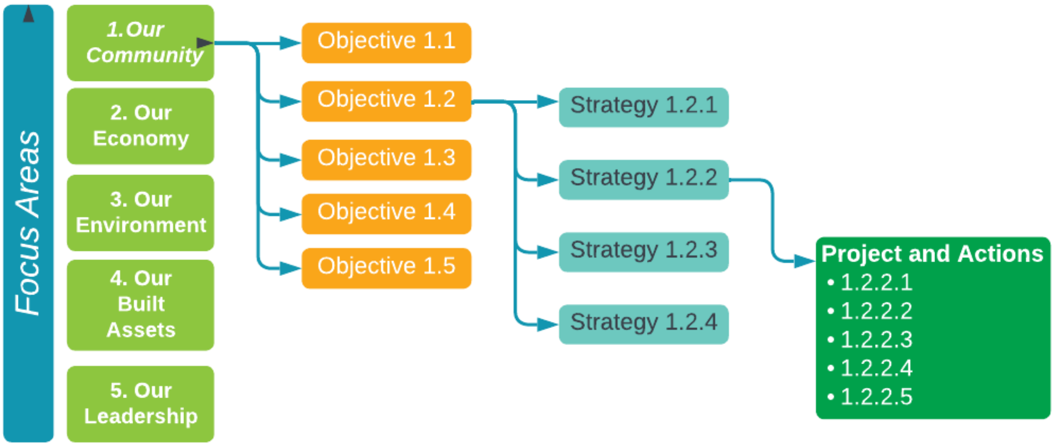


Figure 2: Corporate Business Plan hierarchy

For each focus area, a series of objectives have been developed as targets for the Shire to work towards. The Shire has adopted a number of strategies, and subsequent projects and actions to directly support the achievement of each objective. Each element is assigned a unique reference number to show its relationship to the level above.

Delivery Indicators

The delivery of each project/action over the next four years has been considered and categorised using three indicators:

● Plan	● Implement	● Review

Focus Areas & Aspirations to 2034

Our Community

To have a connected and involved community that improves our quality of life through developing quality places and implementing quality town planning.

Our Economy

To create a diverse economy base that supports opportunity and employment.

Our Environment

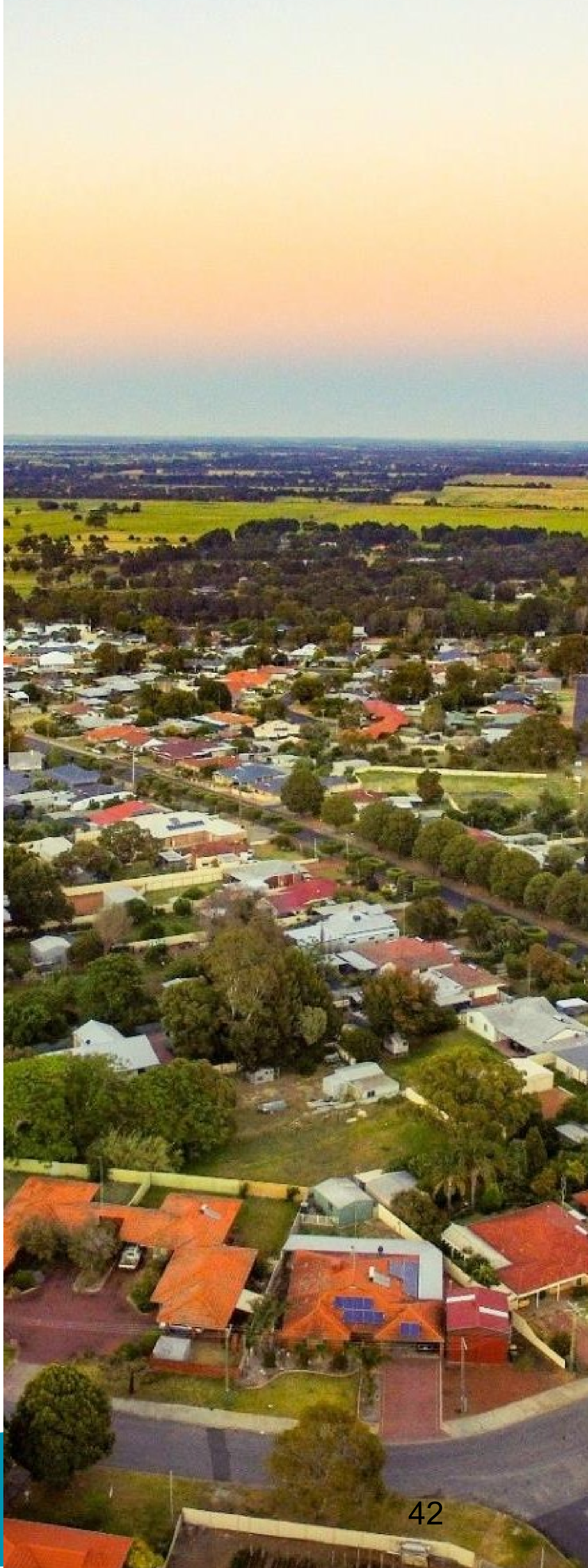
To continually care for, protect and enhance our environment for the generations to come.

Our Built Assets

To build and effectively manage our assets to continually improve our standard of living.

Our Leadership

To embed strong leadership through good governance, effective communication and ensuring value for money.



Our Community

To have a connected and involved community that improves our quality of life through developing quality places and implementing quality town planning.

Objective 1.1	Create a connected, safe, and cohesive community with a strong sense of community pride					
Strategy 1.1.1	**Develop an identity for the Shire and the communities it comprises**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.1.1.1	Implement the Community Development Strategy 2025-2028 through the Community Development annual action plans.	Community Development	Implement	Review	Implement	Implement
1.1.1.2	Implement priority actions within the signage strategy and seek funding for signage upgrades and new installs	Economic Development	Implement	Implement	Implement	
1.1.1.3	Undertake a review of town entrances to develop improved and localised character and entrance statements	Economic Development	Plan	Implement		
Strategy 1.1.2	**Pursue a social environment that is accessible and inclusive for all ages and abilities**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.1.2.1	Advocate for and support initiatives that are accessible and inclusive for all community members.	Community Development	Implement	Implement	Implement	Implement
1.1.2.2	Consider the needs of people of all abilities and backgrounds in the planning and implementation of Community Development initiatives.	Community Development	Implement	Implement	Implement	Implement
1.1.2.3	Review, implement and report on the Access & Inclusion Plan	Corporate Services	Implement	Implement	Implement	Implement
Strategy 1.1.3	**Grow and develop an age-friendly community**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.1.3.1	Support and facilitate targeted initiatives in response to the needs and aspirations of older people	Community Development	Implement	Implement	Implement	Implement
Strategy 1.1.4	**Become a youth engaged and supportive community**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.1.4.1	Support and facilitate targeted initiatives in response to the needs and aspirations of young people	Community Development	Implement	Implement	Implement	Implement

Strategy 1.1.5	Develop and facilitate events of a local and regional scale					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.1.5.1	Support or facilitate events in response to the needs and aspirations of the local community	Community Development	● Implement	● Implement	● Implement	● Implement
Strategy 1.1.6	**Ensure the safety of our community**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.1.6.1	Deliver a range of activities that improve the safety of the community as outlined in the Community Development Strategy	Community Development	● Implement	● Implement	● Implement	● Implement
1.1.6.2	Develop, implement and maintain bush fire risk management planning	Safety & Emergency Services	● Implement	● Review	● Implement	● Implement
~~1.1.6.3~~	~~Review Local Emergency Management Arrangements~~	~~Safety & Emergency Services~~	*Completed in 2025/26*			
1.1.6.3	Implement the Local Emergency Management Arrangements	Safety & Emergency Services	● Implement	● Implement	● Implement	● Implement
Objective 1.2	**Maximise and connect our natural assets to the community**					
Strategy 1.2.1	**Connect natural assets, waterways, parks and reserves to the community**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.2.1.1	Develop and implement a Public Open Space Strategy	Infrastructure Services	● Plan	● Implement	● Implement	● Implement
Strategy 1.2.2	**Upgrade the amenity of the Drakesbrook Weir**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.2.2.1	Review and update the Drakesbrook Weir Masterplan	Office of the CEO	● Plan			
1.2.2.2	Progressively seek grants and implement the Drakesbrook Weir Masterplan	Office of the CEO		● Implement	● Implement	● Implement
1.2.2.3	Progressively implement the Drakesbrook Weir Management Plan	Infrastructure Services	● Implement	● Implement	● Implement	● Implement

Objective 1.3	**A planning framework that is visionary, supports community connectivity and enables participation that ensures quality, diverse and innovative planning outcomes that meets community aspirations**					
Strategy 1.3.1	**Ensure our Town Planning Scheme and Local Planning Strategy facilitates quality and diverse planning outcomes**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.3.1.1	Prepare a new Local Planning Strategy	Development Services	● Plan	● Implement	● Implement	● Implement
1.3.1.2	Prepare a new Town Planning Scheme	Development Services	● Plan	● Plan	● Implement	● Implement
Strategy 1.3.2	**Consider new growth areas and prepare District Structure Plans**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.3.2.1	Prepare District Structure Plans as required	Development Services			● Plan	● Plan
Objective 1.4	**Encourage an active and healthy community with an improved quality of life**					
Strategy 1.4.1	**Promote a mentally and physically health lifestyle**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.4.1.1	Develop and implement a Recreation Centre Activation Strategy outlining plans for attraction and increased usage of the Waroona Recreation & Aquatic Centre	Recreation Services	● Plan	● Implement	● Implement	● Implement

Strategy 1.4.2 Support local community, sporting and recreational groups and initiatives

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
1.4.2.1	Develop and implement a Waroona Club Development Program that supports sport and recreation clubs to be sustainable	Recreation Services	Plan	Implement	Implement	Implement
1.4.2.2	Implement an annual Micro Grants program to support new community led initiatives	Community Development	Implement	Implement	Implement	Implement
1.4.2.3	Develop a Waroona Sport and Recreation Precinct Masterplan	Office of the CEO	Plan	Plan	Plan	Plan

Strategy 1.4.3 Actively take opportunities to enhance public health

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
1.4.3.1	Implement priority actions from the Public Health Plan	Environmental Health Services	Implement	Implement	Review	Implement
1.4.3.2	Develop a Library Activation Strategy that provides library programs to reduce social isolation and promote lifelong learning	Library Services	Plan	Implement	Implement	Implement

Strategy 1.4.4 Foster and value our volunteers

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
1.4.4.1	Recognise volunteer contributions through awards and functions	Community Development	Implement	Implement	Implement	Implement

Strategy 1.4.5 Support and enhance health services in Waroona

Projects and Actions		Lead	2025/26	2026/27	2027/28	2028/29
1.4.5.1	Support the community to lead healthy and fulfilling lives through activities outlined in the Community Development Strategy	Community Development	Implement	Implement	Implement	Implement

Objective 1.5 Value, protect and celebrate our rich history and culture

Strategy 1.5.1 Pursue actions to preserve areas and materials of historical significance

Projects and Actions		Lead	2025/26	2026/27	2027/28	2028/29
1.5.1.1	Support the Waroona Historical Society and maintain the museum facility	Corporate Services / Technical Services	Implement	Implement	Implement	Implement
1.5.1.2	Review the Local Heritage Survey	Development Services			Review	

Strategy 1.5.2	Foster arts and culture throughout the Shire					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.5.2.1	Support and facilitate initiatives that showcase the Shire's cultural diversity, heritage, and public art.	Community Development	● Implement	● Implement	● Implement	● Implement

Strategy 1.5.3	Support, embrace and celebrate our local Aboriginal community					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
1.5.3.1	Support and facilitate targeted initiatives in response to the needs and aspirations of the Aboriginal and Torres Strait Islander community	Community Development	● Implement	● Implement	● Implement	● Implement

Our Economy

To create a diverse economy base that supports opportunity, education, and employment.

Objective 2.1 Develop an economy that is focused on growth, knowledge and innovation, and infrastructure, and protects prime agricultural land

Strategy 2.1.1 Maximise the inherent economic opportunities in the Waroona functional economic region

	Projects and Actions	Lead	2026/27	2027/28	2028/29	2029/30
2.1.1.1	Regularly meet with and present to state and federal members and government agencies to encourage economic development opportunities and government departments to the Shire	Office of the CEO	Implement	Implement	Implement	Implement

Strategy 2.1.2 Enhance the agriculture industry in Waroona as a dominant economic sector

	Projects and Actions	Lead	2026/27	2027/28	2028/29	2029/30
2.1.2.1	Prepare and promote business cases for key industries to attract private investment	Office of the CEO	Implement	Implement	Implement	Implement
2.1.2.2	Support the development of permanent accommodation for seasonal agricultural workers	Office of the CEO	Plan	Plan	Plan	Plan

Objective 2.2 Develop a locally supported resilient, stable, and innovative business community that embraces creativity, resourcefulness, and originality

Strategy 2.2.1 Support local businesses, Waroona Business Support Group and initiatives

	Projects and Actions	Lead	2026/27	2027/28	2028/29	2029/30
2.2.1.1	Collaborate with the Waroona Business Support Group and Peel Chamber of Commerce and Industry to develop initiatives	Office of the CEO	Implement	Implement	Implement	Implement
2.2.1.2	Maintain status as a small business friendly local government	Office of the CEO	Implement	Implement	Implement	Implement

Objective 2.3 Create a vibrant, inviting and thriving town centre and maximise Waroona's natural assets, culture, and heritage as drivers for tourism development

Strategy 2.3.1 Encourage community and business initiatives to refresh the appearance of the town centre

	Projects and Actions	Lead	2026/27	2027/28	2028/29	2029/30
2.3.1.1	Progressively implement the Waroona Revitalisation Strategy and Masterplan	Office of the CEO	Implement	Plan	Implement	Implement
2.3.1.2	Implement the Townscape Façade grant initiative	Development Services	Plan	Plan	Implement	Implement

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
2.3.1.3	Prepare Streetscape Improvement Plans for South Western Highway within Waroona Town Centre	Office of the CEO	Plan	Plan	Implement	Implement

Strategy 2.3.2 Develop key sectors of the tourism economy where Waroona has a competitive advantage

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
2.3.2.1	Support the development of a Preston Beach caravan park	Office of the CEO	Plan	Implement	Implement	Implement
2.3.2.2	Implement actions from the Destination Management Action Plan.	Community Development	Implement	Implement	Implement	Implement

Strategy 2.3.3 Develop new trails and enhance and promote existing trails

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
2.3.3.1	Develop and implement the Shire of Waroona Trails Plan	Office of the CEO	Plan	Implement	Implement	Implement

Our Environment

To continually care for, protect and enhance our environment for the generations to come.

Objective 3.1	Protect and enhance our existing natural assets, waterways, bushland, and biodiversity

Strategy 3.1.1 — Collaborate with local environmental community organisations and volunteers

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
3.1.1.1	Support initiatives and activities implemented by 5 Rivers NRM, Peel Biosecurity Group and other relevant organisations	Development Services	● Implement	● Implement	● Implement	● Implement
3.1.1.2	Actively participate in the Peron Naturaliste Partnership and associated activities	Development Services	● Implement	● Implement	● Implement	● Implement
~~3.1.1.3~~	~~Support not-for-profit organisations to implement regular litter clean ups~~	~~Community Development~~	*Item removed – This initiative forms part of day-to-day business operations*			
3.1.1.3	Provide ongoing support to Harvey River Restoration Taskforce	Corporate Services	● Implement	● Implement	● Implement	● Implement
~~3.1.1.5~~	~~Contribute toward the refurbishment of the Department of Agriculture building~~	~~Building Services~~	*Completed in 2025/26*			
~~3.1.1.6~~	~~Support local Environmental Groups through centralisation of services at the Environmental Centre~~	~~Development Services~~	*Completed in 2025/26*			
3.1.1.4	Support collaboration and service delivery by local environmental groups through the Enviro Centre	Development Services	● Implement	● Implement	● Implement	● Implement

Strategy 3.1.2 — Develop future plans and strategies to protect and enhance Preston Beach and Yalgorup National Park

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
3.1.2.1	Support the Preston Beach Volunteer Rangers	Safety & Emergency Services	● Implement	● Implement	● Implement	● Implement
3.1.2.2	Develop a Preston Beach Management Plan for tourism and environmental protection.	Development Services	● Plan	● Implement	● Implement	● Implement

Strategy 3.1.3 — Advocate for and action protection of the environment

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
3.1.3.1	Advocate for Shire's Mining Statement	Office of the CEO	● Implement	● Implement	● Implement	● Implement
~~3.1.3.2~~	~~Develop an Environmental Management Strategy~~	~~Development Services~~	*Strategy adopted in 2023/24 - Review and implementation of Strategy Now incorporated into item 5.2.2.4*			

Objective 3.2 Proactively manage resources and practice sustainability through responsible management of water, energy, fire control and waste

Strategy 3.2.1 Secure water resources to ensure water sustainability for agricultural, economic, and recreational needs

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
3.2.1.1	Advocate for Shire's Water Initiatives	Office of the CEO	Implement	Implement	Implement	Implement

Strategy 3.2.2 Secure energy resources to ensure energy sustainability for community needs

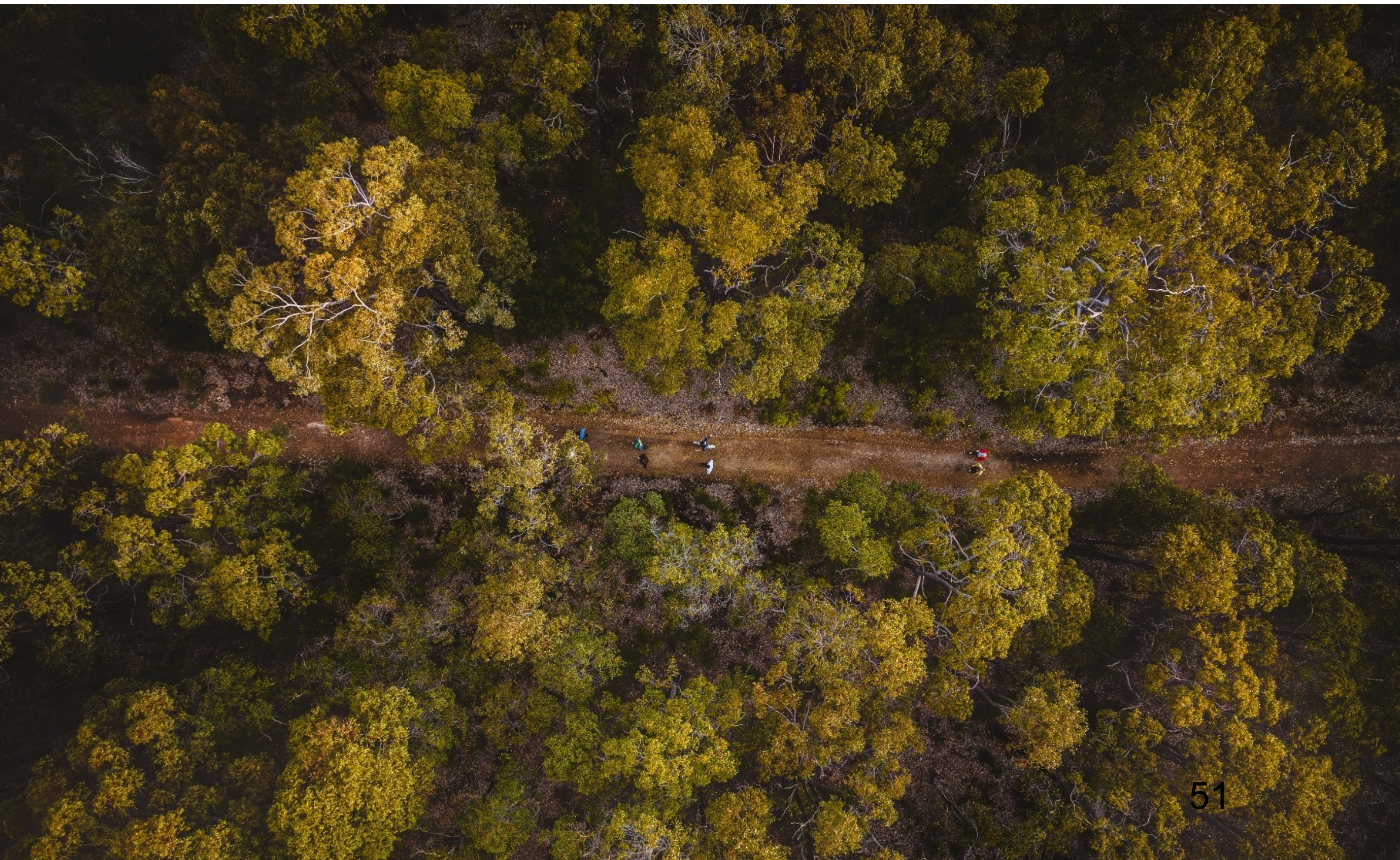
Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
3.2.2.1	Progressively install solar panels on all applicable Shire buildings	Infrastructure Services	Implement	Implement	Implement	Implement

Strategy 3.2.3 Responsibly manage Council and community water and energy use

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
3.2.3.1	Monitor water and energy use for Shire facilities	Development Services	Implement	Implement	Implement	Implement

Strategy 3.2.4 Improve waste management practices through diversion, reuse and recycling

Projects and Actions		Lead	2026/27	2027/28	2028/29	2029/30
3.2.4.1	Implement and manage the actions outlined in the endorsed Waste Plan 2020-2030	Infrastructure Services	Implement	Implement	Implement	Implement



Our Built Assets

To build and effectively manage our assets to continually improve our standard of living.

Objective 4.1	**Public spaces and infrastructure that are accessible and appropriate for our community, and meet the purpose and needs of multiple users**					
Strategy 4.1.1	**Plan community facilities for current and future generations**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
~~4.1.1.1~~	~~Implement the concept and design plans for Waroona Community Precinct Phase 2 – Big shed.~~	~~Office of the CEO~~	*Completed in 2025/26*			
~~4.1.1.2~~	~~Develop and implement the concept and design plans for Waroona Community Precinct Phase 3 – Irrigation House building.~~	~~Office of the CEO~~	*Concept and design plans developed 2025/26*			
4.1.1.1	Implement the concept and design plans for Waroona Community Precinct Phase 3 – Irrigation House building.	Office of the CEO		Implement	Implement	Implement
4.1.1.2	Implement the Drakesbrook Cemetery Masterplan.	Asset Management Services	Implement	Implement	Implement	Implement
4.1.1.3	Seek funding for the construction of a Waroona Recreation & Aquatic Centre gym extension.	Recreation Services	Plan	Plan	Implement	
Objective 4.2	**Manage assets in a consistent and sustainable manner**					
Strategy 4.2.1	**Plan and effect appropriate maintenance, renewal, replacement, and disposal of assets**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
4.2.1.1	Renew and upgrade footpaths	Infrastructure Services	Implement	Implement	Implement	Implement
4.2.1.2	Implement the actions outlined in the Lake Clifton Master Plan.	Office of the CEO	Plan	Implement	Implement	Implement
4.2.1.3	Develop and implement a long term and funded building renewal program	Asset Management Services	Plan	Plan	Implement	Implement
4.2.1.4	Sewer Infill for Waroona Town	Office of the CEO	Plan	Plan	Plan	Plan

Objective 4.3	Suitable housing and transport infrastructure to meet the needs of our diverse community					
Strategy 4.3.1	**Develop and promote diverse and affordable housing and accommodation**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
4.3.1.1	Prepare a Land Rationalisation Strategy for Shire reserves, owned land, and property	Office of the CEO	Plan	Implement	Implement	Implement
4.3.1.2	No. 1 Eastcott Street, Waroona Subdivision	Office of the CEO	Plan	Implement	Implement	
Strategy 4.3.2	**Develop and promote an efficient, safe, and connected local and regional transport network**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
4.3.2.1	Lobby for a road train assembly and breakdown area	Office of the CEO / Infrastructure Services	Implement	Implement	Implement	

Our Leadership

To embed strong leadership through good governance, effective communication and ensuring value for money.

Objective 5.1	**A sustainable future through embracing change, applying technological advancement, and pursuing efficiencies**					
Strategy 5.1.1	**Establish a strong corporate governance framework to ensure high standards of integrity, ethics and accountability, and pursue professional development opportunities**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
5.1.1.1	Ensure Councillors complete required training, and encourage knowledge building through attending courses, workshops, and engaging with the community	Corporate Services	Review	Implement	Review	Implement
5.1.1.2	Review all Local Laws	Corporate Services	Implement			
5.1.1.3	Review the Strategic Community Plan	Corporate Services	Review		Review	
5.1.1.4	Review the Corporate Business Plan	Corporate Services	Review	Review	Review	Review
Strategy 5.1.2	**Maintain long term financial sustainability**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
5.1.2.1	Review the Long Term Financial Plan	Corporate Services	Implement	Implement	Implement	Implement
Strategy 5.1.3	**Consider future technological requirements for the delivery of services and corporate functions**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
5.1.3.1	Improve communications connectivity to Waroona Recreation and Aquatic Centre for use as an evacuation centre	Corporate Services	Implement	Implement		
5.1.3.2	Maintain and improve current corporate management system.	Corporate Services	Implement	Implement	Implement	Implement
Objective 5.2	**Develop a skilled, safe, and compliant organisation**					
Strategy 5.2.1	**Employ, maintain and retain a skilled workforce**					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
5.2.1.1	Review and implement the Workforce Plan	Customer / Development Services	Implement	Review	Implement	Review

Strategy 5.2.2	Promote an organisational culture of safety, best practice and continuous improvement					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
5.2.2.1	Review the Business Continuity Plan and Procedures	Corporate Services	● Review		● Review	
5.2.2.2	Review and implement the Risk Management Strategy	Corporate Services	● Review	● Implement	● Implement	● Review
5.2.2.3	Implement and maintain the Work Health and Safety (WHS) Management System	Customer / Development Services	● Implement	● Implement	● Implement	● Implement
5.2.2.4	Implement and Review Council-endorsed Corporate Strategies and Plans	All Departments	● Implement	● Implement	● Implement	● Implement

Objective 5.3 Actively increase the level of engagement with the community, and response efficiently and effectively to the evolving needs of the community

Strategy 5.3.1	Establish and maintain a user focused communication approach that informs, engages, and empowers the community					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
5.3.1.1	Develop and implement a communications and marketing strategy	Corporate Services & Office of the CEO	● Plan	● Implement	● Implement	● Implement

Strategy 5.3.2	Deliver efficient and effective Council services to the community					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
	No projects / actions scheduled					

Strategy 5.3.3	Provide community focused customer services and access to information					
Projects and Actions		**Lead**	**2026/27**	**2027/28**	**2028/29**	**2029/30**
5.3.3.1	Review the Customer Service Charter	Customer Services	● Review		● Review	

Major Projects

Our Service Areas

The Shire of Waroona is responsible for a range of functions, facilities and services. Services are provided under the following four business areas:

Office of the Chief Executive Officer		
Department	**Services**	
Strategy	• Strategy • Master planning	• Integrated planning and reporting
Elections	• Elections	
Major Projects	• Major projects	
Council Services	• Council services	
Business Improvement	• Continuous improvement	• Business management
Emergency Services	• Volunteer bush fire brigades	• Emergency services • Bushfire services

Corporate & Community Services		
Department	**Services**	
Community Development	• Place activation • Community services	• Events • Communications & marketing
Recreation Services	• Recreation services	• Club development
Tourism	• Waroona Visitor Centre	• Tourism
Economic Development	• Economic development	
Finance	• Budgeting • Finance / Accounting • Loans / Investments • Grants management	• Rates • Payroll • Asset accounting / management
Governance	• Policies and procedures • Delegations • Registers	• Audit • Local laws
Risk Management	• Insurance • Risk management	• Business continuity
Information Technology	• Information technology • Records • Freedom of information	• Public information disclosure • Closed circuit television

Customer & Development Services		
Department	**Services**	
Customer Service	• Customer service • Licensing • Facility bookings	• Marketing / Engagement and media
Library Services	• Library services	
Human Resources	• Human resources management • Recruitment	• Workforce planning • Workplace health and safety
Ranger Services	• Ranger services	
Regulatory Services	• Building approvals • Environmental health services	• Ranger services • Preston Beach volunteer rangers
Planning Services	• Strategic planning • Statutory planning • Extractive industry approvals	• Environmental planning • Heritage services
Environmental Management - *Strategic*	• Native vegetation & reserves • Biodiversity & conservation	• Foreshores & coastal management • Biosecurity programs

Infrastructure Services		
Department	**Services**	
Technical Services	• Design and investigation • Subdivision and development application referrals	• Extractive industry – Road use management • Grants management (assets) • Project management
Works & Operations	• Buildings maintenance • Parks and gardens	• Roads & other infrastructure • Plant and fleet
Waste Management	• Collection services	• Disposal services
Asset Management Services	• Asset management programs	• Building maintenance services
Environmental Management - *Operations*	• Pest control • Weed management	• Clearing permits

Resourcing the Corporate Business Plan

To facilitate the achievement of the community's visions and long-term goals as reflected in the objectives, strategies and projects presented in the Shire's Strategic Community Plan and Corporate Business Plan, informing plans and strategies have been developed to ensure the required financial, infrastructure and workforce resources are in place.

Long Term Financial Plan

The Long Term Financial Plan (LTFP) is a key informing plan that outlines the Shire's projected financial position over a ten-year period. It supports informed decision-making by identifying the financial resources needed to achieve the community's strategic objectives, while maintaining long-term financial sustainability.

The LTFP is a tool for ensuring the responsible management of community assets and services in an environment of limited resources and increasing cost pressures. It assists in aligning community aspirations with realistic financial capacity and ensures that the Shire can continue to provide core services and infrastructure into the future.

Key components of the LTFP include:

- The assumptions underpinning financial forecasts (e.g. inflation, growth, grants);
- Projected operating and capital income and expenditure;
- Forecast balance sheet and cash flow projections; and
- Key financial performance indicators and measures.

The LTFP began a major review in 25/26 with adoption planned for early in the 26/27 financial year. From this point the plan will become a rolling document undergoing continual reviews prior to each annual budget being adopted. While the early years of the plan are presented in greater detail, projections in later years are more indicative due to increased uncertainty. The LTFP is an essential part of the Shire's integrated planning and reporting framework and guides the development of the Council's annual budget and Corporate Business Plan.

Asset Management Strategy

The Asset Management Strategy (Strategy) assists the Shire in delivering the required level of service in the most cost-effective manner. It guides the creation, acquisition, maintenance, operations, rehabilitation and disposal of assets to meet the needs of current and future community generations.

The Strategy forms part of Council's overarching Asset Management Framework, which outlines asset information, demonstrates responsible asset management and ensures compliance with regulatory requirements. The framework also summarises funding required to maintain assets at the required service levels.

Council applies integrated decision-making to ensure built, social, economic and environmental factors are considered throughout the asset management lifecycle.

Strategic financial planning of asset management will ensure:

- All funding requirements are adequately assessed; and
- Additional funding is identified for investment in new assets, and necessary upgrades.

Workforce Plan

The Workforce Plan 2026–2030 is linked directly to the Shire's Strategic Community Plan and Corporate Business Plan. While the Strategic Community Plan outlines the long-term strategies for the Shire of Waroona, the Workforce Plan details the four-year workforce requirements, objectives and initiatives to meet the vision of Waroona 2034. In addition, this plan responds to the legislative responsibilities attributed to local government given the human resourcing needs these responsibilities carry.

For both the strategic planning and implementation of the above plans and other responsibilities, it is imperative that the Shire has a flexible and agile workforce that holds the skills, capacity, and knowledge to deliver the required outcomes.

Employees require clear personal development goals that align with organisational goals and priorities. To achieve these, the Shire must invest in development and training opportunities for its leaders, managers and employees to equip them with the skills required within the Shire's diverse business areas. In addition, clear learning pathways are linked to performance development, and an ongoing investment is made in attracting and retaining talented people while maintaining a strong focus on workplace health and wellbeing.

The Shire is committed to the ongoing identification of efficient operating methods and is increasingly using technology to automate processes. The need to minimise financial impact on ratepayers is a priority - Our ongoing continuous improvement program works to improve productivity and reduce costs for the workforce.

Risk Management

The Shire of Waroona is committed to identifying, measuring, and managing risks to capitalise on opportunities and achieve the objectives of the Shire's strategic plans.

To achieve this, the Shire has adopted a risk management framework aligned to AS ISO 31000.2018 Risk Management – Guidelines. The framework is comprised of a Risk Management Policy, Risk Management Strategy & Procedures Manual, Risk Assessment and Acceptance Criteria, and Risk Profiles within the Shire's strategic and operational risk registers.

All components of the framework are integrated and set out the Shire's approach to the identification, assessment, management, reporting and monitoring of risks, which in turn form an essential part of everyday decision making and business planning.

The *Shire of Waroona's Business Continuity Plan* compliments this framework, ensuring that the Shire can continue to provide essential services to the community and its stakeholders in the event of a crisis or major incident.

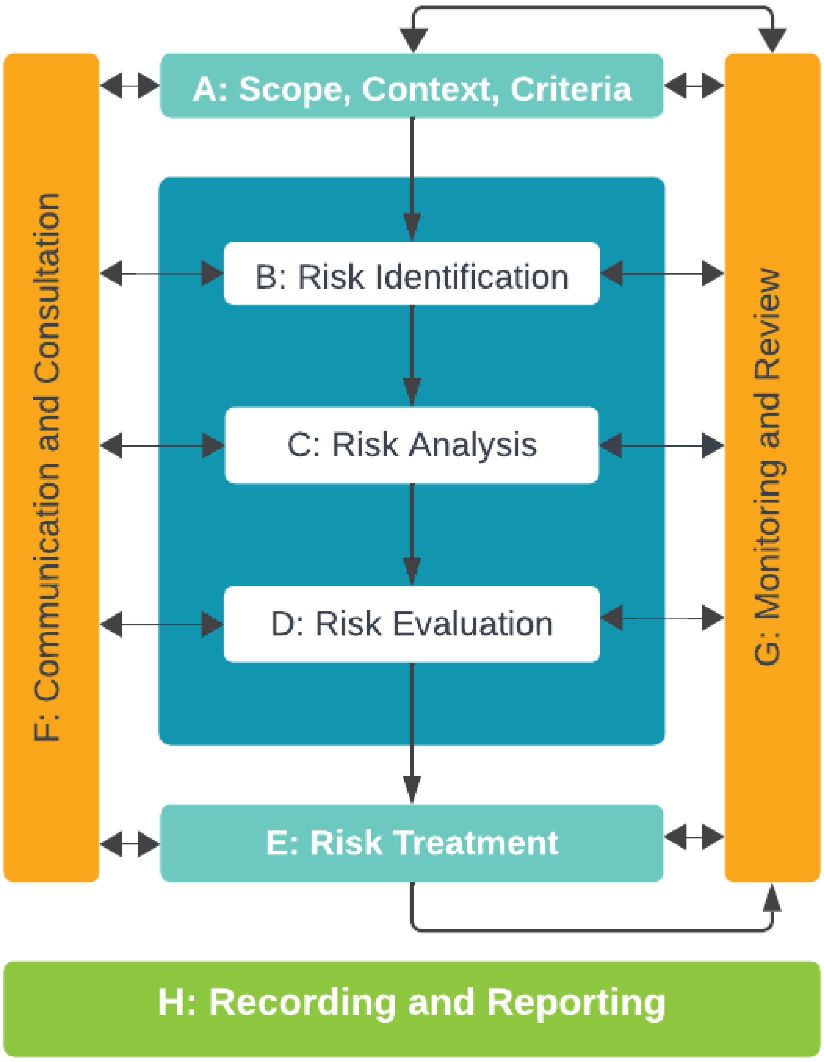


Figure 3. Risk Management Process. Source - ISO 31000:2018 Risk Management - Guidelines

Reviewing & Reporting

The Shire of Waroona has a robust reporting framework in place that tracks key performance indicators at the individual, service area and organisational level. The Chief Executive Officer has targets and objectives that are set and revised by Council to deliver on key Council priorities.

The Shire's performance data is captured in our corporate records management database, ensuring that appropriate responsibilities, timeframes, measures and progress are accounted for and regularly updated. Another major performance measure is our continued assessment against the [former] Department of Local Government, Sport and Cultural Industries (DLGSC) Integrated Planning and Reporting Framework (IP&RF) - Advisory Standard, with an aim to continuously improve and refine the documents within the Shire's own Integrated Planning & Reporting framework.

The Shire will measure success and progress of the Corporate Business Plan through the following mechanisms:

- Community perception survey undertaken every two years;
- Delivery of projects on time and on budget;
- Quarterly progress reporting to Council and the community; and
- An Annual Report which reports on the Shire's progress on its delivery of the Corporate Business Plan.

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SHIRE OF WAROONA

2026/27 BUDGET
FEES & CHARGES

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
GENERAL PURPOSE FUNDING					
Rates Revenue					
Penalty Interest Rates	Arrears	0031	11%	N	S
	Current	0031	11%	N	S
	Council has adopted Policy FP-014 Financial Hardship. Under that policy, excluded persons will not be charged the above interest on instalments or overdue rates.				
Rate Instalments	Two Instalments	0543	$10	N	C
	Four Instalments	0543	$30	N	C
	Instalment Interest	0051	5.5%	N	S
	Special Arrangement Fee	0543	$40	N	C
GOVERNANCE					
Members of Council					
Newsletter Sponsorship	Annual Sea to Scarp Sponsorship	0113	$550	Y	C
Other Governance					
Council Minutes	Counter Sales (per set)	0523	$5	N	C
	Posted (Annually)	0523	$150	N	C
Council Documents	Council Budget (Free to Electors) - Printed	0523	$20	N	C
	Annual Report - Printed	0523	$10	N	C
	Annual Financial Statements - Printed	0523	$10	N	C
	Electoral Roll - Printed	0523	$50	N	C
	Electoral Roll - Emailed	0523	$35	N	C
Rate Book	Full Rate Book - Printed/Emailed	0523	$80	N	C
	Filtered Rate Book - Printed/Emailed	0523	$150	N	C
Property Information Requests	Full	0523	$110	N	C
	Rates Only	0523	$66	N	C
Other Fees	Photocopying	0523	.50c	Y	C
	Administration Fee	0523	Recovery of Officers time (hrly rate and/or 3%)	Y	C
	Rate Information Search (per hour)	0523	$55	N	C
	Notice of Discontinuance	0523	As per Schedule Fee	Y	S
	Replying to a Property Settlement Questionnaire	0533	$73	N	S
Freedom of Information	Application Fee	0523	$30	N	S
	Access Time by Staff (Per Hour)	0523	$30	N	S
	Photocopying Charge Per Hour	0523	$30	N	S
	Photocopying (Per Copy)	0523	.20c	N	S
	Delivery/Postage	0523	At Cost	N	S
	Duplication Tape, Film, Computer Information	0523	At Cost	N	S
	Transcribing Information	0523	$30	N	S
	Advanced Deposits	0523	25%	N	S
	If the estimated fees are greater than $25, the applicant must be notified and asked if they wish to proceed with the application. The applicant must respond within 30 days.				
Infringements - Fines Enforcement Registry	Infringement Final Demand Fee	0523	$28	N	S
	Enforcement Certificate Fee	0523	$24	N	S
	Fee for Registering Infringement Notice with FER	0523	$91	N	S
History Book - Drakesbrook Day & Waroona Years	Counter Sales	7573	$25	Y	C
	Posted	7573	$25 plus actual cost of postage	Y	C
LAW, ORDER & PUBLIC SAFETY					
Fire Prevention					
Fire Breaks	Infringements	0713	As per Act	N	S
	Installing of Fire Breaks	0703	At Cost + 15% Administration Fee	Y	C

Appendix 6.1.2 B

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
	Administration Fee Firebreaks	0703	$240	N	C
Rural Street Number Signs					
Rural Road Number	Signs with Star Picket	N/A	No Charge	N	C
Permits					
Miscellaneous Permits			$66	Y	C
Animal Control Dogs					
Certified Copy of an Entry in the Register		0853	No Charge	N	C
Exemption Application Fee (Dogs)		0833	$100	N	C
Dog Sale		0833	$100	Y	C
Dog Surrender Fee (at pound)		0833	$165	Y	C
Dog Surrender Fee (on pick up)		0833	$220	Y	C
Dog Impound Fee (unregistered dog)		0833	$160	N	C
Dog Impound Fee (registered dog)		0833	$80	N	C
Dog Impound Fee (second occurrence within any twelve month period)		0833	$250	N	C
Dog Impound Fee (third or more occurrence within any twelve month period)		0833	$280	N	C
Daily Sustenance		0833	$33	Y	C
Dog Tags (Transfer)		N/A	No Charge	N	C
Dog Tags (Replacement)		0853	No Charge	N	C
Microchipping of Dog (Ranger Services)		0853	$55	Y	C
Microchipping of Dog (External Agency)		0853	At Cost	Y	C
Dangerous Dog Equipment		0853	At Cost	Y	C
Registration - Sterilised - 1 Year		0853	$20	N	S
Registration - Sterilised - 3 Years		0853	$42.50	N	S
Registration - Sterilised - Lifetime		0853	$100	N	S
Registration - Sterilised - Lifetime - RSPCA Pet Sterilisation Pet Program		0853	No Charge	N	S
Registration - Unsterilised - 1 Year		0853	$50	N	S
Registration - Unsterilised - 3 Years		0853	$120	N	S
Registration - Unsterilised - Lifetime		0853	$250	N	S
Registration - Working Dog - Sterilised 1 Year		0853	$5	N	S
Registration - Working Dog - Sterilised 3 Years		0853	$10.63	N	S
Registration - Working Dog - Sterilised Lifetime		0853	$25	N	S
Registration - Working Dog - Unsterilised 1 Year		0853	$12.50	N	S
Registration - Working Dog - Unsterilised 3 years		0853	$30	N	S
Registration - Working Dog - Unsterilised Lifetime		0853	$62.50	N	S
Registration - Pensioner Rate - Sterilised 1 year		0853	$10	N	S
Registration - Pensioner Rate - Sterilised 3 years		0853	$21.25	N	S
Registration - Pensioner Rate - Sterilised Lifetime		0853	$50	N	S
Registration - Pensioner Rate - Unsterilised 1 Year		0853	$25	N	S
Registration - Pensioner Rate - Unsterilised 3 Years		0853	$60	N	S
Registration - Pensioner Rate - Unsterilised Lifetime		0853	$125	N	S
Registration - Guide Dogs		N/A	No Charge		S
First Registration after 31 May in any year (1yr Only)		0853	50% of fee	N	S
Animal Control Cats					
Registration - 1 Year		0863	$20	N	S
Registration - 3 Years		0863	$42.50	N	S
Registration - Lifetime		0863	$100	N	S
Registration - Lifetime - RSPCA Pet Sterilisation Pilot Program		0863	No Charge	N	S
Registration - Pensioner Rate - 1 Year		0863	$10	N	S
Registration - Pensioner Rate - 3 Years		0863	$21.25	N	S
Registration - Pensioner Rate - Lifetime		0863	$50	N	S
Cat Breeders Annual Fee - Per Cat		0863	As per Act	N	S

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
Cat Surrender Fee (at pound)		0863	$165	Y	C
Cat Surrender Fee (on pick up)		0863	$220	Y	C
Cat Sale		0863	$99	Y	C
Cat Impound Fee (unregistered cat)		0863	$187	Y	C
Cat Impound Fee (registered cat)		0863	$88	Y	C
Cat Impound Fee (second occurrence within any twelve month period)		0863	$275	Y	C
Cat Impound Fee (third or more occurrence within any twelve month period)		0863	$330	Y	C
Cat Daily Sustenance		0863	$33	Y	C
Cat Tags (Transfer)		N/A	No Charge	N	C
Cat Tags (Replacement)		0863	No Charge	N	C
Microchipping of Cat (Ranger Services)		0863	$55	Y	C
Microchipping of Cat (External Agency)		0863	At Cost + 15% Admin Fee	Y	C
Sterilisation of Cat		0863	At Cost + 15% Admin Fee	Y	C
Exemption Application Fee (Cats)		0863	$110	Y	C
Cattery Licence Application Fee		0863	$150	N	C
Annual Cattery Licence - New or Renewal		0863	$250	N	C
Transfer of current Cattery Licence		0863	$150	N	C
Animal Control					
Infringements	Infringements, Court Fines & Penalties	0843	As per legislation		S
Kennel Licence	Annual Kennel Licence Renewal or New	0853	$200	N	S
	Kennel Licence Application Fee	0853	$120	N	C
	Transfer Fee for Current Kennel Licence	0853	$150	N	C
Dog Breeders Fee	Dog Breeders Fee - Per Dog	0853	As per Act	N	S
Vermin Trap Hire	Bond	T427	Nil	N	C
	Weekly Hire	0833	Nil	Y	C
	Late Return (per day)	0833	Nil	Y	C
	Lost or Not Returned	0833	At Replacement Cost (Plus 15% Admin and Freight Cost)	Y	C
Livestock Transport Fees	Transportation of animals impounded per vehicle load or part thereof	0833	At Costs + 15% Admin Fee	Y	C
Rangers Attendance Fees after 6am and before 6pm	Entire horses, mules, asses, camels, bulls or boars, mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, wethers, ewes, lambs, goats, alpacas or llamas (per head)	0833	$200	N	C
Ranger Attendance Fees After 6pm and Before 6am: subject to staffing availability	Entire horses, mules, asses, camels, bulls or boars, mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, wethers, ewes, lambs, goats, alpacas or llamas (per head)	0833	$400	N	C
	No charges is payable in respect of a suckling animal under the age of six months running with its mother	0833	No Charge	N	C
Sustenance Fees (for each 24 hours and part thereof)	Entire horses, mules, asses, camels, bulls, mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, alpacas, llamas	0833	At Cost (min $ 30) + 15% Admin Fee	N	C
	Pigs of any description (per head)	0833	At Cost (min $ 30) + 15% Admin Fee	N	C
	Rams, ewes, wethers, lambs, goats (per head)	0833	At Cost (min $ 20) + 15% Admin Fee	N	C
Livestock Poundage Fees (first 24 hours or part thereof): subject to agistment availability - unclaimed animals will be sold or disposed of after 7 days	Entire horses, mules, asses, camels, bulls, mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, alpacas, llamas	0833	At Cost (min $ 60) + 15% Admin Fee	N	C
	Pigs of any description (per head)	0833	At Cost (min $ 45) + 15% Admin Fee	N	C
Livestock Poundage Fees (Subsequent 24 hours or part thereof): subject to agistment availability - unclaimed animals will be sold or disposed of after 7 days	Rams, ewes, wethers, lambs, goats (per head)	0833	At Cost (min $ 45) + 15% Admin Fee	N	C
	Entire horses, mules, asses, camels, bulls, mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, alpacas, llamas	0833	At Cost (min $ 35) + 15% Admin Fee	N	C
	Pigs of any description (per head)	0833	At Cost (min $ 30) + 15% Admin Fee	N	C
	Rams, ewes, wethers, lambs, goats (per head)	0833	At Cost (min $ 30) + 15% Admin Fee	N	C
Other Law Order & Public Safety					
Abandoned Vehicles	Impound Fee	0903	$115	N	C
	Towing Fee	0903	At Cost (min $45) + 15% Admin Fee	N	C
	Storage Fee (Daily)	0903	$30	N	C
Other Abandoned or Seized Goods	Transport Costs	0903	At Cost (min $45) + 15% Admin Fee	Y	C

Appendix 6.1.2 B

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
	Storage Fee (Daily)	0903	$30	N	C
	Impound Fee (per item)	0903	$115	N	C
Infringements	Infringements, Court Fines & Penalties	0913	As per legislation		S
HEALTH					
Health/ Resource Centre					
Leases	Weekly Lease - Individual Room/Office (Inclusive of GST, Water & Electricity Charges	1233	$177	Y	C
	Drakesbrook Despatch Lease	1233	$110	Y	C
	St John Ambulance Association WA Lease	1233	$110		
Health Inspections & Administration					
Food Registration Business - Annual Fee	Commercial Food Preparation in Residential Kitchen	1343	$55	N	S
	Multiple Area Registration	1343	$600	N	S
	High Risk (Annual)	1343	$430	N	C
	Medium Risk (Annual)	1343	$350	N	C
	Low Risk (Annual)	1343	$255	N	C
	Very Low Risk or Charity	1343	No Change	N	C
	Transfer of Food Registration Business (once off fee)	1343	$60	N	C
	Food Act Notification	1343	$60	N	C
	Re-assessment of Low/Medium or High Risk Food Premises per hour (min 1hr)	1343	$150	N	C
	Late Payment Fee	1343	$60	N	C
Licence Fees (Stall Holders, Trading in Public Places & Hawkers)	Volunteer Groups Based in Waroona Hosting an Event in Waroona	1343	No Charge	N	C
	Volunteer Groups Based in Waroona Attending a Commercial Event	1343	No Charge	N	C
	Casual Trading Permit (1 Day)	1343	$25	N	C
	Weekend Permit (up to 2 consecutive days)	1343	$40	N	C
	Short Term Permit (Up to 10 days trading within 12 months)	1343	$100	N	C
	Regular Trader Permit (Up to 24 days trading within 12 months)	1343	$200	N	C
	Frequent Trader Permit (Unlimited trading for 12 months)	1343	$400	N	C
Assessment of "Fit out Plans"	Food Premises all Classifications - Excluding Supermarkets	1343	$220	N	C
	Food Premises - Supermarkets	1343	$660	N	C
Alfresco Dining Fee	Application Fee	1343	$220	N	C
	Renewal Fee	1343	$110	N	C
Water Sampling and Testing Swimming Pools	Water Sampling & Testing Per Year	1373	$1,250	N	C
	One off Re-sampling (due to failure)	1373	$250	N	C
Water Sampling and Testing Non Scheme Water (Including Swimming Pools)	Commercial - Per Annum (Sample taken by Shire)	1373	$1,250	N	C
	Commercial - Per Annum (Sample Provided by Owner, No Later than 10am)	1373	$660	N	C
	Commercial - Per Quarter (Sample taken by Shire)	1373	$350	N	C
	Commercial - Per Quarter (Sample Provided by Owner, No Later than 10am	1373	$170	N	C
	Once off Sample (Sample taken by Shire)	1373	$200	N	C
	Once of Sample (Provided by Owner no Later than 10am)	1373	$110	N	C
Noise Approvals	Regulation 18 Noise Applications	1373	$604	N	S
	Late Payment Fee	1373	$55	N	S
	Note the Shire does not provide a noise monitoring service. A private consultant will be required at the owners cost and a report provided to Shire				
	The fee for Community & Not for Profit Groups to be waivered.				
Bird Scaring Devices	Application for Approval to use a Bird Scaring Device	1343	$385	N	C
	Application to Vary or Remove Conditions on an Approval to use a Bird Scaring Device	1343	$195	N	C
	Application for Renewal of Approval to Use a Bird Scaring Device	1343	$195	N	C
Public Buildings	Application Public Building	1343	$220	N	S
	Public Building Inspection Fee (up to 200m^2)	1343	$275	N	C
	Public Building Inspection Fee (more than 201m^2)	1343	$385	N	C
	Re-Inspection/Sample Fee (if required)	1373	$195	N	C
Liquor Act Certification	Liquor Act Certification s39	1343	$165	N	C
	Liquor Act Certification s55	1343	$165	N	C

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
Hairdressing Establishment	Application Fee (Assessment of Application)	1343	$195	N	C
Skin Penetration Establishment	Application Fee (Assessment of Application)	1343	$195	N	C
Public Events Approval	Assessment of Event Application	1343	$30	N	C
Environmental Health Officer	EHO Rate Per Hour (min 1 Hour)	1343	$150	N	C
	Inspection Fee/Reinspection Fee	1343	$195	N	C
EDUCATION AND WELFARE					
Senior Citizens Centre					
Annual Building Lease	Senior Citizens Social Centre Building Lease	1673	$110	Y	C
Annual Building Lease	Waroona Playgroup Building Lease	1413	$110	Y	C
	Waroona Creative Arts Building Lease	1413	$110	Y	C
Community and Place					
Events	Community Development Events and Programs	5203	As Approved by CEO / Manager Community Development	Y	C
HOUSING					
Rental Housing					
House Rental	Weekly Rental	1703	At Market Value	N	C
Rental Housing					
Commercial / Rental	Weekly Rental	1703	At Market Value	Y	C
COMMUNITY AMENITIES					
Sanitation - Household Refuse					
Waste Operations Fee (per annum)	Waste Service Levy - applicable to all rateable properties	1803	$245	N	C
Residential Collection Service (per annum)	240L - Green Waste Removal Weekly & Recycle Bin Remove Fortnightly	1803	$208	N	C
Waste Operations Fee	Rural Tip Pass 24 x 1m^3	1803	$300	N	
Residential Service - Additional Bin (per annum)	240L - General Waste Collection (Weekly) - Additional ONLY	1803	$205	N	C
Residential Service - Additional Bin (per annum)	240L - Recycling Collection (Fortnightly) - Additional ONLY	1803	$155	N	C
Commercial Service (Includes Levy Charge)	1.5m^3 General Waste Bin Removal Weekly + 1.5m^3 Recycle Fortnightly	1803	$6,814	N	C
	3m^3 General Waste Bin Removal Weekly + 3m^3 Recycle Fortnightly	1803	$8,462	N	C
	4.5m^3 General Waste Bin Removal Weekly + 4.5m^3 Recycle Fortnightly	1803	$10,204	N	C
Supplementary Bulk Bin Service	General Waste Bin 1.5m^3 - Removal Once Per Week	1803	$4,050	N	C
	General Waste Bin 1.5m - Removal Twice Per Week	1803	$8,102	N	C
	General Waste Bin 3m^3 - Removal Once Per Week	1803	$4,534	N	C
	General Waste Bin 3m^3 - Removal Twice Per Week	1803	$9,067	N	C
	General Waste Bin 4.5m^3 - Removal Once Per Week	1803	$5,027	N	C
	General Waste Bin 4.5m^3 - Removal Twice Per Week	1803	$10,055	N	C
	Recyclable Removal Service 3m^3 - Fortnightly	1803	$4,714	N	C
	Recyclable Removal Service 4.5m^3 - Fortnightly	1803	$6,062	N	C
	Recyclable Removal Service 1.5m^3 - Fortnightly	1803	$3,371	N	C
Buller Road Refuse Site Fees					
Domestic Waste Uncompacted (Putrescible & Mixed)	Cars & Station Wagons	1833	$17	Y	C
	Utilities Standard & Trailers (GVM 750Kg or Less)	1833	$32	Y	C
	Utilities One Tonner & Trailers (GVM Greater than 750Kg)	1833	$110	Y	C
	1.5M^3 Bin - Commercial	1833	$74	Y	C
	3.0M^3 Bin - Commercial	1833	$149	Y	C
	4.5M^3 Bin - Commercial	1833	$224	Y	C
	Per M^3 - Commercial	1833	$71	Y	C
	Per Tonne - Commercial	1833	$167	Y	C
Domestic Waste Compacted (Putrescible & Mixed)	Per M^3	1833	$80	Y	C
	Per Tonne	1833	$184	Y	C
Green Waste Unprocessed	Cars & Station Wagons	1833	$10	Y	C
	Utilities Standard & Trailers - (GVM 750Km or Less)	1833	$30	Y	C
	Utilities One Tonner & Trailers (GVM Greater than 750Kg)	1833	$63	Y	C

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
	1.5M^3 Bin - Commercial	1833	$39	Y	C
	3.0M^3 Bin - Commercial	1833	$58	Y	C
	4.5M^3 Bin - Commercial	1833	$96	Y	C
	Per M^3	1833	$25	Y	C
	Per Tonne	1833	$49	Y	C
	Unprocessed & Compacted/Commercial Per M^3	1883	$36	Y	C
	Unprocessed & Compacted/Commercial Per Tonne	1883	$124	Y	C
Recycled (Metal, Cardboard)	Cars & Station Wagons	1833	$6	Y	C
	Utilities Standard & Trailers - (GVM 750Km or Less)	1833	$37	Y	C
	Utilities One Tonner & Trailers (GVM Greater than 750Kg)	1833	$60	Y	C
	1.5M^3 Bin - Commercial	1833	$37	Y	C
	3.0M^3 Bin - Commercial	1833	$72	Y	C
	4.5M^3 Bin - Commercial	1833	$109	Y	C
	Per M^3	1833	$24	Y	C
Inert Waste (Building Rubble)	Utilities Standard & Trailers - (GVM 750Km or Less)	1833	$7	Y	C
	Utilities One Tonner & Trailers (GVM Greater than 750Kg)	1833	$25	Y	C
	1.5M3 Bin - Commercial	1833	$51	Y	C
	3.0M3 Bin - Commercial	1833	$99	Y	C
	4.5M3 Bin - Commercial	1833	$109	Y	C
	Per M^3	1833	$15	Y	C
	per Tonne	1833	$10	Y	C
Hard Waste (non-recycle)	Uncompacted Per M^3 - Commercial	1833	$71	Y	C
	Uncompacted Per Tonne - Commercial	1833	$176	Y	C
	Compacted Per M^3 - Commercial	1833	$75	Y	C
	Compacted Per Tonne - Commercial	1833	$135	Y	C
Car Bodies/Tyres (Each)	Car Tyres	1833	$7	Y	C
	Truck Tyres	1833	$35	Y	C
	Machine/Tractor Tyre (each)	1833	$68	Y	C
	Car Bodies - Standard Vehicle	1833	$15	Y	C
	Truck Bodies	1833	$40	Y	C
Asbestos	Asbestos Per M^3	1833	$175	Y	C
	Asbestos Per Tonne	1833	$153	Y	C
	Class II Asbestos Contaminated Soil Per M3	1833	$35	Y	C
	Class II Asbestos Contaminated Soil Per Tonne	1833	$30	Y	C
Metropolitan Waste Levy (Inc. Admin Processing Fee)	Putrescible (per tonne)	1833	$85	N	S
	Inert (per m^3)	1833	$129	N	S
Other Tip Fees	Refrigerator/Air Conditioners (each)	1833	$30	Y	C
	Refrigerator/Air Conditioners - De-gassing Fee (each)	1833	$25	Y	C
	Mattresses (each)	1833	$35	Y	C
	Clean Fill (Sand/Gravel)	1833	No Charge	N	C
	Livestock (cow/horse) Each	1833	$160	Y	C
	After Hours Call Out Fee	1833	$355	Y	C
	Waste Oil - Per Litre (20L or more)	1833	$0	Y	C
	Domestic Bulk General Waste (Agreement Only) per tonne	1833	$65	Y	C
	Neighbouring Shire Bulk General Waste (Agreement Only) per tonne	1833	$65	Y	C
	Loader Hire - Per Hour (P022)	1833	$170	Y	C
	Compactor Hire - Per Hour (P163)	1833	$220	Y	C
Sewerage					
Septic Tank Application	Septic Tank Application Fee	2003	$118	N	S
	Septic Tank Permit Fee	2003	$118	N	S
	LG Report Fee	2003	$118	N	S

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
	WA Department of Health Admin Fee	2003	$79	N	S
	Inspection Fee/Reinspection Fee	2003	$250	Y	C
Protection of Environment					
Environmental Centre	Annual Lease of Environmental Centre	2103	As per Lease Agreement	Y	C
TOWN PLANNING					
Protection of Environment					
Revegetation Bond Administration Fee		2253	As determined (basis estimated cost of restoration plus 25%)	N	C
Cash in Lieu for restoration (as per LPP 17 - Vegetation)		T432	As determined (basis estimated cost of restoration plus 25%)		C
Determining a Development Application - (other than for an Extractive Industry) where the development has not commenced or been carried out and the estimated cost of the development is-					
Not more than $50,000		2253	$147	N	S
More than $50,000 but not more than $500,000		2253	0.32% of the estimated cost	N	S
More than $500,000 but not more than $2.5 million		2253	$1,700 + 0.257% for every $1 in excess of $500,000	N	S
More than $2.5 million but not more than $5 million		2253	$7,161 + 0.206% for every $1 in excess of $2.5m	N	S
More than $5 million but not more than $21.5 million		2253	$12,633 + 0.123% for every $1 in excess of $5m	N	S
More than $21.5 million		2253	$34,196	N	S
Discretionary Application under R-Codes or Local Development Plan		2253	$147	N	S
Development Application Fee (other than for Extractive Industry) where the development has commenced or been carried out		2253	The fee as above plus, by way of penalty, twice that fee	N	S
Determining a Development Application for an Extractive Industry					
Development has not commenced		2253	$739	N	S
Development has commenced (Fee as indicated above, plus, by way of penalty twice that fee)		2253	The fee as above plus, by way of penalty, twice that fee ($2217)	N	S
Determining an Application to Amend or Cancel a Development Application					
Fee to amend or cancel Development Application		2253	$295	N	S
Determining an Application for Advice made under the Planning and Development (Local Planning Schemes) Regulations Sch 2 cl 61A					
Application Fee		2253	$295	N	S
Providing a Subdivision Clearance					
Not more than 5 lots		2253	$73 per lot	N	S
More than 5 lots but not more than 195 lots		2253	$73 per lot for first 5 lots and then $35 per lot	N	S
More than 195 lots		2253	$7,393	N	S
Determining an Application for Relocation of Building Envelope					
Application Fee		2253	$385	N	C
Determining an Application for Home Occupation Application					
Determining an initial application for approval of a home occupation/home business/ commercial vehicle parking/holiday home where the use has not commenced		2253	$222	N	S
Determining an initial application for approval of a home occupation/home business/ commercial vehicle parking/holiday home where the use has commenced		2253	$666	N	S
Determining an application for the renewal of an approval of a holiday home where the application is made before the approval expires		2253	$73	N	S
Determining an application for the renewal of an approval of a holiday home where the application is made after the approval has expired		2253	$219	N	S
Determining an application for a Change in Use or for an Alteration or Extension or Change of a Non-conforming Use to which Standard Development Application Does Not Apply					
Application for a change of use or for an alteration or extension of change of a non-conforming use to which the Standard Development Application for does not apply, where the change or the alteration, extension or change has not commenced or been carried out		2253	$295	N	S
Application for a change of use or for an alteration or extension of change of a non-conforming use to which the fee for development already commenced does not apply, where the change or the alteration, extension or change has commenced or been carried out		2253	$885	N	S
Other Planning Application Fee					
Additional costs for specialist review and/or consultation. Actual costs payable, upfront payment of estimates may be required		2253	At Cost (as per regulation 49)	N	S
Planning Information Search (Per Hour/Minimum)			As per hourly rate in Regs 48, P&D Regs 2009	N	S
Providing Written Planning Advice		2253	$73	N	S
Scheme Amendments/Structure Plans/Local Development Plans (including amendments to Structure Plans & Local Development Plans)		2253	As per regulation 48 & 49: at cost of officers time and administration costs	N	S
Advertising on Application (Dev or Amend)		2253	At Cost (as per regulation 49)	N	S
Regulatory or compliance matter requiring re-inspection Fee Minimum - Under 3 hours of officer time - then at cost senior officer rate per hour		2253	$150	N	C
Development Regulatory or Compliance matter - Fees and Charges Other: Payment Plan Administration Fee for Infringements and Fines		2253	11% per annum	N	C
Extractive Industry Licence					
Extractive Industry Bond		2253	As determined (basis estimated cost of restoration plus 25%) plus annual bank interest earnt	N	C

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
Extractive Industry Licence - Initial Application (includes first yr of annual licence)		2253	$3,500	N	C
Extractive Industry Licence - Renewal/Annual licence fee		2253	$3,500	N	C
Extractive Industry Licence - Renewal/Annual licence fee - non compliant		2253	At Cost of Senior Officers charge of $150 per hour PLUS the cost incurred by the Shire of Waroona for consultants or technical experts to prepare remediation plans needed to achieve compliance and/or undertake reassessment for the Extractive Industry as required. Minimum cost $4500	N	C
Extractive Industry - Compliance follow up / verification fees per hour		2253	At cost per hour for Senior Officer - $150 per hour	N	C
Extractive Industry - Transfer of Licence		2253	$1,650	N	C
Advertising Sign on a Thoroughfare					
Application Fee		2323	$350	N	C
Certificates					
Providing a Zoning Certificate or Property Settlement Questionnaire		2253	$73	N	S
Liquor Control/Gaming & Wagering/ Vehicle Workshop/Dangerous Goods etc. Application Fee		2253	$200	N	C
Development Assessment Panels					
DAP Application Fee (Shire Fees)		2243	As per development application fees	N	S
DAP Application Fee (DAP Fees)		2243	As per schedule 1 DAP Regs	N	S
OTHER COMMUNITY AMENITIES					
Drakesbrook Public Cemetery Fees					
Burials	Reservation for Burial (Non Refundable)	2363	$330	Y	C
	Grant of Right - Land Fee (2.4m x 1.2m Standard)	2363	$1,900	Y	C
Internment Fees - Original Grave	Internment - Original Grave - Standard	2363	$2,500	Y	C
	Internment - Cremated Ashes	2363	$300	Y	C
	Re-internment of Grave after Exhumation - Adult	2363	$2,100	Y	C
Internment Fees - Reopening	Internment - Reopening Grave - Standard	2363	$2,200	Y	C
	Reopen Grave for Exhumation	2363	$3,100	Y	C
Niche Wall	Single Reservation (non refundable)	2363	$80	Y	C
	Double Reservation (non refundable)	2363	$165	Y	C
	Crematorium Ashes into Niche Wall	2363	$500	Y	C
	Installation of Plaque Only into Niche Wall (No Ashes)	2363	$300	Y	C
	Relocation of Ashes from Old to New Niche Wall	2363	$500	Y	C
	Plaques & Vases	2363	At Cost + 15% admin fee	Y	C
	Refurbishment of Plaques	2363	At Cost + 15% admin fee	Y	C
	Removal of Ashes	2363	$300	Y	C
Memorial Garden	Reservation (non refundable)	2363	$80	Y	C
	Install plaque only	2363	$50	Y	C
	Interment Fees	2363	$395	Y	C
Funeral Directors & Monumental Mason Fees	Funeral Directors Annual Licence	2363	$216	N	C
	Funeral Directors Single Funeral Permit	2363	$108	N	C
	Non Funeral Directors Single Funeral Permit	2363	$432	N	C
	Monumental Masons Annual Licence Fee	2363	$108	N	C
	Monumental Masons Single Permit Fee	2363	$57	N	C
	Permission to Erect a Monument	2363	$220	N	C
Other Cemetery Fees	Interment Without Due Notice (24Hrs)	2363	At cost + 15%	Y	C
	Interment not in usual hours	2363	At cost + 15%	Y	C
	Interment on Saturday	2363	At cost + 15%	Y	C
	Interment on Sunday or a Public Holiday	2363	At cost + 15%	Y	C
	Memorial Service held in Parks & Gardens - 3hour Crew	3613	$750	Y	C
	Copy of Local Laws	2363	$36	N	C
	Copy of Grant of Burial	2363	$93	N	C
	Renewal of Expired Grant of Right of Burial (does not include interment charges)	2363	$220	N	C

Appendix 6.1.2 B

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
	Plastic Urns for Niche Wall	2363	At Cost + 15%	Y	C
	Life Chronicle Submission (Payment submitted to Chronicle - $39 Chronicle / $26 Shire)	2363	$65	Y	C
RECREATION AND CULTURE					
Public Halls					
Please NOTE: The Memorial Hall & Hamel Hall are not to be hired out on New Years Day, Good Friday, Christmas Day or Boxing Day					
Memorial Hall - Commercial Hire					
Main Hall (Inclusive of set-up & take down time)	Main Hall - Per Day (9am to 12am)	2423	$187	Y	C
	Main Hall - Half Day (4 hour Slots)	2423	$118	Y	C
	Main Hall - Per Hour	2423	$40	Y	C
Supper Room (Inclusive of set-up & take down time)	Supper Room - Per Day (9am to 12am)	2423	$144	Y	C
	Supper Room - Half Day (4 hour slots)	2423	$90	Y	C
	Supper Room - Per Hour	2423	$32	Y	C
Kitchen Fees	Kitchen - Per Day (9am to 12am)	2423	$128	Y	C
	Kitchen - Half Day (4 hour slots)	2423	$75	Y	C
	Kitchen - Per Hour	2423	$43	Y	C
Memorial Hall - Non Commercial					
Main Hall (Inclusive of set-up & take down time)	Main Hall - Per Day (9am to 12am)	2423	$139	Y	C
	Main Hall - Half Day (4 hour Slots)	2423	$83	Y	C
	Main Hall - Per Hour	2423	$28	Y	C
Supper Room (Inclusive of set-up & take down time)	Supper Room - Per Day (9am to 12am)	2423	$107	Y	C
	Supper Room - Half Day (4 hour slots)	2423	$64	Y	C
	Supper Room - Per Hour	2423	$13	Y	C
Kitchen Fees	Kitchen - Per Day (9am to 12am)	2423	$92	Y	C
	Kitchen - Half Day (4 hour slots)	2423	$56	Y	C
	Kitchen - Per Hour	2423	$20	Y	C
Memorial Hall Bond	Memorial Hall - With Alcohol	T400	$214	N	C
	Memorial Hall - With No Alcohol	T400	$160	N	C
	Kitchen Bond	T400	$104	N	C
	Key Deposit	T400	$52	N	C
Other Memorial Hall Fees	Rehearsals (Per Hour)	2423	$6	Y	C
	Setup Fee (Per Hour)	2423	$11	Y	C
	Setup Fee - Per Day	2423	$78	Y	C
	Setup Fee - Half Day	2423	$40	Y	C
Non-for-profit organisations that conduct "community markets" such as Lions Club of Waroona are exempt from the fees and charges relating to the hire of the Memorial Hall and associated facilities. The CEO has authority to approve or disapprove applications for Memorial Hall hire exemptions from organisation not					
Hamel Hall					
Hamel Hall - Commercial Hire	Hamel Hall - Per Day (9am to 12am)	2423	$88	Y	C
	Hamel Hall - Half Day (4 hour slots)	2423	$53	Y	C
	Hamel Hall - Per Hour	2423	$31	Y	C
Hamel Hall - Non-Profit Organisation	Hamel Hall - Per Day (9am to 12am)	2423	$66	Y	C
	Hamel Hall - Half Day (4 hour slots)	2423	$53	Y	C
	Hamel Hall - Per Hour	2423	$31	Y	C
Hamel Hall Bond	Hamel Hall - With Alcohol	T400	$160	N	C
	Hamel Hall - With No Alcohol	T400	$107	N	C
	Hamel Hall - Key Deposit	T400	$52	N	C
Railside Park - Big Shed					
Big Shed Hire - Commercial (Other than non-profit organisation)	Shed Hire - Per Day	2423	$150	Y	C
	Shed Hire - Half Day (4 Hours)	2423	$100	Y	C
	Shed Hire - Per Hour	2423	$30	Y	C
	Bin Hire and Disposal - Per 240L Bin	2423	$30	Y	C
	Shed Hire - Bond	T400	$500	N	C
Big Shed Hire - Non Profit Organisation	Shed Hire - Per Day	2423	$100	Y	C

Appendix 6.1.2 B

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
	Shed Hire - Half Day (4 Hours)	2423	$75	Y	C
	Shed Hire - Per Hour	2423	$20	Y	C
	Bin Hire and Disposal - Per 240L Bin	2423	$30	Y	C
	Shed Hire - Bond	T400	$250	N	C
Other Fees					
Other Hall Fees	Cleaning Fee (If hall is not cleaned at an acceptable standard) Min 3 Hours	2423	$200	Y	C
	Damages to Council Property / Halls from Hire	2423	At Cost		
Caravan/Motor Home Clubs	Hire of Hamel Hall - (Per Night/Per Van)	2423	$15	Y	C
	Hire of Town Oval - (Per Night/Per Van) Includes use of Change rooms & Memorial Hall Kitchen Only. Other Facility Hire as per Fees	2423	$23	Y	C
	Key Deposit	T400	$50	N	C
Building Leases - Annual Fee	Lake Clifton Community Centre	2433	$110	Y	C
	Waroona Opportunity Shop Building	2433	$110	Y	C
	Youth Centre	2433	$110	Y	C
Land Lease	Drakesbrook Community Garden Inc	2433	$110	Y	C
Use of Shire Land	Charge for Use of Shire Land for Offset Planting (May 25 OCM)		*To be charged per case*	Y	
Other Recreation & Sport					
Building Leases - Annual Fee	Council leased facilities - annual fee	Various	As per lease agreement plus annual CPI increase	Y	C
	Waroona Football Club	2783	$110	Y	C
	Waroona Junior Football Club	2783	$110	Y	C
	Waroona Bowling & Social Club	2783	$110	Y	C
	Waroona Cricket Club	2783	$110	Y	C
	Waroona Golf Club	2783	$110	Y	C
	Preston Beach Golf Club	2783	$110	Y	C
	Waroona Community Mens Shed	2783	$110	Y	C
	Waroona Agricultural Society Facility and Sheds	2783	$110	Y	C
	Preston Beach Community Centre	2783	$110	Y	C
	Lions Storage Shed - Jim's Kitchen	2783	$110	Y	C
Libraries					
Library Photocopying	A4 Copying per photocopied page	3003	$0.30	Y	C
	A4 Copying per photocopied page - Using Own Paper	3003	$0.25	Y	C
	A3 Copying per photocopied page	3003	$0.60	Y	C
	Printing - Black and White Only	3003	$0.30	Y	C
Lost Books	Minimum Charge for Lost Books	2993	$20	Y	C
	Lost Books Valued Over $20	2993	At Replacement Cost	Y	C
Sale of Books	Sale of Second Hand Books	2993	$0.50 to $5.00	Y	C
Waroona Recreation & Aquatic Centre					
Adult Swim Fees (16yrs and older)	Casual Entry	7063	$6	Y	C
	3 Day Swim Pass	7063	$15	Y	C
	7 Day Swim Pass	7063	$29	Y	C
	10 Passes	7063	$51	Y	C
	30 Passes	7063	$127	Y	C
	One Month Membership	7063	$61	Y	C
	Three Month Membership	7063	$160	Y	C
	Six Month Membership	7063	$274	Y	C
	Twelve Month Membership	7063	$365	Y	C
	Late Payment Fee on Payment Plans	7063	$18	Y	C
	Payment Plan Cancellation - Three Months	7063	$82	Y	C
	Payment Plan Cancellation - Six Months	7063	$123	Y	C
	Payment Plan Cancellation - Twelve Months	7063	$164	Y	C
Children/Student/ Pensioner Swim	Casual Entry	7063	$5	Y	C

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
	3 Day Swim Pass	7063	$12	Y	C
	7 Day Swim Pass	7063	$23	Y	C
	10 Passes	7063	$41	Y	C
	30 Passes	7063	$102	Y	C
	One Month Membership	7063	$49	Y	C
	Three Month Membership	7063	$128	Y	C
	Six Month Membership	7063	$219	Y	C
	Twelve Month Membership	7063	$292	Y	C
	Late Payment Fee on Payment Plans	7063	$18	Y	C
	Payment Plan Cancellation - Three Months	7063	$82	Y	C
	Payment Plan Cancellation - Six Months	7063	$123	Y	C
	Payment Plan Cancellation - Twelve Months	7063	$164	Y	C
Family Swim Fees (4 Immediate Family Members)	Casual Entry	7063	$16	Y	C
	Six Month Membership	7063	$585	Y	C
	Twelve Month Membership	7063	$936	Y	C
	Late Payment Fee on Payment Plans	7063	$18	Y	C
	Payment Plan Cancellation - Six Months	7063	$123	Y	C
	Payment Plan Cancellation - Twelve Months	7063	$164	Y	C
Swimming Lessons	Child Swim Lessons x 8 (per school term)	7143	$108	N	C
	Child Swim Lessons x 4 (express term)	7143	$54	N	C
	Individual 30 Minutes Swim Lesson (per school term)	7143	$24	N	C
Gymnasium Adult Fees	Casual Entry	7073	$15	Y	C
	3 Day Gym Pass	7073	$36	Y	C
	7 Day Gym Pass	7073	$62	Y	C
	10 Passes	7073	$119	Y	C
	30 Passes	7073	$297	Y	C
	One Month Membership	7073	$101	Y	C
	Three Month Membership	7073	$285	Y	C
	Three Month Membership Inc. Crèche (Regardless of use of Creche)	7073	$435	Y	C
	Six Month Membership	7073	$427	Y	C
	Six Month Membership Inc. Crèche (Regardless of use of Creche)	7073	$652	Y	C
	Twelve Month Membership	7073	$569	Y	C
	Twelve Month Membership Inc. Crèche (Regardless of use of Creche)	7073	$869	Y	C
	Late Payment Fee on Payment Plans	7073	$18	Y	C
	Payment Plan Cancellation - Three Months	7073	$82	Y	C
	Payment Plan Cancellation - Six Months	7073	$123	Y	C
	Payment Plan Cancellation - Twelve Months	7073	$164	Y	C
Gymnasium Fees Student/Pensioner	Casual Entry	7073	$12	Y	C
	3 Day Gym Pass	7073	$30	Y	C
	7 Day Gym Pass	7073	$52	Y	C
	10 Passes	7073	$99	Y	C
	30 Passes	7073	$247	Y	C
	One Month Membership	7073	$84	Y	C
	Three Month Membership	7073	$237	Y	C
	Three Month Student/Pensioner Membership Inc. Crèche (Regardless of use of Creche)	7073	$387	Y	C
	Six Month Membership	7073	$356	Y	C
	Six Month Student/Pensioner Membership Inc. Crèche (Regardless of use of Creche)	7073	$581	Y	C
	Twelve Month Membership	7073	$475	Y	C
	Twelve Month Student/Pensioner Membership Inc. Crèche (Regardless of use of Creche)	7073	$775	Y	C
	Late Payment Fee on Payment Plans	7073	$18	Y	C
	Payment Plan Cancellation - Three Months	7073	$82	Y	C

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
	Payment Plan Cancellation - Six Months	7073	$123	Y	C
	Payment Plan Cancellation - Twelve Months	7073	$164	Y	C
Kindy Group Fitness Classes (per school term)	Casual Entry	7073	$4	Y	C
	10 Visit Kindy Group Fitness Pass	7073	$30	Y	C
	Kindy Party Fee	7073	$9	y	C
Teen Fit Group Fitness Classes (per school term)	Casual Entry	7123	$10	Y	C
	Term Membership (school term) 1 session a week	7123	$72	Y	C
	School Term Membership	7123	$115	Y	C
Group Fitness Classes Adults (16 yrs. & Older)	Casual Entry	7123	$17	Y	C
	3 Day Group Fitness Pass	7123	$42	Y	C
	5 Day Group Fitness Pass	7123	$61	Y	C
	Casual Adult Group Fitness - 45 Minute hour class, spin class	7123	$14	Y	C
	Casual Adult Group Fitness - half hour class,	7123	$12	Y	C
	10 Passes Express	7123	$108	Y	C
	30 Passes Express	7123	$270	Y	C
	10 Passes	7123	$138	Y	C
	30 Passes	7123	$346	Y	C
	One Month Membership	7123	$118	Y	C
	Three Month Membership	7123	$332	Y	C
	Three Month Membership Inc. Crèche (Regardless of use of Creche)	7123	$482	Y	C
	Six Month Membership	7123	$498	Y	C
	Six Month Membership Inc. Crèche (Regardless of use of Creche)	7123	$723	Y	C
	Twelve Month Membership	7123	$665	Y	C
	Twelve Month Membership Inc. Crèche (Regardless of use of Creche)	7123	$965	Y	C
	Late Payment Fee on Payment Plans	7123	$18	Y	C
	Payment Plan Cancellation - Three Months	7123	$82	Y	C
	Payment Plan Cancellation - Six Months	7123	$123	Y	C
	Payment Plan Cancellation - Twelve Months	7123	$164	Y	C
Group Fitness Classes Student/Pensioners	Casual Entry	7123	$14	Y	C
	3 Day Group Fitness Pass	7123	$33	Y	C
	5 Day Group Fitness Pass	7123	$48	Y	C
	Casual Student / Pensioner Group Fitness - half hour class	7123	$10	Y	C
	Casual Student / Pensioner Group Fitness - 45 Minute Class	7123	$11	Y	C
	10 Passes	7123	$109	Y	C
	30 Passes	7123	$272	Y	C
	10 Passes Express	7123	$92	Y	C
	30 Passes Express	7123	$229	Y	C
	One Month Membership	7123	$92	Y	C
	Three Month Membership	7123	$261	Y	C
	Three Month Student/Pensioner Group Fitness Membership Inc. Crèche (Regardless of use of Creche)	7123	$411	Y	C
	Six Month Membership	7123	$391	Y	C
	Six Month Student/Pensioner Group Fitness Membership Inc. Crèche (Regardless of use of Creche)	7123	$616	Y	C
	Twelve Month Membership	7123	$522	Y	C
	Twelve Month Student/Pensioner Group Fitness Membership Inc. Crèche (Regardless of use of Creche)	7123	$822	Y	C
	Late Payment Fee on Payment Plans	7123	$18	Y	C
	Payment Plan Cancellation - Three Months	7123	$82	Y	C
	Payment Plan Cancellation - Six Months	7123	$123	Y	C
	Payment Plan Cancellation - Twelve Months	7123	$164	Y	C
Adult Silver Membership Inc. 2 Activities (Gym, Group Fit, Aqua)	Casual Entry	7073	$20	Y	C
	3 Day Silver Pass	7073	$48	Y	C
	6 Day Silver Pass	7073	$83	Y	C

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
	One Month Membership	7073	$135	Y	C
	Three Month Membership	7073	$380	Y	C
	Three Month Membership Inc. Crèche (Regardless of use of Creche)	7073	$530	Y	C
	Six Month Membership	7073	$570	Y	C
	Six Month Membership Inc. Crèche (Regardless of use of Creche)	7073	$795	Y	C
	Twelve Month Membership	7073	$760	Y	C
	Twelve Month Membership Inc. Crèche (Regardless of use of Creche)	7073	$1,060	Y	C
	Late Payment Fee on Payment Plans	7073	$18	Y	C
	Payment Plan Cancellation - Three Months	7073	$82	Y	C
	Payment Plan Cancellation - Six Months	7073	$123	Y	C
	Payment Plan Cancellation - Twelve Months	7073	$164	Y	C
Student/Pensioners Silver Membership Inc. 2 Activities (Gym, Group Fit, Aqua)	Casual Entry	7073	$16	Y	C
	3 Day Silver Pass	7073	$39	Y	C
	6 Day Silver Pass	7073	$67	Y	C
	One Month Membership	7073	$109	Y	C
	Three Month Membership	7073	$309	Y	C
	Three Month Student/Pensioner Membership Inc. Crèche (Regardless of use of Creche)	7073	$459	Y	C
	Six Month Membership	7073	$463	Y	C
	Six Month Student/Pensioner Membership Inc. Crèche (Regardless of use of Creche)	7073	$688	Y	C
	Twelve Month Membership	7073	$617	Y	C
	Twelve Month Student/Pensioner Membership Inc. Crèche (Regardless of use of Creche)(Crèche limited to 2 directly related children & crèche operational hours)	7073	$917	Y	C
	Late Payment Fee on Payment Plans	7073	$18	Y	C
	Payment Plan Cancellation - Three Months	7073	$82	Y	C
	Payment Plan Cancellation - Six Months	7073	$123	Y	C
	Payment Plan Cancellation - Twelve Months	7073	$164	Y	C
Adult Gold Membership Inc. Gym, Swim & Group Fitness	Casual Entry	7073	$22	Y	C
	3 Day Gold Pass	7073	$53	Y	C
	3 Day Gold Pass	7073	$93	Y	C
	One Month Membership	7073	$151	Y	C
	Three Month Membership	7073	$427	Y	C
	Three Month Membership Inc. Crèche (Regardless of use of Creche)(Crèche limited to 2 directly related children & crèche operational hours)	7073	$577	Y	C
	Six Month Membership	7073	$641	Y	C
	Six Month Membership Inc. Crèche (Regardless of use of Creche)(Crèche limited to 2 directly related children & crèche operational hours)	7073	$866	Y	C
	Twelve Month Membership	7063	$855	Y	C
	Twelve Month Membership Inc. Crèche (Regardless of use of Creche) (Crèche limited to 2 directly related children & crèche operational hours)	7073	$1,155	Y	C
	Late Payment Fee on Payment Plans	7073	$18	Y	C
	Payment Plan Cancellation - Three Months	7073	$82	Y	C
	Payment Plan Cancellation - Six Months	7073	$123	Y	C
	Payment Plan Cancellation - Twelve Months	7073	$164	Y	C
Student/Pensioner Gold Membership - Inc. Gym, Swim & Group Fitness	Casual Entry	7073	$17	Y	C
	3 Day Gold Pass	7073	$42	Y	C
	3 Day Gold Pass	7073	$73	Y	C
	One Month Membership	7073	$118	Y	C
	Three Month Membership	7073	$332	Y	C
	Three Month Student/Pensioner Membership Inc. Crèche (Regardless of use of Creche)(Crèche limited to 2 directly related children & crèche operational hours)	7073	$482	Y	C
	Six Month Membership	7073	$498	Y	C
	Six Month Student/Pensioner Membership Inc. Crèche (Regardless of use of Creche)(Crèche limited to 2 directly related children & crèche operational hours)	7073	$723	Y	C

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
	Twelve Month Membership	7073	$665	Y	C
	Twelve Month Student/Pensioner Membership Inc. Crèche (Regardless of use of Creche)(Crèche limited to 2 directly related children & crèche operational hours)	7073	$965	Y	C
	Late Payment Fee on Payment Plans	7073	$18	Y	C
	Payment Plan Cancellation - Three Months	7073	$82	Y	C
	Payment Plan Cancellation - Six Months	7073	$123	Y	C
	Payment Plan Cancellation - Twelve Months	7073	$164	Y	C
Group Fitness, Swim, Gym Challenge	5 Week Group Fitness, Swim, Gym Challenge	7073	$72	Y	C
	5 Week Group Fitness, Swim, Gym Challenge Inc. Creche (Regardless of use of Creche)(Creche limited to 2 directly related children to the membership holder and creche operational hours	7073	$102	Y	C
	8 Week Group Fitness, Swim, Gym Challenge	7073	$103	Y	C
	8 Week Group Fitness, Swim, Gym Challenge + Creche	7073	$153	Y	C
	Bring a Friend Incentive - When a current Member encourages a new or a returning member (inactive for 2+ years) to sign up to a promotional event, the current member will receive a 10% discount on their next membership. If the new member signs up to a membership at the conclusion of the promotional event, the existing member will receive a 20% discount instead.	7073	10-20% discount on full price memberships	Y	C
	Bring a Friend Incentive - When a returning member (inactive for 2+ years) signs up to a membership at the conclusion of a promotional event, the new member will receive a 10% discount on membership	7073	10% discount on full price memberships	Y	C
	Instructor Scan & Weigh x 3 Sessions (1 Evolt Scan)	7073	$49	Y	C
Personal Training	30 Minute Personal Training Session (Up to 5 Participants)	7073	$49	Y	C
	60 Minute Personal Training Session (Up to 5 Participants)	7073	$87	Y	C
Court Hire Adult - Team Sport	Casual Per Person	7053	$5	Y	C
	Team Training - 60 Minutes Half Court (non refundable)	7053	$23	Y	C
	Team Training - 30 Minutes Half Court (non refundable)	7053	$16	Y	C
Court Hire Juniors - Team Sport	Casual Per Person	7053	$4	Y	C
	Team Training - 60 Minutes Half Court (non refundable)	7053	$17	Y	C
	Team Training - 30 Minutes Half Court (non refundable)	7053	$12	Y	C
Court Hire - Sporting Organisations based in the Shire of Waroona	Junior Game - Per Game	7053	$36	Y	C
	Senior Game - Per Game	7053	$36	Y	C
Court Hire - Sporting Organisations based in the Shire of Waroona	Junior Game - Per Game outside of operational hours	7053	$54	Y	C
	Senior Game - Per Game outside of operational hours	7053	$65	Y	C
Basketball Court	Junior Game - Per Game	7053	$62	Y	C
	Senior Game - Per Game	7053	$74	Y	C
Netball Court	Junior Game - Per Game	7053	$62	Y	C
	Senior Game - Per Game	7053	$74	Y	C
Netball Competition Fee (Centre Run)	Team Fee - Per Player (Maximum Team Fee of $84)	7053	$12	Y	C
	Team Sport (5 Aside) Competition Fee (Max $60 per team)	7053	$12	Y	C
Court Hire Adult - Racquet Sport	Court Hire - 30 Minutes	7053	$12	Y	C
	Court Hire - 60 Minutes	7053	$17	Y	C
	Competition Night - All Ages	7053	$10	Y	C
Court Hire Juniors - Racquet Sport	Court Hire - 30 Minutes	7053	$6	Y	C
	Court Hire - 60 Minutes	7053	$9	Y	C
Centre Run Sports Clinics/Coaching	Coaching Fee per Person - 30 min (No Court Hire Fee)	7053	$9	Y	C
	Coaching Fee per Person - 60min (No Court Hire Fee)	7053	$12	Y	C
Crèche - Operational Hours 9am to 11am Monday - Friday	1 Child (directly related to parent using facility at the same time)	7053	$10	Y	C
	2 Children (directly related to parent using facility at the same time)	7053	$15	Y	C
	3 Children (directly related to parent using facility at the same time)	7053	$18	Y	C
	10 Passes (directly related to parent using facility at the same time)	7053	$80	Y	C
	30 Passes (directly related to parent using facility at the same time)	7053	$200	Y	C
School Holiday Program Fee	Centre Organised Holiday Program	7053	As approved by department head	Y	C
Room Facility Hire	School Groups & Non-for-profit based in Town Hire - 60min Court 1 Only	7053	$31	Y	C
	School Hire Annual Fee (excl Aquatic) per annum	7053	$2,472	Y	C

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
	School Participation in Gym - No Instructor Required - Up to 20 Students (12 for Spin Room)	7053	$47	Y	C
	School Participation in Gym - Instructor Required - Up to 20 Students (12 for Spin Room)	7053	$85	Y	C
	Shower Facility	7053	$3	Y	C
	Entire Facility Hire - up to 4 hours	7053	$479	Y	C
	Entire Facility Hire - 4 to 8 Hours	7053	$863	Y	C
	Entire Facility Hire - 8 - 12 Hours	7053	$1,150	Y	C
	Meeting Room Per Hour - Clubs based at the centre have one free use of meeting room per month (Clubs with senior and junior teams	7053	$31	Y	C
	Kitchen - (4 hour time slots)	7053	$43	Y	C
	Multi-purpose Room - 60 Minutes	7053	$31	Y	C
	Event Hire (Court 1, Kitchen, Tables, Chairs, Stage) - up to 4 Hours	7053	$250	Y	C
	Event Hire (Court 1, Kitchen, Tables, Chairs, Stage) - 4-8 Hours	7053	$450	Y	C
	Event Hire (Court 1, Kitchen, Tables, Chairs, Stage) - 8-12 Hours	7053	$600	Y	C
	Party Package (Kids under 12 - Kitchen, Court 1, Kindy Gym Equipment) Max 3 Hours	7053	$124	Y	C
Equipment Hire	Deep Fryer Hire for Event (Max 2 Units or 4 Fryers)	7043	$56	Y	C
	Toasted Sandwich Press Hire for Event (Max 1)	7043	$28	Y	C
	Speaker Hire for Event (Max 2)	7043	$56	Y	C
	Table Tennis Hire for Event (Max 2) - External hire per 24 hrs	7043	$112	Y	C
	Pickleball Court Hire with Rackets - External hire per 24 hrs	7043	$112	Y	C
	Equipment Hire Bond	T400	$50	N	C
Other Fees	Business Advertising	7113	$241	Y	C
	Corporate Membership & Sponsorships - Diamond Package	7073	$23,375	Y	C
	Corporate Membership & Sponsorships - Platinum Package	7073	$16,363	Y	C
	Corporate Membership & Sponsorships - Gold Package	7073	$11,687	Y	C
	Corporate Membership & Sponsorships - Silver Package	7073	$7,012	Y	C
	Corporate Membership & Sponsorships - Bronze Package	7073	$4,091	Y	C
	Kiosk Items		cost + 60% or as per RRP		C
	Emergency Services Discount (includes non-residents)	7073	50% discount on all memberships	Y	C
	Alcoa Employee Discount	7073	50% discount on all 12 month memberships	Y	C
	Waroona Community Centre Employee Discount	7073	25% Discount on all 12 month Memberships	Y	C
	Centre Run Promotions as per CEO's Approval from MRS/DCCS	7073	As Approved by Department Head	Y	C
Other Culture					
Equipment Hire	Chair Hire (each)	7633	$1	Y	C
	Trestle Table Hire (each)	7633	$5	Y	C
	Stage Hire	7633	$200	Y	C
	Hire Movie Screen & Set - Commercial Rate (includes staff setup/pack down) (per day)	7633	$525	Y	C
	Hire Movie Screen & Set - Local not-for-profit groups running a non-ticketed event within the Shire (per day)	7633	No Charge	N	C
	Hire Popcorn Machine (per day)	7633	$50	Y	C
	Hire Giant Chess Set (per day)	7633	$20	Y	C
	Hire Giant Connect Four (per day)	7633	$20	Y	C
	Hire Giant Jenga (per day)	7633	$15	Y	C
	Hire Giant Checkers (per day)	7633	$20	Y	C
	Hire Giant Snakes and Ladders (per day)	7633	$15	Y	C
	Hire Giant Dominoes (per day)	7633	$15	Y	C
	Hire Noughts & Crosses (per day)	7633	$15	Y	C
	Hire Hopscotch (per day)	7633	$15	Y	C
	Hire Beanbag Toss (per day)	7633	$15	Y	C
	Hire Djembe Drum (per day)	7633	$10	Y	C
	Hire 6 Panel Cario Exhibit Boards (per day)	7633	$25	Y	C
	Hire Exhibit Hooks and Line (each)	7633	$1	Y	C
	Hire Chafing Dishes (per day)	7633	$10	Y	C
	Hire Marquee 6x3 (per day)	7633	$20	Y	C

Appendix 6.1.2 B

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
	Hire Marquee 3x3 (per day)	7633	$15	Y	C
	Hire PA System (per day)	7633	$20	Y	C
	Hire Projector (per day)	7633	$50	Y	C
	Hire Projector Screen (per day)	7633	$20	Y	C
	Hire Urn (per day)	7633	$20	Y	C
	Hire Bar Tables (per day)	7633	$15	Y	C
	Bond - Private & Commercial Use	T400	$100	N	C
	Bond - Non for Profit & Community Groups	T400	No Charge	N	C
Ovals					
Annual Oval Users Fees	Waroona Senior Football Club	3713	$3,735	Y	C
	Waroona Junior Football Club	3713	$1,850	Y	C
	Waroona Senior Cricket Club	3713	$1,370	Y	C
	Waroona Junior Cricket Club	3713	$690	Y	C
	Waroona Croquet Club	3713	$690	Y	C
	Waroona Soccer Club	3713	$478	Y	C
	Waroona Agricultural Society	3713	$3,660	Y	C
	Commercial Events	3713	$795	Y	C
	Not for Profit / Community event	3613	$160	Y	C
	Local School Sports Carnival & School Events - Incl sand if applicable	3613	No Charge	N	C
	Bond - Commercial Events	T400	$2,650	N	C
	Bond - Not for Profit / Community Event	T400	$265	N	C
Parks & Gardens					
Events Held in Parks & Garden	Cat 1 - Private Use Permit - Non-exclusive use (birthday parties, family BBQ's, picnics, reunions or small gatherings where the reserve remains open to the public. May include use of a gazebo, small marque or sectioned area.	3613	No Charge	Y	C
	Cat 2 - Commercial Activity Permit - Low impact commercial activities conducted on a shire reserve or public space, including fitness classes, yoga, Pilates, personal training, photography sessions, educational workshops and similar activities.	3613	$12 per hour	Y	C
	Cat 3 - Community Event Permit - Events organised by local community, volunteer or not-for-profit organisations that provide a social, cultural, recreational or charitable benefit to the community.	3613	$15 per hour	Y	C
	Cat 4 - Private Use Permit - Weddings, private functions, large family reunions or celebrations where an area of the reserve is roped off by the permit holder and public access to that area is restricted.	3613	$50 per hour	Y	C
	Cat 5 - Public Event Permit - Events organised by private individuals, businesses or commercial event organisers that are open to the public, including food truck events, markets, small festivals, promotional activities and similar events.	3613	$50 per hour	Y	C
	Cat 6 - Major Event Permit - Large-scale public events requiring significant use of Shire reserves or facilities and additional Council assessment, coordination or support, including circuses, carnivals, concerts, festivals, major sporting events, exhibitions and other high-attendance events.	3613	$500 Initial Day $100 each Additional Day	Y	C
	Bond - Categories 3 to 4	T400	$200	N	C
	Bond - Category 5	T400	$250	N	C
	Bond - Category 6	T400	$2,000	N	C
TRANSPORT					
Maintenance Streets, Roads, Bridges, Depot					
Heavy Vehicle Permits	Restricted Access - Vehicle permit for vehicles to travel on unauthorised roads within the Shire of Waroona boundaries - to be granted in conjunction with Main Roads Permit. At Cost Administration Fee rate for the first hour and half rate per hour thereafter. Local Government Act Section 6.16	3543	Administration Fee $66 first hour and $33 per hour thereafter plus Actual	Y	C
	Concessional Loading Administration Fees - At cost fee to recoup technical consultation and administration costs of approving concessional loading applications including an onsite assessment of related locations. Local Government Act Section 6.16	3545	At cost fee to recoup technical consultation and administration costs of approving concessional loading applications including onsite assessment of related locations	Y	C
Administration and record keeping fees	Annual Grazing Permit on Shire Unmade Road Reserve	3543	$66	Y	C
Existing User Agreements pre- 2023 agreements until expires	Regional Distributor Road- Road Contribution Payments. (WALGA "User Guide - Estimating the Incremental Cost Impact on Sealed	Muni Bond #	$0	Y	C
	Local Distributor Road -Road Contribution Payments. (WALGA "User Guide - Estimating the Incremental Cost Impact on Sealed Local Roads from Additional Freight Tasks" plus CPI index number 3101 Road and Bridge construction WA).	Muni Bond #	$0	Y	C

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
NEW USER AGREEMENTS post 2023 - Road Contribution Payments.	Regional Distributor Road - Accelerated Pavement Depreciation Fee due to Extractive Industry Operations. Fee calculated based on quantity of material extracted from the quarry and the distance travelled on the Shire of Waroona roads (Cost/Ton/Km) Local Government Act Section 6.16.	Muni Bond #	To be determined at cost of accelerated Pavement Depreciation for road type and remainder of useful life calculation	Y	C
	Local Distributor Road - Accelerated Pavement Depreciation Fee due to extractive Industry Operations. Fee calculated based on quantity of material extracted from the quarry and the distance travelled on the Shire of Waroona roads (Cost/Ton/Km) Local Government Act Section 6.16.	Muni Bond #	To be determined at cost of accelerated Pavement Depreciation for road type and remainder of useful life calculation	Y	C
DEVELOPMENT AND MAINTENANCE BONDS - ROADS AND FOOTPATHS (IP021)					
Contribution for sealed roads in Residential Areas Bond (km)	The Shire will calculate road and footpath maintenance bonds in accordance with the methodologies outlined in Policy IP012 - Items 4.2.1, 4.2.2, 4.2.3 and 4.2.4. The per lineal metre and metre rates referenced in the following examples are subject to variation in accordance with the Shire's adopted Fees and Charges Schedule. Rates are exempt from GST.		$605	N	C
Contributions for sealed roads in Rural, Rural Residential and Rural Living areas bond (km)	The Shire will calculate road and footpath maintenance bonds in accordance with the methodologies outlined in Policy IP012 - Items 4.2.1, 4.2.2, 4.2.3 and 4.2.4. The per lineal metre and metre rates referenced in the following examples are subject to variation in accordance with the Shire's adopted Fees and Charges Schedule. Rates are exempt from GST.		$420	N	C
Contributions for gravel roads bond (km)	The Shire will calculate road and footpath maintenance bonds in accordance with the methodologies outlined in Policy IP012 - Items 4.2.1, 4.2.2, 4.2.3 and 4.2.4. The per lineal metre and metre rates referenced in the following examples are subject to variation in accordance with the Shire's adopted Fees and Charges Schedule. Rates are exempt from GST.		$120	N	C
Contributions per square metre (m2) for footpath upgrading bond - Asphalt	The Shire will calculate road and footpath maintenance bonds in accordance with the methodologies outlined in Policy IP012 - Items 4.2.1, 4.2.2, 4.2.3 and 4.2.4. The per lineal metre and metre rates referenced in the following examples are subject to variation in accordance with the Shire's adopted Fees and Charges Schedule. Rates are exempt from GST.		$110	N	C
Contributions per square metre (m2) for footpath upgrading bond - Brick Paved	The Shire will calculate road and footpath maintenance bonds in accordance with the methodologies outlined in Policy IP012 - Items 4.2.1, 4.2.2, 4.2.3 and 4.2.4. The per lineal metre and metre rates referenced in the following examples are subject to variation in accordance with the Shire's adopted Fees and Charges Schedule. Rates are exempt from GST.		$160	N	C
Contributions per square metre (m2) for footpath upgrading bond - Concrete	The Shire will calculate road and footpath maintenance bonds in accordance with the methodologies outlined in Policy IP012 - Items 4.2.1, 4.2.2, 4.2.3 and 4.2.4. The per lineal metre and metre rates referenced in the following examples are subject to variation in accordance with the Shire's adopted Fees and Charges Schedule. Rates are exempt from GST.		$160	N	C
Contributions per square metre (m2) for footpath upgrading bond - Gravel	The Shire will calculate road and footpath maintenance bonds in accordance with the methodologies outlined in Policy IP012 - Items 4.2.1, 4.2.2, 4.2.3 and 4.2.4. The per lineal metre and metre rates referenced in the following examples are subject to variation in accordance with the Shire's adopted Fees and Charges Schedule. Rates are exempt from GST.		$50	N	C
ENVIRONMENTAL SERVICES (NATURAL RESOURCES)					
Native Seed Collection					
Not for Profit Organisations (University's, Schools, Charities, Churches)	Application Fee		$55	Y	C
	Seed Collection Fee - for NFP but No Commercial Gain		Based on ha size of requested reserve. ((Cost Per Ha x Ha Size) x 0) $0	Y	C
	Seed Collection Fee - for NFP and Commercial Sale / use within the district		Based on ha size of requested reserve. ((Cost Per Ha x Ha Size) ÷ 3)	Y	C
	Seed Collection Fee - For NFP Commercial Sale / use outside of the district		Based on ha size of requested reserve. ((Cost Per Ha x Ha Size)÷3)x2)	Y	C
Community Service / Social Enterprise (Bindjareb Rangers, HRRTF, PHCC etc)	Application Fee		$55	Y	C
	Seed Collection Fee - CS/SE but No Commercial Gain		Based on ha size of requested reserve. ((Cost Per Ha x Ha Size) x 0) $0	Y	C
	Seed Collection Fee - CS/SE Commercial Sales /use within the district		Based on ha size of requested reserve. ((Cost Per Ha x Ha Size) ÷ 3)	Y	C
	Seed Collection Fee - CS/SE Commercial Sales /use outside the district		Based on ha size of requested reserve. ((Cost Per Ha x Ha Size)÷3)x2)	Y	C
Commercial Enterprises	Application Fee		$110	Y	C
	Seed Collection Fee - Commercial Sale / use within the district		Based on ha size of requested reserve. ((Cost Per Ha x Ha Size) ÷ 3)x2)	Y	C
	Seed Collection Fee - Commercial Sale / use outside of the district		Based on ha size of requested reserve. (Cost Per Ha x Ha Size)	Y	C
ECONOMIC SERVICES					
Rural Services					
Water Charges	Standpipe Water Charges - minimum charge up to and including 2KL of Water	3813	$22	N	C
	Demonstrated potable water supply to residents of Shire of Waroona for non-commercial use - per Kilolitre (over the 2KL min)	3813	$7	N	C
	Standpipe Water Charges - per Kilolitre (Over 2KL min)	3813	$11	N	C
Area Promotion					
Bed & Breakfast & Lodging House Registration Fee and Annual Licence	Bed & Breakfast Holiday Accommodation (If not a registered food premise, if a registered food premise then add applicable food premise assessment fee)	3993	$75	N	S

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
	Lodging House (If not a registered food premise, if a registered food premise then add applicable food premise assessment fee)	3993	$75	N	S
Caravan Parks Including Park Homes Registration	Park Home Fee	3983	$110	N	S
	Solid Annex Fee	3983	$55	N	S
	Minimum Fee per Caravan Park	3983	$200	N	S
	Long Stay (Minimum Fee $200)	3983	$6	N	S
	Short Stay (Minimum Fee $200)	3983	$6	N	S
	Camp Site (Minimum Fee $200)	3983	$3	N	S
	Overflow Site (Minimum Fee $200)	3983	$2	N	S
	Additional Fee for Renewal After Expiry Date	3983	$20	N	S
	Temporary Licence	3983	$100	N	S
	Transfer of Licence	3983	$100	N	S
	Annual Application for Temporary Accommodation	3983	$200	N	C
	Retrospective Approval of Application for Temporary Accommodation	3983	$550	N	C
Visitor Centre Stock					
Volunteer Contributors		3943	Commission 10% of retail	Y/N	C
Non-Volunteer Contributors		3943	Commission 25% of retail	Y/N	C
Non-Consignment Stock		3943	Mark up of min 30% up to 150% If a higher mark up is deemed appropriate written approval up to 300% can be granted by DCCS	Y	C
Damaged/Shop Soiled Stock (Non-Consignment Stock)		3943	If a mark down due to damaged or unpopular stock is deemed appropriate, written approval of a mark down of up to 75% below cost can be granted by DCCS	Y	C
Exhibit Entry Fees		3943	Up to $15 for Exhibitions & up to 33.33% commission added to wholesale price of works	Y/N	C
Vehicle Registration Plates					
Shire of Waroona Number Plates		3973 & T426	$280	N	S
Building Control					
Please note: Building Services Levy to be added to all building applications					
Building Permits	BP1U - Uncertified Application - Classes 1 & 10 Only **(BA2)**	4143	0.32% of the estimated value (min $121)	N	S
	BP1C - Certified Application - Class 1 or Class 10 or incidental structure **(BA1)**	4143	0.19% of the estimated value (min $121)	N	S
	BP2C - Certified Application - Class 2 to Class 9 or incidental structure **(BA1)**	4143	0.09% of the estimated value (min $121)	N	S
Demolition Permit (BA5)	DP1 - Class 1 or Class 10 or incidental structure (s16(1)) (plus BSL)	4163	$121	N	S
	DP2 - Class 2 to Class 9 building (s16(1)) (plus BSL)	4163	$121 for each storey of the building	N	S
Building Approval Certificates (BA13)	BAC1 - Application for BAC for a building in respect of which unauthorised work has been done (S51(3))	4143	0.38% of the estimated value of the unauthorised work as determined by the	N	S
	BAC2 - Application for BAC for an existing building where unauthorised work has not been done (s52(2))	4143	$121	N	S
	Application to extend time during which an occupancy permit or building approval certificate has effect	4143	$121	N	S
Occupancy Permits (BA9)	OP1 - Application for an occupancy permit for a completed building (S46)	4143	$121	N	S
	OP2 - Application for a temporary occupancy permit for an incomplete building (S47)	4143	$121	N	S
	OP3 - Application for modification of an occupancy permit for additional use of a building on a temporary basis (S48)	4143	$121	N	S
	OP4 - Application for a replacement occupancy permit for permanent change of the building's use classification (S49)	4143	$121	N	S
	OP6 - Application for an occupancy permit for a building in respect of which unauthorised work has been done (S51(2))	4143	0.18% of the estimated value of unauthorised work as determined by the relevant permit	N	S
	OP7 - Application to replace an occupancy permit for an existing building (S52(1))	4143	$121	N	S
Building Services Levy (Applicable to all Building Applications)	BSL1 - Building projects less than $45,000 (Building and/or Demolition)	T402	$62	N	S
	BSL2 - Building projects above $45,000 (Building and/or Demolition)	T402	0.137% of the estimated value	N	S
	BSL3 - Application for Occupancy Permit or Building Approval Certificate for approved building work under section s47,49,50 or 52	T402	$62	N	S
	BSL4 - Occupancy Permit of Building Approval Certificate for unauthorised building work under Section 51 of the Building Act	T402	$123.30 if the value of the unauthorised work is less than $45,000; or 0.274% of the current value of the work	N	S
	Occupancy permit under section 46 of the Building Act	T402	No Levy is Payable	N	S
	Modification of occupancy permit for additional use of building on temporary basis under S48 of the Building Act	T402	No Levy is Payable	N	S
	BCITF - Payable to the collection agency when a construction project is greater than $100,000. Payment of the levy must be	T401	Estimate value (over $100,000) x 0.2%	N	S
Amended Plans	Application to Amended Building Permit - Form BA19 *(If the estimated value has changed, the BSL & BCITF must be*	4143	Same calculation as for application for building permit based on change to contract	N	S
	Application to Extend a Building or Demolition Permit - Form BA22	4143	$121	N	S
Other Building Fees	Swimming Pool Inspection Fee - Annual Fee ($168/4Yrs)	4153	$42	N	S

Appendix 6.1.2 B

PROGRAM	DETAILS	G/L	2026/27 Fee/Charge	GST	Stat / Council
	Swimming Pool Re-inspection Fee (Swimming Pool Barriers & all Other)	4153	$135	N	C
	Building Statistics (Annual Fee)	4163	$150	Y	C
	Copies of Permits, Building Approval Certificates in Register	4163	$110	Y	C
	Copies of Building Records to an Interested Person	4163	$110	Y	C
	Kerb Deposit	4163	$550	N	S
	Request for Additional building service/advice from a qualified Building Surveyor - Per Hour	4163	st of external consultant plus 15% administratic	N	S
	Local Government Approval of Battery Powered Smoke Alarms (r61)	4163	At cost of external consultant plus 15% administration fee	N	S
	Local Government Approval of Alternative sw.p Safety Barrier (r51)	4163	At cost of external consultant plus 15% administration fee	N	S
OTHER PROPERTY & SERVICES					
Private Works					
Sale of Scrap	Sand per 6x4 Trailer (subject to change if market conditions alter). No site delivery included.	4323	$30	Y	C
	Sand per 8x5 Trailer (subject to change if market conditions alter). No site delivery included.	4324	$40		
	Gravel per M^3 (subject to change if market conditions alter). No site delivery included.	4323	$70	Y	C
	Aggregate 10mm per M^3 (subject to change if market conditions alter). No site delivery included.	4323	$55	Y	C
	Aggregate 10 mm per Tonne (subject to change if market conditions alter). No site delivery included.	4323	$85	Y	C
	Cracker Dust per M^3 (2mm Aggregate) (subject to change if market conditions alter). No site delivery included.	4323	$45	Y	C
	Limestone M3 (subject to change if market conditions alter). No site delivery included.	4323	$55	Y	C
Private Works on Shire Road Reserves	Gravel - Per M^3 (subject to change if market conditions alter). No site delivery included.	4323	$70	Y	C
	Limestone - Per M^3 (subject to change if market conditions alter). No site delivery included.	4323	$55	Y	C
Labour Hire Only - Per Hour (External Charges)	Final Grade Operator	4323	$310	Y	C
	Operator/Labourer	4323	$160	Y	C
	Labourer	4323	$140	Y	C
Plant - Per Hour (External Charges) Inc. Operator and 20% Admin Fee	Mitsubishi Tandem Tip Truck (WR399 - P40)	4323	$310	Y	C
	Fuso Shogun Tip Truck (WR7686 - P128)	4323	$310	Y	C
	Graffiti Trailer (P90)	4323	$150	Y	C
	Isuzu Tip Truck (WR553 - P0104)	4323	$310	Y	C
	Isuzu 87-190 MWB (P0318)	4323	$310	Y	C
	Caterpillar 12G Grader - Final Grade (P0324)	4323	$350	Y	C
	Caterpillar 120H Grader (P25)	4323	$350	Y	C
	Volvo L60 Front End Loader (P021)	4323	$320	Y	C
	Caterpillar Backhoe (P0327)	4323	$320	Y	C
	Bomag Multi T Roller (P0316)	4323	$280	Y	C
	Caterpillar Vib-Roller CS64B (P323)	4323	$280	Y	C
	Caterpillar 926H Loader (P022)	4323	$320	Y	C
	Caterpillar 816F Compactor (P163)	4323	$320	Y	C
	New Holland Tractor (P016)	4323	$280	Y	C
	New Holland Tractor T4.65 (P84)	4323	$280	Y	C
	Final Grade Operator	4323	$310	Y	C
	Caterpillar CS4B STD Roller (P0323)	4323	$280	Y	C

SHIRE OF WAROONA

2026/27 BUDGET
RATING INFORMATION

The attached documentation is circulated for the information of Councillors and should be read in conjunction with the 2026/27 budget notes.

VALUATIONS

GRV – GROSS RENTAL VALUE

GRV revaluations are performed every 5 years. 2021/22 was the most recent GRV revaluation year with an overall increase of approximately 9%. The next GRV revaluation will take place in the 2026/27 financial year with an effective date of 1 July 2027.

UV – UNIMPROVED VALUE

UV properties are revalued by Landgate's Valuation Services (Valuer General) every year. UV valuations continue to rise following an 8.86% in 2024/25, a 13.26% in 25/26 and a 11.80% increase in 26/27.

To ensure that rates objectivity and fairness is achieved across the Shire as a whole, and to achieve an equitable level of rating between commercial properties within both the UV and GRV rating categories, in the 2023/24 financial year, Council introduced two new differential rating categories for properties located outside the townsite that are held for light or heavy industry, mining, exploration, extractive industry, renewable energy or intensive agricultural use. Additional funds raised from differential rating provides funding for the maintenance of infrastructure resulting from heavy road use.

OBJECTIVES AND REASONS

Objectives and reasons for each rate code are detailed below:

UV

Desc.	Characteristics	Objects	Reasons
UV General	Properties that are used primarily for rural and farming purposes.	The objective of this category is to ensure that all ratepayers make a reasonable contribution towards the services and facilities provided and maintained by the Shire for the benefit of the residents.	Revenue derived from this category assists in funding the service levels expected by the community, achieving the Strategic Community Plan and minimum standards of performance to which the Council will be measured by the State Government and others.
UV Industry and Mining (excludes activities where a contribution agreement is in place under the Road Traffic Act 1974)	Properties located outside of a townsite that are held for light or heavy industry, mining, exploration, extractive industry and renewable energy facilities.	The object of this category is to raise additional revenue to offset the costs associated with increased maintenance of infrastructure and higher levels of service provided to properties in this category.	The reason for this rate is the need to offset the higher level of costs associated in servicing these properties, including the costs of transport infrastructure maintenance and renewal/refurbishment, and costs relating to monitoring of land use and environmental impacts.
UV Intensive Agriculture	Properties located outside of a townsite that are held intensive agriculture use.	The object of this category is to raise additional revenue to offset the costs associated with increased maintenance of infrastructure and higher levels of service provided to properties in this category.	The reason for this rate is the need to offset the higher level of costs associated in servicing these properties, including the costs of transport infrastructure maintenance and renewal/refurbishment, and costs relating to monitoring of land use and environmental impacts.

GRV

Desc.	Characteristics	Objects	Reasons
GRV General	Properties that are used primarily for residential purposes and located within a townsite.	The objective of this category is to ensure that all residential ratepayers make a reasonable contribution towards the services and facilities provided and maintained by the Shire for the benefits of the residents.	Revenue derived from this category assists in funding the service levels expected by the community, achieving the Strategic Community Plan and minimum standards of performance to which the Council will be measured by the State Government and others.

MINIMUM RATES

The Shire imposes a single minimum payment across all rating categories. The minimum payment recognises that all ratepayers have an equal opportunity to enjoy the facilities and services provided by Council, regardless of the value of their property. The recommended model proposes an increase in the minimum rate for both GRV and UV.

- **GRV** from $1,390 to $1,445
- **UV** from $1,390 to $1,445

A comparison of values at rates billing can be seen in the table detailed below:

	2022/23	2023/24	2024/25	2025/26	2026/27	Difference
GRV	32,500,424	32,766,841	33,311,911	35,515,588	36,094,269	+1.6294%
UV	258,801,475	298,721,836	325,217,267	368,336,928	405,449,966	+10.0758%

Percentage movements for the previous reporting period were +1.6294% GRV and +10.0758% UV.

RATING

The overall rates increase equates to 3.95% for 2026/27, 0.70% more than that forecast in Council's Long-Term Financial Plan (LTFP).

Additionally, elevated inflation and rising service delivery costs—particularly increases in wages, materials, and insurance—have placed additional pressure on operating expenditure, necessitating a modest adjustment above the LTFP forecast to maintain financial sustainability and service levels.

Attached is a summary of the model by which the 2026/27 budget is based. The model reflects an income ratio of 37.51% of income from UV and 62.49% income from GRV.

TOTAL INCOME	2022/23	2023/24	2024/25	2025/26	2026/27
GRV	$3,357,335	$3,492,891	$3,805,021	$4,078,106	$4,248,324
UV	$2,031,914	$2,319,860	$2,283,627	$2,447,822	$2,550,330

Rates income increases from rates raised 25/26 to rates raised 26/27 is $272,727.

2026/27 RATES MODEL

Method	Code	Total Props	UV Value	GRV Value	Min Amts	UV %	GRV	Calculated Rates	Props on Min	Actual Rates to Raise
UV	02	517	$341,853,308	$0	$1,445.00	0.5701		$1,948,906.36	69	**$1,987,463.38**
	06	56	$26,045,000	$16,620	$1,445.00	0.5701		$148,482.68	1	**$148,930.00**
	07	13	$199,658	$0	$1,445.00	0.5701		$1,138.25	13	**$18,785.00**
	09	5	$30,470,000	$0	$1,445.00	1.1400		$347,358.00	0	**$347,358.00**
	12	4	$5,590,000	$0	$1,445.00	0.8550		$47,794.50	0	**$47,794.50**
GRV	01	1197	$0	$21,033,510	$1,445.00		11.3118	$2,379,268.45	302	**$ 2,496,194.02**
	03	37	$0	$461,870	$1,445.00		11.3118	$52,245.80	19	**$57,012.73**
	04	468	$0	$6,008,812	$1,445.00		11.3118	$679,704.90	139	**$777,882.54**
	05	94	$0	$1,824,511	$ 1,445.00		11.3118	$206,385.02	18	**$211,077.95**
	08	294	$0	$4,796,332	$1,445.00		11.3118	$542,551.45	73	**$586,375.82**
	10	79	$0	$603,086	$1,445.00		11.3118	$68,219.64	77	**$119,780.87**
NR	00	260	$824,000	$1,336,278				$0	0	**$0**
	77	9	$468,000	$13,250				$0	0	**$0**
										$6,798,654.81

UV properties on Minimum	16.05%
GRV properties on Minimum	28.95%

Total Income		
UV	$2,550,330.88	37.51%
GRV	$4,248,323.93	62.49%

Minimum		
UV	$1,990 to $1,445	3.95%
GRV	$1,390 to $1,445	3.95%

2026/27 LIST OF SAMPLE PROPERTIES

Ass	Property Type	GRV/UV	Current Valuation	2024/25 $1,343 Minimum		2025/26 Proposed $1,390 Minimum		2026/27 Proposed $1,445 Minimum		Difference
				Rate in $	Rates	Rate in $	Rates	Rate in $	Rates	
A3124	Residential 4 x 2	GRV	$ 19,760	10.9170	$ 2,157.20	10.9905	$ 2,171.72	11.3118	$ 2,235.21	$ 63.49
A828	Residential 3 x 1	GRV	$ 14,560	10.9170	$ 1,589.51	10.9905	$ 1,600.22	11.3118	$ 1,647.00	$ 46.78
A1586	Vacant Land	GRV	$ 3,660	10.9170	$ 1,343.00	10.9905	$ 1,390.00	11.3118	$ 1,445.00	$ 55.00
A452	Residential 4 x 2	GRV	$ 18,980	10.9170	$ 2,072.05	10.9905	$ 2,085.99	11.3118	$ 2,146.98	$ 60.99
A1283	Residential 3 x 2	GRV	$ 15,340	10.9170	$ 1,674.67	10.9905	$ 1,685.94	11.3118	$ 1,735.23	$ 49.29
A3403	Rural	UV	$ 710,000	0.6410	$ 3,775.49	0.6054	$ 3,771.64	0.5701	$ 4,047.71	$ 276.07
A3956	Rural	UV	$ 190,000	0.6410	$ 1,343.00	0.6054	$ 1,390.00	0.5701	$ 1,445.00	$ 55.00
A3968	Rural	UV	$ 425,000	0.6410	$ 2,143.53	0.6054	$ 2,246.03	0.5701	$ 2,422.93	$ 176.90
A413	Rural	UV	$ 340,000	0.6410	$ 1,653.78	0.6054	$ 1,791.84	0.5701	$ 1,938.34	$ 146.50
A500	Rural	UV	$ 1,730,000	0.6410	$ 8,384.28	0.6054	$ 9,492.67	0.5701	$ 9,862.73	$ 370.06
A2930	Industry & Mining	UV	$ 480,000	1.2815	$ 6,061.49	1.2107	$ 5,314.97	1.1400	$ 5,472.00	$ 157.03
A396	Industry & Mining	UV	$ 480,000	1.2815	$ 4,664.66	1.2107	$ 5,109.15	1.1400	$ 5,472.00	$ 362.85
A3974	Intensive Agriculture	UV	$ 1,560,000	0.9615	$ 12,345.66	0.9081	$ 12,559.02	0.8850	$ 13,806.00	$ 1,246.98
A3929	Intensive Agriculture	UV	$ 2,580,000	0.9615	$ 18,585.79	0.9081	$ 21,049.75	0.8850	$ 22,833.00	$ 1,783.25

PAST RATING STATISTICS

Year	GRV	UV	GRV %	UV %	GRV General	UV General	UV Ind/Mining	UV Agriculture	GRV Min	UV Min	Increase %
2013/14	$2,148,528.00	$1,332,456.00	61.72%	38.28%	8.3555	0.5445	0	0	$800.00	$800.00	7.95
2014/15	$2,339,404.00	$1,453,826.00	62.14%	37.86%	9.0273	0.6017	0	0	$880.00	$880.00	8.95
2015/16	$2,530,028.00	$1,562,658.00	61.80%	38.20%	9.7211	0.6482	0	0	$940.00	$940.00	7.95
2016/17	$2,724,562.00	$1,666,356.00	62.05%	37.95%	10.3535	0.7182	0	0	$1,010.00	$1,010.00	6.95
2017/18	$2,900,651.00	$1,766,712.00	62.15%	37.85%	9.7477	0.7369	0	0	$1,065.00	$1,065.00	5.95
2018/19	$3,034,865.00	$1,838,960.00	62.27%	37.73%	10.0863	0.7580	0	0	$1,115.00	$1,115.00	3.95
2019/20	$3,119,565.02	$1,898,349.69	62.17%	37.83%	10.3248	0.7783	0	0	$1,145.00	$1,145.00	2.64
2020/21	$3,128,997.54	$1,894,648.63	62.29%	37.71%	10.3248	0.7783	0	0	$1,145.00	$1,145.00	0.11
2021/22	$3,195,647.78	$1,934,704.21	62.29%	37.71%	10.5083	0.8055	0	0	$1,175.00	$1,175.00	2.00
2022/23	$3,357,335.00	$2,031,914.00	62.30%	37.70%	10.0964	0.7687	0	0	$1,230.00	$1,230.00	4.95
2023/24	$3,492,890.88	$2,319,860.00	60.09%	39.91%	10.4568	0.6942	1.3883	1.0413	$1,280.00	$1,280.00	3.95
2024/25	$3,805,021.10	$2,283,626.63	62.49%	37.51%	10.9170	0.6410	1.2815	0.9615	$1,343.00	$1,343.00	4.95
2025/26	$4,078,105.74	$2,447,822.46	62.49%	37.51%	10.9905	0.6054	1.2107	0.9081	$1,390.00	$1,390.00	3.50
2026/27	$4,248,323.93	$2,550,330.88	62.49%	37.51%	11.3118	0.5701	1.1400	0.8550	$1,445.00	$1,445.00	3.95

SHIRE OF WAROONA

2026/27 BUDGET
SUPPORTING INFORMATION

The attached documentation is circulated for the information of Councillors and should be read in conjunction with the 2026/27 budget notes. This document provides information on:

1. Fixed Asset Purchases
2. Works & Construction Program
3. Plant Purchases and Upgrades
4. Significant Project Funding

FIXED ASSET PURCHASES

Programme	COA	Details	Asset Type	Amount
Governance	0544	Asbestos Management Plan on all Council Facilities	Buildings	$ 35,000
	0544	Install Ramp and Veranda - Records Donga	Buildings	$ 10,000
	0554	Furniture - Reconfigure Top Office to Add Workstations	F & E	$ 4,000
Law, Order & Safety	0924	Changeover Ranger Vehicle	P & E	$ 47,500
	0934	Replacement of Faulty Camera - CCTV Infrastructure	F & E	$ 7,500
Education & Welfare	1034	Playgroup Grounds Improvements	Infrast Other	$ 6,000
	1044	Arts & Craft Building - Insurance Claim - Partial Kitchen Refurbishment	Buildings	$ 12,000
	1044	Playgroup - Paint Eves and Window Frames	Buildings	$ 2,000
	1414	Senior Citizens - Repairs to Failing Brickwork on Western Wall	Buildings	$ 8,000
	5204	Changeover MCED Vehicle (P0038)	P & E	$ 55,000
Health	1054	Waroona Community Centre - Replace Flooring within Palmerston Office	Buildings	$ 1,000
	1054	Waroona Community Centre - Upgrade Alarm/Emergency System	Buildings	$ 32,000
Community Amenities	1524	Upgrade Tyres – Thick Wall	P & E	$ 12,000
	1524	Purchase New Fire Tender	P & E	$ 25,000
	2014	Waroona Townsite - Replace Various Kerbing (US01)	Infrast Other	$ 12,000
	2014	Preston Beach Townsite - Replace Various Kerbing (US04)	Infrast Other	$ 12,000
	2014	Preston Beach Drainage Upgrade	Infrast Other	$ 45,000
Housing	1714	Eastcott Street Development	Infrast Other	$ 612,000
Recreation & Culture	2474	Lake Clifton Community Centre - Toilet Upgrades	Buildings	$ 4,200
	2474	Preston Beach Community Centre and Golf Club - Colocation Assessment Concept Plan	Buildings	$ 20,000
	2474	Memorial Hall - Internal Painting	Buildings	$ 15,000
	2834	Waroona Senior Football Club - Minor Building Improvements – Kitchen and Flooring	Buildings	$ 15,000
	2834	Waroona Senior Football Club - Replacement of 4 Sliding Windows	Buildings	$ 12,500
	2834	Waroona Senior Football Club Upgrades	Buildings	$ 785,685
	3624	Preston Beach Golf Course - Installation of New Pathway	Infrast Other	$ 80,000

	3634	Parks and Gardens Upgrades	Infrast Other	$ 502,135
	3724	Install New Retic Wiring to Upgrade Systems	Infrast Other	$ 35,000
	7104	Recreation & Aquatic Centre - Fans	Buildings	$ 19,000
	7104	Recreation & Aquatic Centre - Repair Roof Leaks	Buildings	$ 9,753
	7104	Recreation & Aquatic Centre - Gym Extension Concept Drawings	Buildings	$ 5,000
	7104	Recreation & Aquatic Centre - Ceiling Repairs	Buildings	$ 5,000
	7104	Recreation & Aquatic Centre - Install Patio and Outdoor BBQ	Buildings	$ 30,000
	7104	Recreation & Aquatic Centre - Squash Court Resurfacing	Buildings	$ 2,500
	7104	Recreation & Aquatic Centre - Basketball Court Resurfacing	Buildings	$ 10,000
	7104	Recreation & Aquatic Centre - Replace Pool Barrier	Buildings	$ 20,000
	7104	Recreation & Aquatic Centre - Painting of Foyer Area	Buildings	$ 5,000
	7104	Recreation & Aquatic Centre - Painting of Gym	Buildings	$ 4,000
	7104	Recreation & Aquatic Centre - Group Fitness Room Floor Resurfacing	Buildings	$ 3,000
	7114	Recreation & Aquatic Centre - Chairs	F & E	$ 10,000
	7114	Recreation & Aquatic Centre - Poolside Furniture and Pool Blankets	F & E	$ 15,500
	7114	Recreation & Aquatic Centre - Baine Marie Replacement for Kitchen	F & E	$ 11,000
	7114	Recreation & Aquatic Centre - Scoreboard Replacement Court 3	F & E	$ 5,000
	7154	Recreation & Aquatic Centre - Dolphin Cleaner	P & E	$ 7,500
Transport	3184	Roads to Recovery	Infrast Roads	$ 383,000
	3204	Road Works Total Construction	Infrast Roads	$ 2,348,962
	3274	Recreation Road - Footpath Upgrade (R105)	Infrast Other	$ 45,000
	3514	Depot - Installation of CCTV	Infrast Other	$ 15,000
	3514	Lake Clifton Bridge Main Roads Safety Project	Infrast Other	$ 514,000
	3524	Replace Minor Plant	P & E	$ 25,000
	3534	Changeover Mitsubishi Triton (P0057)	P & E	$ 55,000
	3554	Changeover Holden Colorado (P0107)	P & E	$ 50,000
	3554	Changeover Mitsubishi Triton (P0118)	P & E	$ 50,000
	3554	New Holland Tractor T6020	P & E	$ 20,000
	3554	Mew Rotary Hoe	P & E	$ 25,000
	3554	Mini Digger	P & E	$ 60,000
	3554	Isuzu 3 Way Tipper (P0104)	P & E	$ 15,000
Economic Services	7714	Waroona Community Precinct Project - Railside Park	Infrast Other	$ 91,323
	3944	Peel Regional Trails	Infrast Other	$ 320,736
TOTAL				**$ 6,587,794**

WORKS CONSTRUCTION PROGRAM

ROADS TO RECOVERY - $383,000 RTR FUNDING

Job No	Project	Project Description	Labour	O/Heads	Plant	Material	Contract	Total
			I/E 701	I/E 99	I/E 98	I/E 710	I/E 711	
RR65	Gaston Crescent	Removal of Tree Roots and Reconstruct of Damaged Sections of Road				$16,000	$24,000	**$40,000**
RR66	Wildcat Way	Asphalt Intersection onto Mitchell Road					$15,000	**$15,000**
RR67	Clements Place	Resurface Cul-De-Sac, Modify Drainage and Reseal Road Surface				$20,000	$30.000	**$50,000**
RR68	Wass Street	Road Reseal					$8,000	**$8,000**
RR69	Willy Wag Tail Close	Removal of Tree Roots and Reconstruct Damaged Sections of Road				$16,000	$24,000	**$40,000**
RR70	Yalgorup Court	Cul-De-Sac Reconstruction and Reseal				$20,000	$30,000	**$50,000**
RR71	Oceanview Road	Drainage Improvements and Reinstate Shoulders				$16,000	$24,000	**$40,000**
RR52	Mitchell Road	Speed Mitigation				$2,500	$22,500	**$25,000**
RR72	Bradford Street	Shoulder Repairs and Reseal				$6,000	$9,000	**$15,000**
RR51	Hill Street	Drainage and Kerbing Stage 1 (Logue St to McLarty St)				$16,000	$24,000	**$40,000**
RR64	Dehamel Street, Waroona	Kerbing Repairs and Road Reseal on Section from SW Highway to Fouracre St				$24,000	$36,000	**$60,000**
TOTAL						**$136,500**	**$246,500**	**$383,000**

REGIONAL ROAD GROUP - $1,363,333 RRG FUNDING

Job No	Project	Project Description	Labour I/E 701	O/Heads I/E 99	Plant I/E 98	Material I/E 710	Contract I/E 711	Total
RC87	Dorsett Road, Waroona	Reconstruct failing shoulder widening				$80,000	$120,000	**$200,000**
RC54	Dorsett Road, Waroona	Realign S Bends					$150,000	**$150,000**
RC05	Nanga Brook Road	Apply Bitumen Reseals					$225,000	**$225,000**
RC82	Preston Beach Road	Reconstruct Failing and Narrow Sections	$50,000	$65,000	$30,000	$187,500	$417,500	**$750,000**
RC75	Johnston Road	Surface Widening and Sealing Works				$90,000	$135,000	**$225,000**
RC90	Wagerup-Willowdale Road	Shoulder Reinstatement				$90,000	$135,000	**$225,000**
RC47	McNeil / Mayfield Roads	Upgrade Intersection – Rollover of Funds	$35,000	$45,500	$27,620	$144,161	$108,121	**$360,402**
TOTAL			**$85,000**	**$110,500**	**$57,620**	**$591,661**	**$1,290,621**	**$2,135,402**

OTHER ROAD CONSTRUCTION

Job No	Project	Project Description	Labour I/E 701	O/Heads I/E 99	Plant I/E 98	Material I/E 710	Contract I/E 711	Total
RC88	Lake Clifton Road	Edge Widening and Audible Edge Lines (Fully Funded)					$363,560	**$363,560**
RC74	Fawcett Road	Boxout and Reinstate Shoulders				$20,000	$30,000	**$50,000**
TOTAL						**$20,000**	**$393,560**	**$413,560**

STORM WATER DRAINAGE

Job No	Project	Project Description	Labour	O/Heads	Plant	Material	Contract	Total
			I/E 701	I/E 99	I/E 98	I/E 710	I/E 711	
US01	Waroona Townsite	Replace Various Kerbing	$1,877	$2,440		$483	$7,200	**$12,000**
US04	Preston Beach Townsite	Replace Various Kerbing				$4,800	$7,200	**$12,000**
US15	Preston Beach Drainage	Drainage Improvements within Wildcat Way and Bouvard Place				$18,000	$27,000	**$45,000**
TOTAL			**$1,877**	**$2,440**	**$0**	**$23,283**	**$41,400**	**$69,000**

FOOTPATHS

Job No	Project	Project Description	Labour	O/Heads	Plant	Material	Contract	Total
			I/E 701	I/E 99	I/E 98	I/E 710	I/E 711	
R105	Recreation Road	Pathway Repairs – Removal of Obsolete Slabs and Reinstate Pathway	$1,000	$1,300	$1,500	$18,000	$23,200	**$45,000**
TOTAL			**$1,000**	**$1,300**	**$1,500**	**$18,000**	**$23,200**	**$45,000**

OTHER INFRASTRUCTURE

Job No	Project	Project Description	Labour	O/Heads	Plant	Material	Contract	Total
			I/E 701	I/E 99	I/E 98	I/E 710	I/E 711	
PK01	Playground Equipment (3634)	Various Refurbishment	$1,250	$1,625		$875	$1,250	**$5,000**
TOTAL			**$1,250**	**$1,625**		**$875**	**$1,250**	**$5,000**

PLANT PURCHASES UPGRADES & SALES

Vehicle	Plant No.	Description	Program	Cap Ex COA	Gross	Sale COA	Sale	Council Exp	Reserve	WDV	P/L	P/L COA	Profile
Officer	P0057	2023 Mitsubishi Trito D/Cab (WR104)	Engineering	3534	$55,000		$25,000	$30,000		$29,989	-$4,989	3602	Sept
	P0107	2015 Holden Colorado (WR150)	Transport	3554	$50,000		$10,000	$40,000		$6,915	$3,085	3602	Sept
	P0118	Mitsubishi Triton 4x4 Single Cab (105WR)	Transport	3554	$50,000		$25,000	$25,000		$26,191	-$1,191	3602	Apr
	P0038	Mazda CX-5 (110WR MCED)	Community	5204	$55,000		$25,000	$30,000		$23,952	$1,048	5382	May
	P0069	2026 Subaru Crosstrek AWD 2.0R (103WR)	Recreation				$30,000			$36,584	-$6,584	7312	Oct
	P0076	Mitsubishi Triton GLX 4x4 (Ranger 107WR)	Other Law Order	0924	$47,500		$22,000	$25,500		$49,431	-$27,431	0832	June
Plant	P25	Caterpillar 120H Grader (Maintenance)	Transport	3554			$50,000				$50,000	3602	Oct
	P016	New Holland Tractor T6020 – Capital Upgrade	Transport	3554	$20,000			$20,000				3603	Oct
	NEW	Rotary Hoe	Transport	3554	$25,000			$25,000					Nov
	NEW	Mini Digger (Grave Digging & Drains)	Transport	3554	$60,000			$60,000	$60,000				Nov
	P0104	Isuzu FRR500 3 Way Tipper – Capital Upgrade	Transport	3554	$15,000			$15,000					Jan
Minor	P101	Replace Minor Plant	Transport	3524	$25,000			$25,000				3602	Various
		Various Workshop Tools	Transport	3564	$25,000			$25,000				-	Various
					$427,500		**$187,000**	**$320,500**	**$60,000**	**$173,062**	**$13,938**		

Total Plant Replacement Expenditure	$427,500
Total Trade Income	$187,000
Expense for 2026/27	**$240,500**

SIGNIFICANT PROJECTS FUNDING

Project / Purchase	COA	Total Project Cost	Income								
			Federal Govt Grant		State Govt Grant		Cont / Sale Proceeds	Loan Funds	Council Reserve	Alcoa Sust.	General Revenue
Total road construction program	3184/3204	$3,050,962	1	$382,992	2-5	$2,034,152	$0	$0	$0	$0	$633,818
Railside Park - Phase 2	TC06	$91,323		$0		$0	$0	7 $91,323	$0	$0	$0
Peel Regional Trails Project	TR01	$320,736	6	$320,736		$0	$0	$0	$0	$0	$0
Eastcott Street Development	1714	$612,000		$0		$0	$0	$612,000	$0	$0	$0
Waroona Senior Football Club Upgrades	2834	$785,685		$0		$785,685	$0	$0	$0	$0	$0
WRAC - Install patio and BBQ	7104	$30,000		$0		$0	$0	$0	$0	$0	$30,000
Lake Clifton Bridge Main Roads Safety Project	3514	$514,000	10	$514,000		$0	$0	$0	$0	$0	$0
Preston Beach Golf Course - New Pathway	3624	$80,000		$0		$0	$0	$0	$0	$0	80,000
Preston Beach Drainage Upgrade	2014	$45,000		$0		$0	$0	$0	$0	$0	$45,000
Waroona CRC Upgrade Alarm/Emergency System	1054	$32,000		$0		$0	$0	$0	$0	$0	$32,000
Install New Retic Wiring to Upgrade Systems	3724	$35,000		$0		$0	$0	$0	$0	$0	$35,000
Recreation Road - Footpath Upgrade (R105)	3274	$45,000		$0		$0	$0	$0	$0	$0	$45,000
Total		**$5,641,706**		**$1,217,728**		**$2,819,837,**	**$0**	**$703,323**	**$0**	**$0**	**$900,818**

1	Roads to Recovery	$382,992
2	Regional Road Group & Direct Grants	$1,363,333
3	MRWA - Regional Road Safety	$363,560
4	MRWA – Direct Grant	159,814
5	Path Network Funding (Previous year expenditure)	147,4445
6	Peel Development Commission on behalf of the Cth	$320,736
7	Remaining Loan Funds	$91,323
8	Loan #125 – Eastcott Street Development	$612,000
9	Waroona Football Club Changeroom upgrade	$785,685
10	Federal Special Roads Funding	$514,000