



# 2024/25 ANNUAL REPORT

1 July 2024  
to  
30 June 2025

Document No: CGR001



## About this document

Under the *Local Government Act 1995*, the Shire of Waroona is required to produce an Annual Report by 31 December each year, or within two months of the Auditor General's report on the Shire's financial statement.

The Annual Report is the final component of the Shire's Integrated Planning & Reporting Framework and is a mechanism of communicating our progress against the Strategic Community Plan, and Corporate Business Plan, with our community and key stakeholders, in a transparent and accountable way.

### Disclaimer

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## Document Control

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# Our Purpose

*We create environments  
where community,  
culture and commerce  
can flourish*

## Our Vision

*A celebration of natural  
beauty, **country values**  
and vibrant prosperity*

## Our Values

- 1. We support our  
community in a  
collaborative manner with  
enthusiasm and fairness*
- 2. We commit to building a  
resilient community*
- 3. We encourage diversity  
and inclusiveness and  
celebrate uniqueness*
- 4. We listen to the  
community and respond  
to their needs*
- 5. We strive to deliver  
consistently high  
standards of service*



## Shire President's Message

It is my privilege to submit a few words in the Annual Report again this year. As I reflect on Council's activities over the past year, it never ceases to impress me how many areas of our community that our local government has an impact on. These interactions with our residents and ratepayers are important functions of Council and require diligent management and appropriate consideration.

Over the past year, our senior management and staff continued to deliver effective and efficient services to our Shire community. They have formed efficient and practical methods throughout the organisation to engage with the community and assist with any issues or enquiries that may arise. It's always pleasant to hear feedback from people who have received help in navigating planning or building legislation, or any other Council issue in a positive manner. This is reflective of a competent Shire team and the professional way in which they work.

Further improvements to some of our popular areas this past year saw the completion of the nature playground at Drakesbrook Weir and the upgraded public area adjacent to the Preston Beach car park. Drakesbrook Weir's 'Clawed' the Marron proved to be a hit and certainly added to another successful Troutfest 2024, with Minister Don Punch attending to officially open the new nature play area. This was part of a culmination of enhancements and upgrades completed at the Weir in 2024/25 and as future grants become available, more improvements will be made. Planning for the Drakesbrook Weir Trail from McLarty Street to the weir continued, and this project looks to be delivered during the 2025/26 reporting period.

More upgrades to the Preston Beach access road occurred with another 1.4Km section of road reconstructed. Efforts to increase State Government funding for Preston Beach North Road continue to be advocated for, as the size of Martins Tank camping area is potentially set to increase in the future. In addition, several sections of Dorsett Road were widened and a few intersections throughout Lake Clifton were reconstructed and improved. Our council is fortunate to continue to expend their road funding, an opportunity a few councils in the state do not have.

On the emergency services front, Mr John Twaddle AFSM was appointed to the role of Chief Bush Fire Control Officer for the Shire of Waroona through the Bush Fire Advisory Committee. This is a role Mr Twaddle is very familiar with, and our gratitude was extended to Mr Steve Thomas for his previous commitment to the position. All Shire brigades continue to serve the community in a diligent and committed way, and this summer has largely been uneventful, thankfully. As always, we thank them sincerely for the time and effort they give in providing protection to all our residents.





In October, Councillor Dion Pisconeri resigned from council duties following a change in occupation. Cr Pisconeri was a valued member of Council during his time as Councillor. With his resignation, a request to the Department of Local Government to continue with only six councillors until the next council elections in October 2025, was approved. I'd like to thank the remaining councillors for stepping up during this period and sharing the workload.

Our CEO, Mr Mark Goodlet continues to lead in a positive and astute fashion. Mark has brought a high level of capability and thoroughness to his team and continues to enhance skills throughout the organisation. He has built a very proficient team around him, who support each other and the councillors. Thank you all for your contributions and dedication.

As with any community, ours is only as strong as the people in it - and I'm delighted to say that so many people who call this place home continue to volunteer in such significant numbers. Without our volunteers, many local organisations would not. Please continue to support the community as your efforts are essential in shaping our community.

I hope you enjoy reading this report and take a moment to appreciate the work your local government does to deliver the services our community rely on.



**Cr Mike Walmsley**  
**Shire President**





## Chief Executive Officer's Message

2024/25 year has been a busy and productive year and one that has seen a shift in some focus areas for the Shire. While the Shire has supported tourism through the Visitor Centre and specific initiatives, this year a bigger picture was developed which sees us align with State tourism through the development of the *2025-2030 Destination Management Plan*. This document assesses where Shire businesses are positioned collectively in terms of tourism and identifies gaps and opportunities to grow tourism in the area. This Plan is now in place and the Shire will be working with local tourism businesses on its delivery.



One initiative in this Plan is the development of a *Visit Waroona* website which, in the coming years, aims to provide a platform for visibility for Shire tourism businesses and give visitors a bigger picture as to what they can see and do here.

The next phase of the Community Precinct was started with the renovation and upgrade of the Big Shed at Railside Park. This will be open in late 2025 and will provide an all-weather community gathering place, both informally for casual park users and formally through Big Shed event bookings. This will be an exciting addition to the space, one which retains the feel and heritage of Waroona, while giving the building a new lease of life.

There has been an ongoing conversation with Alcoa, starting with the review of the Shire's Strategic Community Plan in 2024/25 in which the community reaffirmed the priority of protecting the environment when the community survey was done. As part of this conversation with Alcoa, the Shire has partnered with the Peel Alliance, a combined voice for Peel with local governments and not-for-profit organisations. This has led to a Mining Position Statement which recognises the importance of the mining in the region but seeks Alcoa's best efforts towards rehabilitation of the escarpment in line with best practices and complying with government-set completion criteria.



The 2025/26 financial year will mark the execution phase of the 2024/25 planning for a new 2km trail, connecting McLarty Street, Waroona to the Drakesbrook Weir as part of the bigger trails strategy for the Shire. This will allow safe walking / cycling to and from town to the weir, creating another healthy recreation opportunity. We will continue to seek State and Federal funding for other initiatives where grant opportunities arise, as there is a list of projects that the Shire wants to undertake over. This list is over and above the roads renewal capital works program which is fully funded and was fully expended in the 2024/25 reporting period.

One highlight during the year was the ANZAC dawn service. The early morning commemoration brought together upwards of 500 people at the newly relocated memorial, for what was a moving remembrance of our fallen military men and women. I thank the staff for putting this event together along with other civic events, for their ongoing work to provide welcoming customer service, for the work done in the background to keep things ticking over well, and in continuing to meet the needs of the community in delivery of local government services.



**Mark Goodlet**  
Chief Executive Officer





## About Waroona

### *Building on the Past, Shaping the Future*

Waroona has provided a home for generations, from the days when Indigenous Australians roamed the coastal areas in spring and summer, and the hills in autumn and winter.

Settlers arrived in the late 1830's, although Drakesbrook (later to be known as Waroona) did not come into its own until the Pinjarra to Picton railway line was opened in 1893. The town catered for mill workers with a post office, general store, blacksmith, several hotels, come boarding houses, churches, a doctor and a dentist.

The farms supplied butter, fruit and vegetables for the men of the mills, and chaff for the horses that hauled the logs. Like many small towns of the time, dances, picnics and football formed the core of social life and to this day Waroona continues to be a successful sporting and extremely social community.

Today, agriculture, mining, manufacturing and tourism are important contributors to the local economy. The Shire is an evolving district that services the diversity, social and economic needs of a growing community. Its strong agricultural heritage continues to guide future district developments, particularly in Waroona and Hamel, and its enviable location on the coast, along with the Yalgorup National Park will influence future considerations for Preston Beach and Lake Clifton.

The population is expected to grow, and with this growth comes challenges - but smart planning and economic development will continue to open significant opportunities for tourism, commercial investment, employment and education.

The long-term vision for Waroona is to create a district distinctive by its creativity, liveliness, activity and vibrancy, attracting new investment, seizing opportunities to develop and expand its business sector, and encourage innovation and collaboration, while providing an enticing array of lifestyle attractions.

We are proud of our past and excited about our future.







## Shire Statistics



Distance  
from Perth  
110 km



Length of  
Unsealed  
Roads  
105.88 km



Total Rates  
Levied  
\$6,525,928



Area  
835  
square km



Population  
4,537



Total  
Revenue  
\$10,868,877



Length of  
Sealed Roads  
282.22 km



Number of  
Dwellings  
2,275



Number of  
Employees  
78



## Our Council



**Cr Mike Walmsley**  
Shire President

Age: 55-64  
Gender: Male  
Born in Australia | Speaks English



**Cr Naomi Purcell**  
Deputy Shire President

Age: 45-54  
Gender: Female  
Born in Australia | Speaks English



**Cr Karen Odorisio**

Age: 55-64  
Gender: Female  
Born in Australia  
Speaks English



**Cr Larry Scott**

Age: over 64 years of age  
Gender: Male  
Born in Australia  
Speaks English & French



**Cr John Mason**

Age: 55-64  
Gender: Male  
Born in Australia  
Speaks English



**Cr Charlie Clarke**

*Term ended 24 June 2025*

Age: 55-64  
Gender: Male  
Born in Bangladesh  
Speaks English



**Cr Dion Pisconeri**

*Term ended 21 October 2024*

Age: 35-44  
Gender: Male  
Born in Australia  
Speaks English



## Councillor Meeting Attendance

Council meetings were held on the fourth Tuesday of each month with the exception being January of which Council does not hold a meeting. One special council meeting was held in August 2024.

Councillor	Ordinary Council Meetings	Special Council Meetings	Annual Electors' Meeting	Finance & Audit Committee Meetings
Cr Mike Walmsley	11	1	1	2
Cr Naomi Purcell	9	1	1	2
Cr Charlie Clarke <sup>1</sup>	11	1	1	1
Cr John Mason	8	1	1	1
Cr Karen Odorisio	9	1	-	1
Cr Dion Pisconeri <sup>2</sup>	2	1	-	-
Cr Larry Scott	10	1	1	2

## Fees, Expenses and Allowances paid to Councillors

Section 5.96A(1)(i) of the *Local Government Act 1995* and Regulation 29C(f) of the *Local Government (Administration) Regulations 1996* requires local governments to publish on their official website, the type, and the amount or value, of any fees, expenses or allowances paid to each council member during a financial year.

Councillor	Shire President / Deputy Shire President Allowance	Councillor Sitting Fee	Information Technology & Communication Allowance	TOTAL
<b>Shire President</b> Cr Mike Walmsley	\$11,250	\$10,668.00	\$1,530.00	<b>\$23,448.00</b>
<b>Deputy Shire President</b> Cr Naomi Purcell	\$2,814	\$10,668.00	\$1,530.00	<b>\$15,011.50</b>
Cr Charlie Clarke <sup>1</sup>	-	\$10,668.00	\$1,530.00	<b>\$12,198.00</b>
Cr John Mason	-	\$10,668.00	\$1,530.00	<b>\$12,198.00</b>
Cr Karen Odorisio	-	\$10,668.00	\$1,530.00	<b>\$12,198.00</b>
Cr Dion Pisconeri <sup>2</sup>	-	\$3,302.70	\$473.67	<b>\$3,776.37</b>
Cr Larry Scott	-	\$10,668.00	\$1,530.00	<b>\$12,198.00</b>

<sup>1</sup> Cr Charlie Clarke term ended 24 June 2025

<sup>2</sup> Cr Dion Pisconeri term ended 21 October 2024

## Register of Complaints

There were no complaints that resulted in action against Councillors under section 5.121 of the *Local Government Act 1995*, for the 2024/25 financial year.



## Our Executive Leadership Team



**Mark Goodlet**  
Chief Executive Officer



**Ashleigh Nuttall**  
Director Corporate &  
Community Services  
(Returned from leave  
June 2025)



**Kirsty Ferraro**  
Director Customer &  
Development Services  
(January 2025 onwards)

A/Director Corporate &  
Community Services  
(July 2024 – June 2025)



**Karen Oborn**  
Director Infrastructure &  
Development Services  
(July 2024 – January 2025)



**Brad Oborn**  
Director Infrastructure  
Services  
(January 2025 onwards)

### Employee Annual Salary

The number of Shire employees entitled to an annual salary of \$130,000 or more is set out in bands of \$10,000, adjacent.

### Remuneration of the Chief Executive Officer

The total remuneration provided to the Shire of Waroona's CEO during the 2024/25 financial year including all benefits was \$258,486.00.

Salary Range	2024/25
130,000 – 139,999	0
140,000 – 149,999	0
150,000 – 159,999	2
160,000 – 169,999	1
170,000 – 179,999	0
180,000 – 189,999	0
190,000 – 199,999	0
200,000 – 209,999	1



## Our Service Areas

### Office of the CEO

Strategy &  
Master  
Planning

Elections

Major  
Projects

Council  
Services

Business  
Improvement

Fire &  
Emergency  
Services

### Corporate & Community Services

Finance &  
Economic  
Development

Governance

Risk  
Management

Information  
Technology &  
Disclosure

Economic  
Development

Community  
Development  
& Events

Recreation &  
Aquatic

Tourism

### Customer & Development Services

Customer  
Service

Library

Human  
Resources

Cemetery

Department  
of Transport

Building /  
Development  
Approval

Town  
Planning

Environmental  
Management

Community  
Safety &  
Emergency

Rangers

### Infrastructure Services

Technical  
Services

Works and  
Operations

Waste  
Management

Asset  
Management



## About this Annual Report

The Shire of Waroona's Strategic Community Plan and Corporate Business Plan are the key strategic documents, setting out the Shire's priorities, and allocation of resources to achieve the objectives set out under each of its focus areas and aspirations. These documents form part of the Shire's Integrated Planning and Reporting framework, as illustrated below.

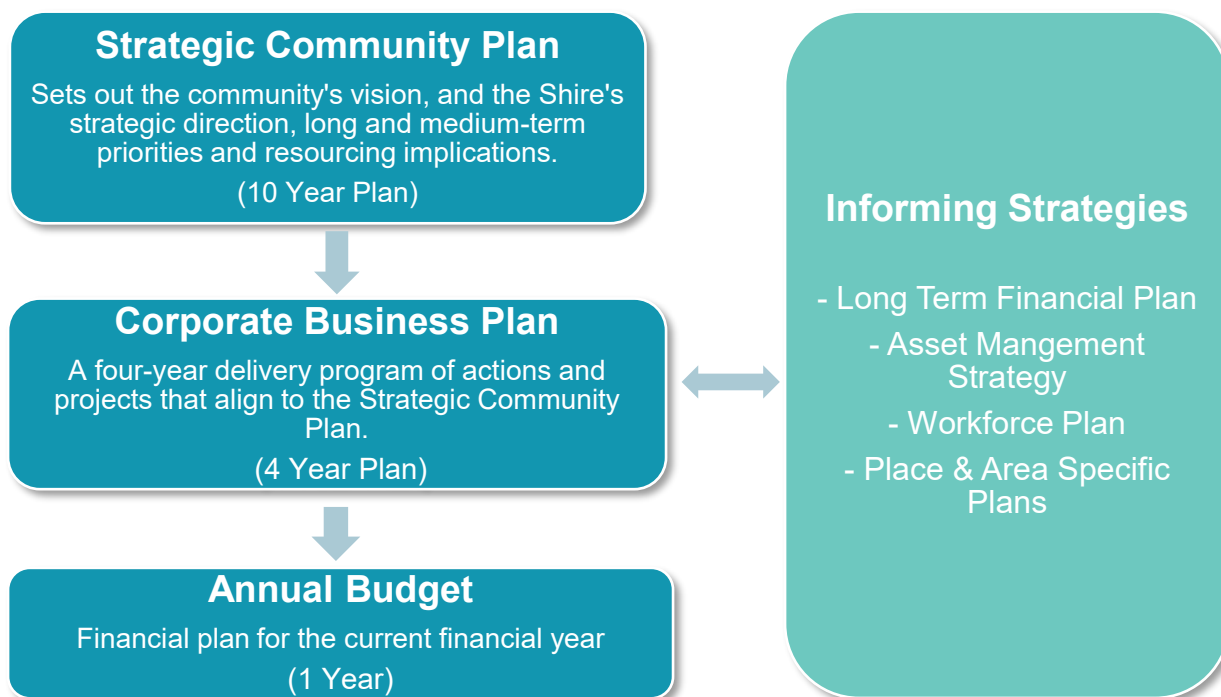


Figure 1: Elements of the Integrated Planning & Reporting Framework. Source: Department of Local Government, Sport & Cultural Industries.

## Our Performance

The Annual Report is the final component of the Shire's Integrated Planning & Reporting Framework which documents the Shire's performance and progress against services and planned projects that were planned during the 2024/25 financial year.

This section of the report highlights significant achievements and performance against scheduled Corporate Business Plan 2024–2028 projects and services provided to the community.





# Our Focus Areas & Aspirations to 2034







Australia Day, 2025

## Our Community

To have a connected and involved community that improves our quality of life through developing quality places and implementing quality town planning.

Council's first **Community Development Strategy** was introduced March 2025, followed by - 2025-26 **Community Development Action Plan**, enabling targeted engagement with identified social interest groups and localities.



- Council approved **Waroona North Precinct Master Plan**.
- Council endorsed the Shire's **draft Local Planning Strategy**. The Strategy will be released for public consultation, following State Government consideration.

- Delivered a range of inclusive and accessible community events and initiatives including — **TroutFest 2024, Thank a Volunteer Breakfast, Emergency Services Recognition Dinner, National Youth Week celebrations & ANZAC Day Service.**
- Continued strong working relationships with Waroona Aboriginal and Torres Strait Islander Corporation (**WAATSIC**).
- Received \$50,000 Department of Fire & Emergency Services (DFES) grant for **bush fire mitigation** at Preston Beach. Projects included clearing of reserve firebreaks, strengthening bushfire resilience and improving community safety.

**50** attendants

to our National Youth Week fun-filled activity day at the Waroona Recreation Centre.

The 2025-2030 **Destination Management Action Plan** was adopted in January 2025, following adoption of 2024 **Destination Management Strategy**, providing a strong framework for shaping the Shire's identity.





Anzac Day, 2025

## HIGHLIGHTS

- Received Alcoa funding to expand Shire-hosted **school holiday activities**.
- Introduced new Recreation Centre programs:
  - ◊ **Arts, Crafts, Play** for children aged 1-5, and
  - ◊ **Homeschool Phys Ed** for local home-schooled students.
- Supported delivery of a NAIDOC Week event, reinforcing the Shire's commitment to cultural recognition, respect, and inclusion.
- Jointly hosted the Inaugural **Waroona Seniors Ageing Well Expo** in celebration of Seniors Week, partnered with the Waroona Community Resource Centre, funded by a grant from *Council on the Ageing* (COTA) WA, and supported by Department of Communities.
- Joined the **Peel Open Studies trail**, showcasing local artists and makers at the Waroona Visitor Centre, and hosting an event morning tea.

- Hosted the *Act Belong Commit Ebb & Flow Exhibition*, in collaboration with the North Midlands Project and the Regional Arts Network, proudly partnering with Healthway & Regional Arts WA to promote the *Act Belong Commit* message. The Exhibition included workshops with local school students.



68

entries received for **Discover Waroona photography competition**, to be used in *Visit Waroona* tourism brochure and upcoming website.

**2024 Alcoa Waroona Micro Grant** awarded projects included: Preston Beach Golf Club's spring fete, Waroona Agricultural Society's technical upgrades, Drakesbrook Community Garden's community workshops, and Waroona Artist and Makers Inc. creative workshops.







Waroona Visitor Centre

## Our Economy

To create a diverse economy base that supports opportunity and employment.



Secured a grant for the **Town to Weir Trail** and continued to progress and tenure arrangements and design.

### HIGHLIGHTS

- CEO continued to meet with State and Federal members and government agencies to encourage economic opportunities.
- Participated in Peel Development Commission's economic development work, which supports local small businesses, the renewable energy sector, extractive industry and waste recycling.
- Developed a **Waroona Town Centre Development Requirements Local Planning Policy**, providing a foundation for the Townscape Facade project.
- Developed a **Workforce Accommodation local planning policy**, which provides direction and support for suitable accommodation for seasonal agricultural workers.

Introduced **Local Planning Policy (LPP013) - Waroona Town Centre Development Requirements** to guide design standards within Waroona Town Centre, ensuring new development aligns with the Shire's vision for a vibrant and well-planned town centre.





## Our Environment

To continually care for, protect and enhance our environment for the generations to come.

2024 Troutfest, trout release

### HIGHLIGHTS

- Actively supported the delivery of local community led litter management initiatives, including a clean-up event at Waroona Dam in December 2024.
- Continued in-kind support to Harvey River Restoration Taskforce (HRTT) for their work along the Harvey River.
- Continued Coss-tenure Invasive Species Program (CrISP) Project collaboration with Peel Harvey Biosecurity Group (PHBG), focusing on feral pest and noxious weed mitigation reserves, benefiting rural and residential properties.



Commenced preparation of a **Preston Beach Management Plan** - a cohesive framework that consolidates the existing Preston Beach Foreshore Management Plan, Townsite Strategy, and Caravan Park Discussion Paper to reflect the community's values and vision.



# 300

street & reserve

*Trees planted as  
part of a Shire  
Urban Greening  
project.*

- Completed actions from the Shire's **Waste Plan 2030** including construction of the Buller Road Refuse Site's new tyre compound and a 'Tip Shop'.
- Coordinated *waste workshops* throughout the Shire, supported by the 'WasteSorted' grant funding.
- Provided continued support to the dedicated **Preston Beach Volunteer Ranger** with updated equipment and resources to assist the Rangers' valuable community work. **Purchases** included replacement of the **Volunteer Ranger patrol vehicle and all-terrain vehicle (ATV)**, ensuring volunteer rangers are well-equipped to continue beach patrols and maintaining public safety.
- Continued to participate in and provide financial support to the **Peron Naturaliste Partnership** in its current coastal drone monitoring program within the Cape Peron to Cape Naturaliste region, with Department of Transport and Winjan Aboriginal Corporation.

Installation of *Cockitrough® cockatoo watering station* at Waroona Cemetery Reserve.





## Our Built Assets

To build and effectively manage our assets to continually improve our standard of living.

*Drakesbrook Weir's giant marron, 'Clawed'*

Completed Shire **Administration Building upgrade** in June 2025 to improve accessibility. Works included an accessible front entrance, lowered customer service counters, and improved internal navigation.



- Secured 3-year funding for design and construction of recreation and community (Pedestrian/cyclist) **shared path upgrades** within the Shire.



- Reconstructed **1.4Km of Preston Beach Road** —a project worth \$750,000 and part funded by a Main Roads WA - *Regional Road Group* grant.
- Reconstructed a total of 2.9Km local roads and resealed 5.1Km.
- Installed new waste tyre storage compound area and a 'tip shop' at Buller Road refuse site.

Council endorsed the **Drakesbrook Cemetery Master Plan** and **Draft Concept Plan** in June 2025, to allow for future cemetery expansion while





2024/25 Shire Council & Executive Leadership Team

# Our Leadership

To embed strong leadership through good governance, effective communication and ensuring value for money.

## HIGHLIGHTS

- Gazetted the **Shire of Waroona Bush Fire Brigades Local Law 2024**.
- **Upgraded Shire IT connections** from Admin to Depot, and Admin to Recreation and Aquatic Centre. The Recreation and Aquatic Centre now meets logistical requirements for utilisation as the Shire’s emergency evacuation centre, if required.
- Progressed review of **2026-2030 Workforce Plan**, implementing results from recent staff surveys.

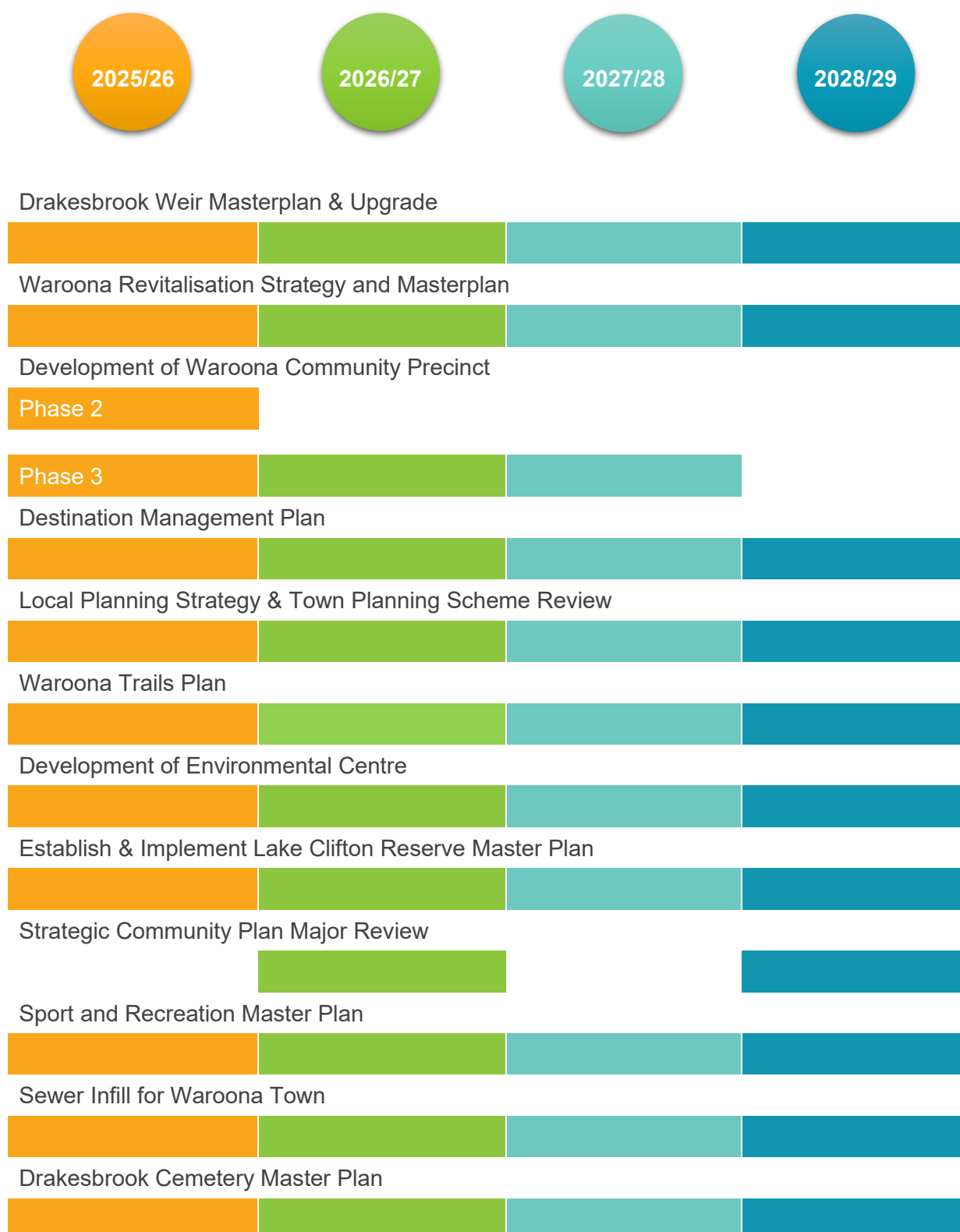


- The Shire of Waroona again received an **unqualified Audit opinion** (no adverse findings) from the Office of the Auditor General, reflecting our continued commitment to strong governance, transparency, and responsible financial management.
- Met all but one statutory requirement in the **2024 Compliance Audit Return**, continuing our strong record of transparent and responsible management.

**Strategic Community Plan (2024-2034) reviewed, and adopted by Council following community consultation**



## Major Planned Projects





## 2024/25 Major Grant Funding



**Australian Government**

**Department of Infrastructure, Transport,  
Regional Development and Communications**

<b>Regional Roads Group</b>	<b>\$699,270</b>	<b>Local Roads and Community Infrastructure (LRCI)</b>	<b>\$86,804</b>
<b>Roads to Recovery</b>	<b>\$328,281</b>		
<b>Direct Grant Allocation</b>	<b>\$146,756</b>		



**Australian Government**  
**The Treasury**



<b>Financial Assistance Grant</b>	<b>\$1,619,867</b>	<b>Mitigation Activity Fund (MAF) Grants Program Round 1</b>	<b>\$20,580</b>
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**Department of  
Primary Industries and  
Regional Development**

<b>Alcoa Community partnerships</b>	<b>\$255,286</b>	<b>Drakesbrook Cemetery NRM Funding</b>	<b>\$26,643</b>
<b>Alcoa Sustainability Fund Micro Grants</b>	<b>\$22,500</b>		



**WALGA**



<b>Urban Greening Project</b>	<b>\$26,600</b>	<b>Peel Regional Trails</b>	<b>\$133,595</b>
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## Statutory Reports

### Significant Modifications to Strategic Community Plan

The Shire's Strategic Community Plan (SCP) was reviewed during the 2024/25 reporting period and adopted in June 2025. Its five *Focus Areas and Aspirations*, actions and priorities have remained largely unchanged following results of an online community consultation survey carried out in September 2024. The Shire's Mission, Purpose and Values however, have been reviewed and realigned by Council to better the Shire's identity and focus on future aspirations over the next 10 years. These are presented on page 4 of this report.

A second community consultation period invited further community feedback on the final draft SCP, which prompted the following amendments.

- **Objective 1.3** A planning framework that is visionary, supports connectivity and enables participation that ensure quality, diverse and innovative planning outcomes that meet community aspirations

Activating strategies 1.3.1 and 1.3.2 relate to facilitation of Town Planning Scheme, Local Planning Strategy and preparation of subsequent District Structure Plans. The requirement for community consultation of these documents prior to adoption by the WA Planning Commission, has been added to the strategy success measure.

- **Objective 3.1** Protect and enhance our existing natural assets, waterways, bushland and biodiversity

Activating strategy 3.1.3 has been added to "*Advocate for and action protection of the environment*".





## Significant Modifications to Corporate Business Plan

Minor modifications were made to the Shire's Corporate Business Plan (CBP) during the 2024/25 financial year. In addition to the removal of completed items and amendment of existing actions / projects, several actions / projects were added to the plan. These are listed in the following table.

	Strategy	New Actions / Projects
<b>3.1 - Protect and enhance our existing natural assets, waterways, bushland, and biodiversity</b>	<i>3.1.3 Advocate for and action protection of the environment</i>	(1) 3.1.3.1 – Advocate for Shire's Mining Statement. (2) 3.1.3.2 – Develop an Environmental Strategy
<b>3.2 - Proactively manage resources and practice sustainability through responsible management of water, energy, fire control and waste</b>	<i>3.2.1 Secure water resources to ensure water sustainability for agricultural, economic, and recreational needs</i>	(1) 3.2.1.1 - Advocate for Shire's Water Initiatives
	<i>3.2.3 Responsibly manage Council and community water and energy use</i>	(1) 3.2.3.1 - Monitor water and energy use for Shire facilities
<b>4.1 - Public spaces and infrastructure that are accessible and appropriate for our community, and meet the purpose and needs of multiple users</b>	<i>4.1.1 Plan community facilities for current and future generations</i>	(1) 4.1.1.2 - Develop and implement the concept and design plans for Waroona Community Precinct Phase 3 – Irrigation House building.
<b>5.2 – Develop a skilled, safe, and compliant organisation</b>	<i>5.2.2 Promote an organisational culture of safety, best practice and continuous improvement</i>	(1) 5.2.2.4 – Implement and Review Council Endorsed Strategies and Plans





## Access and Inclusion Plan

In accordance with the *Disability Services Act 1993*, local governments are required to develop and implement a 'Disability Access and Inclusion Plan' to ensure people with disabilities or limited abilities have equal access to all Council facilities and services.

Community engagement, carried out during 2020/21, demonstrated that overall, people were satisfied that the Shire of Waroona was welcoming and inclusive of people with disability. Feedback provided the Shire with key focus areas to increase access and inclusion for people with all levels of disability, to consider in future projects.

Significant achievements against the Shire's *2023-2028 Access and Inclusion Plan* include –

- Significant upgrades to the Shire administration building entrance and foyer which has improved accessibility and safety for all visitors. These upgrades were fund by Local Roads and Community Infrastructure (LRCI) Phase 4 grant funding. Enhancements included a new external access ramp to meet UA standards, installation of automatic front entrance door; lowered customer service counters for seated customers; accessible meeting and interview rooms, and expansion of internal foyer space to remove internal navigation barriers.
- Installation of Tactile Ground Surface Indicators (TGSi) on new pram ramps near Waroona District High School road crossings which allow all pedestrians to safely traverse between the school and Waroona Recreation & Aquatic Centre for school-based activities.
- Development of *Visit Waroona* website, which plans to include an "Accessibility and Inclusion" section, listing services and businesses that are accessible to everyone.





## State Records Act

The Shire continues to strengthen its recordkeeping practices in accordance with the *State Records Act 2000* and the Shire's Record Keeping Plan (the Plan). The current Plan was approved by the State Records Office in August 2023 and will remain in effect until its scheduled review in 2028.

Council's Records Management Policy (AP003) provides the strategic framework for the Shire's information assets management, ensuring accountability, transparency, and compliance with legislative and best practice requirements. This framework supports the Shire's commitment to maintaining accurate, secure, and accessible records that underpin effective decision-making and service delivery.

During the reporting period, the Shire continued to focus on improving the efficiency and accessibility of its recordkeeping systems, progressively shifting towards electronic records management. Staff are encouraged and supported to capture records digitally wherever possible, reducing reliance on paper-based processes and improving information retrieval.

New employees receive dedicated induction training on the Shire's recordkeeping responsibilities and procedures, while ongoing support and refresher sessions are provided to maintain consistency and compliance across the organisation. Regular monitoring and internal reporting ensure the Record Keeping Plan remains effective and responsive to operational needs.

Offsite storage arrangements and archival procedures also continue to be reviewed to ensure compliance with retention and security requirements as the Shire transitions towards a more fully integrated digital environment.

The Shire remains committed to maintaining a robust and modern recordkeeping system that safeguards personal information, corporate information, supports good governance, and enhances service delivery to the community.

## Freedom of Information (FOI)

The *Freedom of Information Act 1992* (FOI Act) provides a general right of access to documents held by government agencies. Documents accessible under the FOI Act include paper records, plans and drawings, photographs, videos, audio recordings or digital information. If documents are not already publicly available, the *Freedom of Information Act 1992* provides the right for any person to apply for documents held by the Shire and enables the public to ensure personal information in documents is accurate, complete, up to date and not misleading.

The Shire of Waroona aspires to make information available promptly and at minimal cost, and wherever possible documents will be provided outside of the FOI process.

Council policy *CGP011 – Freedom of Information*, is reviewed every three years in line with Council's triennial policy review schedule. The Shire's *Information Access Framework (Information Statement) 2025* (document number CGFW001), was reviewed in May 2025 and is available on the Shire's official website.

Five (5) Freedom of Information applications were processed between 1 July 2024 and 30 June 2025.



## National Competition Policy

National Competition Policy is designed to enhance the efficiency and effectiveness of public sector agencies and lead to more efficient use of all economic reserves. The Shire continues to meet its obligations under the National Competition Policy (NCP) including competitive neutrality, legislative review, and structural reform. The Shire does not operate any significant business activities requiring public pricing oversight, and all relevant local laws have been assessed as NCP compliant.

## Capital grants, Subsidies and Contributions

In accordance with regulation 19BE of the *Local Government (Administration) Regulations 1996*, the table below details the value of all capital grants, subsidies and contributions for replacing and renewing assets, that were received by the Shire of Waroona during the 2024/25, 2023/24, 2022/23, and 2021/22 financial years.

Financial Year	Total
2024/2025	\$ 763,218
2023/2024	\$1,413,035
2022/2023	\$1,363,297
2021/2022	\$2,197,420

## Legislative Review

Council is required to assess each of its local laws to ensure they remain appropriate, effective and consistent with current legislative requirements, and to identify and address any restrictive or unintended impacts. As of 30 June 2025, the current Shire of Waroona Local Laws are:

- Activities on Thoroughfares & Trading in Thoroughfares Public Places 2001
- Bush Fire Brigades 2024
- Cat 2023 (Consolidated)
- Dog 2023
- Drakesbrook Cemetery 2021
- Extractive Industries 2021
- Fencing 2014
- Health 2021 (Consolidated)
- Local Government Property 2014
- Meeting Procedures 2020
- Pest Plant 2024
- Waste 2021

It is a requirement of the *Local Government Act 1995* that each Local Law is reviewed every fifteen years. Officers commenced a review of Shire of Waroona Fencing Local Law 2025 in 2024/25. The Bush Fire Brigades Local Law 2024 was gazetted on 6 August 2024. In addition, the local law-making process for Shire of Waroona Local Government Property & Public Places Local Law was re-commenced 2024/25.



## Five Year Key Summary of Statistics

	2020/21	2021/22	2022/23	2023/24	2024/25
<b>Operating Revenue</b>	\$8,105,948	\$8,809,261	\$9,465,199	\$10,031,761	\$10,868,877
<b>Operating Expenditure</b>	\$10,517,478	\$11,250,193	\$11,257,847	\$11,717,055	\$12,215,295
<b>Operating Grants, Contributions &amp; Subsidies</b>	\$1,555,015	\$2,015,069	\$2,192,172	\$1,833,176	\$1,644,529
<b>Fees &amp; Charges Revenue</b>	\$1,453,073	\$1,532,657	\$1,551,361	\$1,987,922	\$2,119,996
<b>Capital Grants Revenue</b>	\$1,605,434	\$3,185,338	\$4,871,523	\$7,361,281	\$2,568,826
<b>Capital Expenditure</b>	\$3,169,685	\$4,289,591	\$5,991,729	\$7,773,736	\$3,884,454
<b>Asset Valuation</b>	\$129,698,942	\$139,098,329	\$151,607,247	\$157,338,313	\$158,713,991
<b>Total Net Assets</b>	\$135,119,465	\$146,437,316	\$154,390,487	\$160,105,735	\$161,344,060
<b>Reserve Balance</b>	\$2,456,564	\$2,404,494	\$2,290,329	\$2,355,569	\$2,911,109
<b>Number of Rateable Properties</b>	2,738	2,736	2,745	2,754	2,756
<b>Minimum General Rate</b>	\$1,145	\$1,175	\$1,230	\$1,280	\$1,343
<b>Rates Levied</b>	\$5,029,681	\$5,134,120	\$5,393,497	\$5,800,712	\$6,088,648
<b>Planning Applications Received</b>	74	97	127	142	111
<b>Planning Applications Determined</b>	70	86	114	145	112
<b>Building Applications Received</b>	151	161	126	209	191
<b>Building Applications Determined</b>	136	149	155	181	199
<b>Library Items Loaned</b>	12,663	11,941	9,401	10,869	8,118
<b>Library Local Stock Resources</b>	7,990	6,181	3,519	3,465	3,209
<b>Licensing Agency Transactions</b>	7,482	7,341	7312	7342	7906
<b>Licensing Computer Theory Tests</b>	98	72	61	76	68



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# **SHIRE OF WAROONA**

## **FINANCIAL REPORT**

### **FOR THE YEAR ENDED 30 JUNE 2025**

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## SHIRE OF WAROONA

### FINANCIAL REPORT

#### FOR THE YEAR ENDED 30 JUNE 2025

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The Shire of Waroona conducts the operations of a local government with the following community vision:

#### OUR PURPOSE

We create environments where community, culture and commerce can flourish.

#### OUR VISION

A celebration of natural beauty, country values and vibrant prosperity.

#### OUR VALUES

We support our community in a collaborative manner with enthusiasm and fairness

We commit to building a resilient community

We encourage diversity and inclusiveness and celebrate uniqueness

We listen to the community and respond to their needs

We strive to deliver consistently high standards of service

Principal place of business:

Shire of Waroona

52 Hesse Street

Waroona, Western Australia 6215



**SHIRE OF WAROONA  
FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2025**

*Local Government Act 1995  
Local Government (Financial Management) Regulations 1996*

**Statement by CEO**

The accompanying financial report of the Shire of Waroona has been prepared in compliance with the provisions of the Local Government Act 1995 from proper accounts and records to present fairly the financial transactions for the financial year ended 30 June 2025 and the financial position as at 30 June 2025.

At the date of signing this statement, the particulars included in the financial report are not misleading or inaccurate.

Signed on the 20th day of November 2025



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CEO

Mr Mark Goodlet

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Name of CEO



AMD



**SHIRE OF WAROONA**  
**STATEMENT OF COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED 30 JUNE 2025**

	Note	2025 Actual \$	2025 Budget \$	2024 Actual \$
<b>Revenue</b>				
Rates	2(a),24	6,305,567	6,313,648	5,800,712
Grants, subsidies and contributions	2(a)	1,644,529	695,796	1,833,176
Fees and charges	2(a)	2,119,996	1,943,680	1,987,922
Interest revenue	2(a)	304,058	220,720	290,852
Other revenue	2(a)	494,727	327,000	119,099
		10,868,877	9,500,844	10,031,761
<b>Expenses</b>				
Employee costs	2(b)	(4,966,402)	(5,090,680)	(4,541,052)
Materials and contracts		(3,456,952)	(3,916,155)	(3,557,349)
Utility charges		(430,819)	(408,427)	(403,458)
Depreciation		(2,825,357)	(2,699,258)	(2,699,248)
Finance costs	2(b)	(64,032)	(55,202)	(64,885)
Insurance		(279,287)	(307,158)	(227,587)
Other expenditure	2(b)	(192,446)	(234,679)	(223,476)
		(12,215,295)	(12,711,559)	(11,717,055)
		(1,346,418)	(3,210,715)	(1,685,294)
Capital grants, subsidies and contributions	2(a)	2,568,826	3,522,033	7,361,281
Profit on asset disposals		35,162	39,208	48,864
Loss on asset disposals		(16,582)	(2,797)	(10,864)
Fair value adjustments to financial assets at fair value through profit or loss	4(b)	(2,663)	0	1,261
		2,584,743	3,558,444	7,400,542
<b>Net result for the period</b>		<b>1,238,325</b>	<b>347,729</b>	<b>5,715,248</b>
<b>Total other comprehensive income for the period</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>Total comprehensive income for the period</b>		<b>1,238,325</b>	<b>347,729</b>	<b>5,715,248</b>

This statement is to be read in conjunction with the accompanying notes.



AMD

**SHIRE OF WAROONA**  
**STATEMENT OF FINANCIAL POSITION**  
**AS AT 30 JUNE 2025**

	Note	2025 \$	2024 \$
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	3	3,175,451	6,780,018
Trade and other receivables	5	560,897	333,530
Other financial assets	4(a)	2,911,109	0
Inventories	6	19,138	22,946
Other assets	7	250,588	249,816
<b>TOTAL CURRENT ASSETS</b>		<b>6,917,183</b>	<b>7,386,310</b>
<b>NON-CURRENT ASSETS</b>			
Trade and other receivables	5	30,023	18,925
Other financial assets	4(b)	59,715	62,378
Property, plant and equipment	8	48,886,393	48,234,024
Infrastructure	9	109,504,790	109,104,289
Right-of-use assets	11(a)	233,071	215,675
<b>TOTAL NON-CURRENT ASSETS</b>		<b>158,713,992</b>	<b>157,635,291</b>
<b>TOTAL ASSETS</b>		<b>165,631,175</b>	<b>165,021,601</b>
<b>CURRENT LIABILITIES</b>			
Trade and other payables	12	1,420,214	1,461,970
Contract liabilities	13	299,737	713,016
Lease liabilities	11(b)	97,433	90,805
Borrowings	14	94,441	133,705
Employee related provisions	15	752,038	834,330
<b>TOTAL CURRENT LIABILITIES</b>		<b>2,663,863</b>	<b>3,233,826</b>
<b>NON-CURRENT LIABILITIES</b>			
Lease liabilities	11(b)	135,638	124,870
Borrowings	14	1,339,247	1,394,423
Employee related provisions	15	148,367	162,747
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>1,623,252</b>	<b>1,682,040</b>
<b>TOTAL LIABILITIES</b>		<b>4,287,115</b>	<b>4,915,866</b>
<b>NET ASSETS</b>		<b>161,344,060</b>	<b>160,105,735</b>
<b>EQUITY</b>			
Retained surplus		20,347,631	19,664,846
Reserve accounts	27	2,911,109	2,355,569
Revaluation surplus	16	138,085,320	138,085,320
<b>TOTAL EQUITY</b>		<b>161,344,060</b>	<b>160,105,735</b>

This statement is to be read in conjunction with the accompanying notes.



AMD



**SHIRE OF WAROONA**  
**STATEMENT OF CHANGES IN EQUITY**  
**FOR THE YEAR ENDED 30 JUNE 2025**

	Note	Retained surplus \$	Reserve accounts \$	Revaluation surplus \$	Total equity \$
<b>Balance as at 1 July 2023</b>		<b>14,014,838</b>	<b>2,290,329</b>	<b>138,085,320</b>	<b>154,390,487</b>
Comprehensive income for the period					
Net result for the period		5,715,248	0	0	5,715,248
Total comprehensive income for the period		5,715,248	0	0	5,715,248
Transfers from reserve accounts	27	256,740	(256,740)	0	0
Transfers to reserve accounts	27	(321,980)	321,980	0	0
<b>Balance as at 30 June 2024</b>		<b>19,664,846</b>	<b>2,355,569</b>	<b>138,085,320</b>	<b>160,105,735</b>
Comprehensive income for the period					
Net result for the period		1,238,325	0	0	1,238,325
Total comprehensive income for the period		1,238,325	0	0	1,238,325
Transfers from reserve accounts	27	313,412	(313,412)	0	0
Transfers to reserve accounts	27	(868,952)	868,952	0	0
<b>Balance as at 30 June 2025</b>		<b>20,347,631</b>	<b>2,911,109</b>	<b>138,085,320</b>	<b>161,344,060</b>

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF WAROONA**  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 30 JUNE 2025**

	Note	2025 Actual \$	2024 Actual \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Rates		6,304,886	5,792,525
Grants, subsidies and contributions		1,035,734	2,952,698
Fees and charges		2,119,996	1,987,922
Interest revenue		304,058	290,852
Goods and services tax received		(1,510)	180,748
Other revenue		494,727	119,099
		10,257,891	11,323,844
<b>Payments</b>			
Employee costs		(5,043,880)	(4,317,715)
Materials and contracts		(3,555,623)	(4,903,858)
Utility charges		(430,819)	(403,458)
Finance costs		(64,032)	(64,885)
Insurance paid		(279,287)	(227,587)
Other expenditure		(192,446)	(223,476)
		(9,566,087)	(10,140,979)
<b>Net cash provided by operating activities</b>		691,804	1,182,865
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Payments for purchase of property, plant & equipment	8(a)	(1,718,521)	(1,406,924)
Payments for construction of infrastructure	9(a)	(2,165,933)	(6,366,812)
Proceeds from capital grants, subsidies and contributions		2,568,826	6,657,181
Payments for financial assets at amortised cost		(2,911,109)	0
Proceeds from sale of property, plant & equipment		128,891	195,759
<b>Net cash (used in) investing activities</b>		(4,097,846)	(920,796)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings	26(a)	(94,441)	(133,705)
Payments for principal portion of lease liabilities	26(c)	(104,084)	(110,240)
<b>Net cash (used in) financing activities</b>		(198,525)	(243,945)
<b>Net increase (decrease) in cash held</b>		(3,604,567)	18,124
Cash at beginning of year		6,780,018	6,761,894
<b>Cash and cash equivalents at the end of the year</b>		3,175,451	6,780,018

This statement is to be read in conjunction with the accompanying notes.



**SHIRE OF WAROONA**  
**STATEMENT OF FINANCIAL ACTIVITY**  
**FOR THE YEAR ENDED 30 JUNE 2025**

	Note	2025 Actual \$	2025 Budget \$	2024 Actual \$
<b>OPERATING ACTIVITIES</b>				
<b>Revenue from operating activities</b>				
General rates	24	6,305,567	6,313,648	5,800,712
Grants, subsidies and contributions		1,644,529	695,796	1,833,176
Fees and charges		2,119,996	1,943,680	1,987,922
Interest revenue		304,058	220,720	290,852
Other revenue		494,727	327,000	119,099
Profit on asset disposals		35,162	39,208	48,864
Fair value adjustments to financial assets at fair value through profit or loss	4(b)	0	0	1,261
		10,904,039	9,540,052	10,081,886
<b>Expenditure from operating activities</b>				
Employee costs		(4,966,402)	(5,090,680)	(4,541,052)
Materials and contracts		(3,456,952)	(3,916,155)	(3,557,349)
Utility charges		(430,819)	(408,427)	(403,458)
Depreciation		(2,825,357)	(2,699,258)	(2,699,248)
Finance costs		(64,032)	(55,202)	(64,885)
Insurance		(279,287)	(307,158)	(227,587)
Other expenditure		(192,443)	(234,679)	(223,476)
Loss on asset disposals		(16,582)	(2,797)	(10,864)
Fair value adjustments to financial assets at fair value through profit or loss	4(b)	(2,663)	0	0
		(12,234,537)	(12,714,356)	(11,727,919)
Non-cash amounts excluded from operating activities	25(a)	2,712,766	2,662,847	2,884,090
<b>Amount attributable to operating activities</b>		1,382,268	(511,457)	1,238,057
<b>INVESTING ACTIVITIES</b>				
<b>Inflows from investing activities</b>				
Capital grants, subsidies and contributions	2(a)	2,568,826	3,522,033	7,361,281
Proceeds from disposal of assets		128,891	141,000	195,759
		2,697,717	3,663,033	7,557,040
<b>Outflows from investing activities</b>				
Right of use assets received - non cash	11(a)	(121,480)	(214,515)	(112,421)
Acquisition of property, plant and equipment	8(a)	(1,718,521)	(1,125,642)	(2,111,024)
Acquisition of infrastructure	9(a)	(2,165,933)	(4,466,738)	(6,366,812)
		(4,005,934)	(5,806,895)	(8,590,257)
Non-cash amounts excluded from investing activities	25(b)	121,480	214,515	112,421
<b>Amount attributable to investing activities</b>		(1,186,737)	(1,929,347)	(920,796)
<b>FINANCING ACTIVITIES</b>				
<b>Inflows from financing activities</b>				
Proceeds from new leases - non cash	26(c)	121,480	214,515	112,421
Transfers from reserve accounts	27	313,412	270,040	256,740
		434,892	484,555	369,161
<b>Outflows from financing activities</b>				
Repayment of borrowings	26(a)	(94,441)	(94,441)	(133,705)
Payments for principal portion of lease liabilities	26(c)	(104,084)	(121,217)	(110,240)
Transfers to reserve accounts	27	(868,952)	(508,931)	(321,980)
		(1,067,477)	(724,589)	(565,925)
Non-cash amounts excluded from financing activities	25(c)	(121,480)	(214,515)	(112,421)
<b>Amount attributable to financing activities</b>		(754,065)	(454,549)	(309,185)
<b>MOVEMENT IN SURPLUS OR DEFICIT</b>				
<b>Surplus or deficit at the start of the financial year</b>	25(d)	2,874,680	2,895,353	2,866,604
Amount attributable to operating activities		1,382,268	(511,457)	1,238,057
Amount attributable to investing activities		(1,186,737)	(1,929,347)	(920,796)
Amount attributable to financing activities		(754,065)	(454,549)	(309,185)
<b>Surplus or deficit after imposition of general rates</b>	25(d)	2,316,146	0	2,874,680

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF WAROONA**  
**FOR THE YEAR ENDED 30 JUNE 2025**  
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**SHIRE OF WAROONA**  
**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2025**

**1. BASIS OF PREPARATION**

The financial report of the Shire of Waroona which is a Class 3 local government comprises general purpose financial statements which have been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

**Local Government Act 1995 requirements**

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996* prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the *Local Government Act 1995*, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied except for disclosure requirements of:

- AASB 7 Financial Instruments Disclosures
- AASB 16 Leases paragraph 58
- AASB 101 Presentation of Financial Statements paragraph 61
- AASB 107 Statement of Cash Flows paragraphs 43 and 45
- AASB 116 Property, Plant and Equipment paragraph 79
- AASB 137 Provisions, Contingent Liabilities and Contingent Assets paragraph 85
- AASB 140 Investment Property paragraph 75(f)
- AASB 1052 Disaggregated Disclosures paragraph 11
- AASB 1054 Australian Additional Disclosures paragraph 16

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 *Leases* which would have required the Shire to measure any vested improvements at zero cost.

The *Local Government (Financial Management) Regulations 1996* provide that:

- land and buildings classified as property, plant and equipment; or
- infrastructure; or
- vested improvements that the local government controls;

and measured at reportable value, are only required to be revalued every five years. Revaluing these non-financial assets every five years is a departure from AASB 116 *Property, Plant and Equipment*, which would have required the Shire to assess at each reporting date whether the carrying amount of the above mentioned non-financial assets materially differs from their fair value and, if so, revalue the class of non-financial assets.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

**Critical accounting estimates and judgements**

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying amounts of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the financial report.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:

- Fair value measurement of assets carried at reportable value including:
  - Property, plant and equipment - note 8
  - Infrastructure - note 9
- Measurement of employee benefits - note 15

Fair value hierarchy information can be found in note 23

**The local government reporting entity**

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 28 of the financial report.

**Initial application of accounting standards**

During the current year, the following new or revised Australian Accounting Standards and Interpretations were applied for the first time.

- AASB 2020-1 *Amendments to Australian Accounting Standards*
  - *Classification of Liabilities as Current or Non-current*
- AASB 2022-5 *Amendments to Australian Accounting Standards*
  - *Lease Liability in a Sale and Leaseback*
- AASB 2022-6 *Amendments to Australian Accounting Standards*
  - *Non-current Liabilities with Covenants*
- AASB 2023-3 *Amendments to Australian Accounting Standards*
  - *Disclosure of Non-current Liabilities with Covenants: Tier 2*
- AASB 2024-1 *Amendments to Australian Accounting Standards*
  - *Supplier Finance Arrangements: Tier 2 Disclosures*
- AASB 2023-1 *Amendments to Australian Accounting Standards*
  - *Supplier Finance Arrangements*

These amendments are not expected to have any material impact on the financial report on initial application.

- AASB 2022-10 *Amendments to Australian Accounting Standards*
  - *Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities*

These amendment may result in changes to the fair value of certain non-financial assets on revaluation. The impact has not been quantified as it is not considered practicable to determine the amount of the difference in fair value attributable to the change in the standard.

**New accounting standards for application in future years**

The following new accounting standards will have application to local government in future years:

- AASB 2014-10 *Amendments to Australian Accounting Standards*
  - *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*
- AASB 2024-4b *Amendments to Australian Accounting Standards*
  - *Effective Date of Amendments to AASB 10 and AASB 128*  
*[deferred AASB 10 and AASB 128 amendments in AASB 2014-10 apply]*
- AASB 2022-9 *Amendments to Australian Accounting Standards*
  - *Insurance Contracts in the Public Sector*
- AASB 2023-5 *Amendments to Australian Accounting Standards*
  - *Lack of Exchangeability*
- AASB 18 (FP) *Presentation and Disclosure in Financial Statements*
  - *(Appendix D) [for for-profit entities]*
- AASB 18 (NFP/super) *Presentation and Disclosure in Financial Statements*
  - *(Appendix D) [for not-for-profit and superannuation entities]*
- AASB 2024-2 *Amendments to Australian Accounting Standards*
  - *Classification and Measurement of Financial Instruments*
- AASB 2024-3 *Amendments to Australian Accounting Standards*
  - *Annual Improvements Volume 11*

These amendments are not expected to have any material impact on the financial report on initial application.

**SHIRE OF WAROONA**  
**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2025**

**2. REVENUE AND EXPENSES**

**(a) Revenue**

**Contracts with customers**

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/refunds/warranties	Timing of revenue recognition
Grants, subsidies and contributions	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms of transfer of funds based on agreed milestones and reporting	Contract obligations if project not complete	Output method based on project milestones and/or completion date matched to performance obligations
Fees and charges - licences, registrations, approvals	Building, planning, development and animal management	Single point in time	Full payment prior to issue	None	On payment of the licence, registration or approval
Fees and charges - waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or normal trading terms if credit provided	None	On entry to facility
Fees and charges - sale of stock	Fuel, kiosk and visitor centre stock	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	At point of sale
Fees and charges - private works	Contracted private works	Single point in time	Monthly in arrears	None	At point of service

Consideration from contracts with customers is included in the transaction price.

**Revenue recognition**

Rate revenue was recognised from the rate record as soon as practicable after the Shire resolved to impose rates in the financial year as well as when the rate record was amended to ensure the information in the record was current and correct.

Revenue recognised during the year under each basis of recognition by nature of goods or services is provided in the table below:

**For the year ended 30 June 2025**

Nature	Contracts with customers	Capital grant/contributions	Statutory requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	0	0	6,305,567	0	6,305,567
Grants, subsidies and contributions	1,644,529	0	0	0	1,644,529
Fees and charges	1,854,210	0	265,786	0	2,119,996
Interest revenue	0	0	0	304,058	304,058
Other revenue	209,188	0	0	285,539	494,727
Capital grants, subsidies and contributions	267,871	2,300,955	0	0	2,568,826
<b>Total</b>	<b>3,975,798</b>	<b>2,300,955</b>	<b>6,571,353</b>	<b>589,597</b>	<b>13,437,703</b>

**For the year ended 30 June 2024**

Nature	Contracts with customers	Capital grant/contributions	Statutory requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	0	0	5,800,712	0	5,800,712
Grants, subsidies and contributions*	1,833,176	0	0	0	1,833,176
Fees and charges	1,720,621	0	267,301	0	1,987,922
Interest revenue	0	0	0	290,852	290,852
Other revenue	119,099	0	0	0	119,099
Capital grants, subsidies and contributions	80,269	6,576,911	0	704,101	7,361,281
<b>Total</b>	<b>3,753,165</b>	<b>6,576,911</b>	<b>6,068,013</b>	<b>994,953</b>	<b>17,393,042</b>

\*Grants, subsidies and contributions were incorrectly presented under the category of "capital grant/contributions" for 30 June 2024. This has been restated above under the category of "contracts with customers".



**SHIRE OF WAROONA**  
**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2025**

**2. REVENUE AND EXPENSES (Continued)**

**(a) Revenue (Continued)**

Note	2025 Actual \$	2024 Actual \$
Interest on reserve account	121,691	120,514
Other interest revenue	182,367	170,338
	304,058	290,852
<b>Fees and charges relating to rates receivable</b>		
Charges on instalment plan	16,830	17,670
The 2025 original budget estimate in relation to: Charges on instalment plan was \$18,500		

**(b) Expenses**

**Auditors remuneration**

- Audit of the Annual Financial Report	37,800	29,840
- Other services – grant acquittals	9,930	6,100
	47,730	35,940

**Employee Costs**

Employee benefit costs	4,966,402	4,541,052
	4,966,402	4,541,052

**Finance costs**

Interest and financial charges paid/payable for lease liabilities and financial liabilities not at fair value through profit or loss	54,927	59,367
Lease liabilities	9,104	5,518
	64,032	64,885

**Other expenditure**

Sundry expenses	192,446	223,476
	192,446	223,476

**SHIRE OF WAROONA**  
**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2025**

**3. CASH AND CASH EQUIVALENTS**

Cash at bank and on hand  
Term deposits  
**Total cash and cash equivalents**

Held as  
- Unrestricted cash and cash equivalents  
- Restricted cash and cash equivalents

Note	2025	2024
	\$	\$
	3,175,451	4,424,449
	0	2,355,569
	3,175,451	6,780,018
	2,425,714	3,261,433
17	749,737	3,518,585
	3,175,451	6,780,018

**MATERIAL ACCOUNTING POLICIES**

**Cash and cash equivalents**

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

Term deposits are presented as cash equivalents if they have a maturity of three months or less from the date of acquisition and are repayable with 24 hours notice with no loss of interest.

**Restricted financial assets**

Restricted financial asset balances are not available for general use by the local government due to externally imposed restrictions. Restrictions are specified in an agreement, contract or legislation. This applies to reserve accounts, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement.

**4. OTHER FINANCIAL ASSETS**

**(a) Current assets**

Financial assets at amortised cost

**Other financial assets at amortised cost**

Term deposits

Held as

- Restricted other financial assets at amortised cost

Note	2025	2024
	\$	\$
	2,911,109	0
	2,911,109	0
	2,911,109	0
	2,911,109	0
17	2,911,109	0
	2,911,109	0
	59,715	62,378
	59,715	62,378
	62,378	61,117
	(2,663)	1,261
	59,715	62,378

**(b) Non-current assets**

Financial assets at fair value through profit or loss

**Financial assets at fair value through profit or loss**

Units in Local Government House Trust - opening balance

Movement attributable to fair value increment

Units in Local Government House Trust - closing balance

**MATERIAL ACCOUNTING POLICIES**

**Financial assets at fair value through profit or loss**

The Shire classifies the following financial assets at fair value through profit or loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the Shire has elected to recognise as fair value gains and losses through profit or loss.



**SHIRE OF WAROONA**  
**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2025**

**5. TRADE AND OTHER RECEIVABLES**

**Current**

Rates and statutory receivables  
Trade receivables  
GST receivable

**Non-current**

Rates and statutory receivables

Note	2025	2024
	\$	\$
	341,404	311,063
	216,708	21,192
	2,785	1,275
	560,897	333,530
	30,023	18,925
	30,023	18,925

**Disclosure of opening and closing balances related to contracts with customers**

Information about receivables from contracts with customers along with financial assets and associated liabilities arising from transfers to enable the acquisition or construction of recognisable non-financial assets is:

Trade and other receivables from contracts with customers  
Contract assets

Total trade and other receivables from contracts with customers

Note	30 June 2025 Actual	30 June 2024 Actual	1 July 2023 Actual
	\$	\$	\$
	133,595	0	1,090,776
7	244,457	239,518	0
	378,052	239,518	1,090,776

**MATERIAL ACCOUNTING POLICIES**

**Rates and statutory receivables**

Rates and statutory receivables are non-contractual receivables arising from statutory requirements and include amounts due from ratepayers for unpaid rates and service charges and other statutory charges or fines.

Rates and statutory receivables are recognised when the taxable event has occurred and can be measured reliably.

**Trade receivables**

Trade receivables are amounts receivable from contractual arrangements with customers for goods sold, services performed or grants or contributions with sufficiently specific performance obligations or for the construction of recognisable non financial assets as part of the ordinary course of business.

**Measurement**

Trade and other receivables are recognised initially at the amount of the transaction price, unless they contain a significant financing component, and are to be recognised at fair value.

**Classification and subsequent measurement**

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

**6. INVENTORIES**

**Current**

Fuels and Materials  
WRAC Kiosk Stock  
Visitor Centre Stock

Note	2025	2024
	\$	\$
	5,171	2,938
	1,854	3,359
	12,113	16,649
	19,138	22,946
	22,946	19,536
	(144,444)	(157,960)
	140,636	161,370
	19,138	22,946

The following movements in inventories occurred during the year:

**Balance at beginning of year**

Inventories expensed during the year  
Additions to inventory

**Balance at end of year**

**MATERIAL ACCOUNTING POLICIES**

**General**

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

**SHIRE OF WAROONA**  
**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2025**

**7. OTHER ASSETS**

**Other assets - current**

	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
Prepayments	2,160	10,298
Accrued income	3,971	0
Contract assets	<u>244,457</u>	<u>239,518</u>
	<b>250,588</b>	<b>249,816</b>

**MATERIAL ACCOUNTING POLICIES**

**Other current assets**

Other non-financial assets include prepayments which represent payments in advance of receipt of goods or services or that part of expenditure made in one accounting period covering a term extending beyond that period.

**Contract assets**

Contract assets primarily relate to the Shire's right to consideration for work completed but not billed at the end of the period.



**SHIRE OF WAROONA**  
**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2025**

**8. PROPERTY, PLANT AND EQUIPMENT**

**(a) Movements in balances**

Movement in the balances of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Assets not subject to operating lease		Assets subject to operating lease	Total property			Plant and equipment		Total property, plant and equipment
Note	Land	Buildings	Buildings	Land	Buildings	Total property	Furniture and equipment	Plant and equipment	
	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Balance at 1 July 2023</b>	20,051,000	18,098,005	5,918,417	20,051,000	24,016,422	44,067,422	196,567	2,980,622	47,244,611
Additions*	0	1,408,759	41,664	0	1,450,423	1,450,423	21,244	639,357	2,111,024
Disposals	0	0	0	0	0	0	0	(157,760)	(157,760)
Depreciation		(447,271)	(143,378)	0	(590,649)	(590,649)	(57,942)	(315,260)	(963,851)
<b>Balance at 30 June 2024</b>	20,051,000	19,059,493	5,816,703	20,051,000	24,876,196	44,927,196	159,869	3,146,959	48,234,024
<b>Comprises:</b>									
Gross balance amount at 30 June 2024	20,051,000	19,506,764	5,960,081	20,051,000	25,466,845	45,517,845	217,811	3,222,602	48,958,258
Accumulated depreciation at 30 June 2024	0	(447,271)	(143,378)	0	(590,649)	(590,649)	(57,942)	(75,643)	(724,234)
<b>Balance at 30 June 2024</b>	8(b) 20,051,000	19,059,493	5,816,703	20,051,000	24,876,196	44,927,196	159,869	3,146,959	48,234,024
Additions	0	888,487	49,053	0	937,540	937,540	31,264	749,717	1,718,521
Disposals	0	0	0	0	0	0	0	(110,310)	(110,310)
Depreciation	0	(450,897)	(144,779)	0	(595,676)	(595,676)	(50,843)	(309,323)	(955,842)
<b>Balance at 30 June 2025</b>	20,051,000	19,497,083	5,720,977	20,051,000	25,218,060	45,269,060	140,290	3,477,043	48,886,393
<b>Comprises:</b>									
Gross balance amount at 30 June 2025	20,051,000	19,947,980	5,865,756	20,051,000	25,813,736	45,864,736	191,133	3,786,366	49,842,235
Accumulated depreciation at 30 June 2025	0	(450,897)	(144,779)	0	(595,676)	(595,676)	(50,843)	(309,323)	(955,842)
<b>Balance at 30 June 2025</b>	8(b) 20,051,000	19,497,083	5,720,977	20,051,000	25,218,060	45,269,060	140,290	3,477,043	48,886,393

\*Asset additions include gifted asset, being Bushfire brigade fire tender to the value of \$286,696

SHIRE OF WAROONA  
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2025

8. PROPERTY, PLANT AND EQUIPMENT (Continued)

(b) Carrying amount measurements

Asset class	Note	Carrying amount 2025 \$	Carrying amount 2024 \$	Fair value hierarchy	Valuation technique	Basis of valuation	Date of last valuation	Inputs used
(i) Fair value - as determined at the last valuation date								
Land and buildings								
Land - market value				2	Market approach using recent observable market data for similar properties.	Independent registered valuer.	June 2022	Price per square metre
		20,051,000	20,051,000					
Total land	8(a)	20,051,000	20,051,000					
Buildings - non specialised				3	Cost approach using current replacement cost	Independent registered valuer	June 2022	Construction costs and current condition, residual values and remaining useful life assessment inputs.
		5,720,977	5,816,703					
Buildings - specialised				3	Cost approach using current replacement cost	Independent registered valuer	June 2022	Construction costs and current condition, residual values and remaining useful life assessment inputs.
		19,497,083	19,059,493					
Total buildings	8(a)	25,218,060	24,876,196					



**SHIRE OF WAROONA**  
**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2025**

**9. INFRASTRUCTURE**

**(a) Movements in balances**

Movement in the balances of each class of infrastructure between the beginning and the end of the current financial year.

	Infrastructure - roads	Other infrastructure - Bridges	Other infrastructure - Drainage	Other infrastructure - Footpaths	Other infrastructure - Other	Other infrastructure - Parks & Ovals	Total infrastructure
	\$	\$	\$	\$	\$	\$	\$
<b>Balance at 1 July 2023</b>	83,237,499	1,095,900	11,198,400	2,888,800	2,162,302	3,779,735	104,362,636
Additions	2,246,858	138,200	46,804	77,134	206,100	3,651,716	6,366,812
Depreciation	(913,826)	(18,491)	(248,690)	(160,969)	(128,211)	(154,972)	(1,625,159)
<b>Balance at 30 June 2024</b>	84,570,531	1,215,609	10,996,514	2,804,965	2,240,191	7,276,479	109,104,289
<b>Comprises:</b>							
Gross balance at 30 June 2024	85,484,357	1,234,100	11,245,204	2,965,934	2,368,402	7,431,451	110,729,448
Accumulated depreciation at 30 June 2024	(913,826)	(18,491)	(248,690)	(160,969)	(128,211)	(154,972)	(1,625,159)
<b>Balance at 30 June 2024</b>	84,570,531	1,215,609	10,996,514	2,804,965	2,240,191	7,276,479	109,104,289
Additions	1,501,220	0	61,918	249,965	79,700	273,130	2,165,933
Depreciation	(939,371)	(20,609)	(249,756)	(166,047)	(138,803)	(250,845)	(1,765,431)
<b>Balance at 30 June 2025</b>	85,132,380	1,195,000	10,808,676	2,888,883	2,181,088	7,298,764	109,504,791
<b>Comprises:</b>							
Gross balance at 30 June 2025	86,071,751	1,215,608	11,058,433	3,054,929	2,319,891	7,549,609	111,270,221
Accumulated depreciation at 30 June 2025	(939,371)	(20,609)	(249,756)	(166,047)	(138,803)	(250,845)	(1,765,431)
<b>Balance at 30 June 2025</b>	85,132,380	1,194,999	10,808,677	2,888,882	2,181,088	7,298,764	109,504,790

SHIRE OF WAROONA  
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2025

9. INFRASTRUCTURE (Continued)

(b) Carrying amount measurements

Asset class	Fair value hierarchy	Valuation technique	Basis of valuation	Date of last valuation	Inputs used
(i) Fair value - as determined at the last valuation date					
Infrastructure - roads	3	Costs approach using current replacement costs	Independent registered valuer.	June 2023	Construction costs and current condition levels, residual values and remaining useful life assessments.
Other infrastructure - Bridges	3	Costs approach using current replacement costs	Independent registered valuer.	June 2023	Construction costs and current condition levels, residual values and remaining useful life assessments.
Other infrastructure - Drainage	3	Costs approach using current replacement costs	Independent registered valuer.	June 2023	Construction costs and current condition levels, residual values and remaining useful life assessments.
Other infrastructure - Footpaths	3	Costs approach using current replacement costs	Independent registered valuer.	June 2023	Construction costs and current condition levels, residual values and remaining useful life assessments.
Other infrastructure - Other	3	Costs approach using current replacement costs	Independent registered valuer.	June 2023	Construction costs and current condition levels, residual values and remaining useful life assessments.
Other infrastructure - Parks & Ovals	3	Costs approach using current replacement costs	Independent registered valuer.	June 2023	Construction costs and current condition levels, residual values and remaining useful life assessments.

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value assessment.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.



**SHIRE OF WAROONA**  
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**10. FIXED ASSETS**

**(a) Depreciation**

**Depreciation rates**

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

<b>Asset class</b>	<b>Useful life</b>
Buildings	40-60 yrs
Furniture and equipment	3-20 yrs
Plant and equipment	5-20 yrs
Other Infrastructure - Bridges	60-90 yrs
Other infrastructure - Drainage	60-90 yrs
Other Infrastructure - Footpaths	20-50 yrs
Other Infrastructure - Parks & Ovals	10-50 yrs
<b>Sealed roads and streets</b>	
Construction	44-55 yrs
Bituminous Seals	15-25 yrs
Asphalt Seals	25-30 yrs
<b>Uniformed Roads</b>	
Formed	10-15 yrs
Gravel	12-15 yrs

## 10. FIXED ASSETS (Continued)

### MATERIAL ACCOUNTING POLICIES

#### Initial recognition

An item of property, plant and equipment or infrastructure that qualifies for recognition as an asset is measured at its cost.

Upon initial recognition, cost is determined as the amount paid (or other consideration given) to acquire the assets, plus costs incidental to the acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition.

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Local Government (Financial Management) Regulation 17A(5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

Individual assets that are land, buildings and infrastructure acquired between scheduled revaluation dates of the asset class in accordance with the Shire's revaluation policy, are recognised at cost and disclosed as being at reportable value.

#### Measurement after recognition

Plant and equipment including furniture and equipment and right-of-use assets (other than vested improvements) are measured using the cost model as required under *Local Government (Financial Management) Regulation 17A(2)*. Assets held under the cost model are carried at cost less accumulated depreciation and any impairment losses being their reportable value.

#### Reportable value

In accordance with *Local Government (Financial Management) Regulation 17A(2)*, the carrying amount of non-financial assets that are land and buildings classified as property, plant and equipment, investment properties, infrastructure or vested improvements that the local government controls.

Reportable value is for the purpose of *Local Government (Financial Management) Regulation 17A(4)* is the fair value of the asset at its last valuation date minus (to the extent applicable) the accumulated depreciation and any accumulated impairment losses in respect of the non-financial asset subsequent to its last valuation date.

#### Revaluation

Land and buildings classified as property, plant and equipment, infrastructure or vested improvements that the local government controls and measured at reportable value, are only required to be revalued every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on land vested in the Shire.

Whilst the regulatory framework only requires a revaluation to occur every five years, it also provides for the Shire to revalue earlier if it chooses to do so.

For land, buildings and infrastructure, increases in the carrying amount arising on revaluation of asset classes are credited to a revaluation surplus in equity.

Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Subsequent increases are then recognised in profit or loss to the extent they reverse a net revaluation decrease previously recognised in profit or loss for the same class of asset.

#### Depreciation

The depreciable amount of all property, plant and equipment and infrastructure, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

#### Depreciation on revaluation

When an item of property, plant and equipment and infrastructure is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- (i) The gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset; or
- (ii) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

#### Impairment

In accordance with *Local Government (Financial Management) Regulations 17A(4C)*, the Shire is not required to comply with *AASB 136 Impairment of Assets* to determine the recoverable amount of its non-financial assets that are land or buildings classified as property, plant and equipment, infrastructure or vested improvements that the local government controls in circumstances where there has been an impairment indication of a general decrease in asset values.

In other circumstances where it has been assessed that one or more of these non-financial assets are impaired, the asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

#### Gains or losses on disposal

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.



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**11. LEASES**

**(a) Right-of-use assets**

Movement in the balance of each class of right-of-use asset between the beginning and the end of the current financial year.

	<b>Note</b>	<b>Right-of-use assets - plant and equipment</b>	<b>Total right-of-use assets</b>
		\$	\$
<b>Balance at 1 July 2023</b>		213,494	213,494
Additions		112,421	112,421
Depreciation		(110,240)	(110,240)
<b>Balance at 30 June 2024</b>		215,675	215,675
Gross balance amount at 30 June 2024		215,675	215,675
<b>Balance at 30 June 2024</b>		215,675	215,675
Additions		121,480	121,480
Depreciation		(104,084)	(104,084)
<b>Balance at 30 June 2025</b>		233,071	233,071
Gross balance amount at 30 June 2025		233,071	233,071
<b>Balance at 30 June 2025</b>		233,071	233,071

The following amounts were recognised in the statement of comprehensive income during the period in respect of leases where the Shire is the lessee:

		<b>2025 Actual</b>	<b>2024 Actual</b>
		\$	\$
Depreciation on right-of-use assets		(104,084)	(110,240)
Finance charge on lease liabilities	26(c)	(9,104)	(5,517)
<b>Total amount recognised in the statement of comprehensive income</b>		(113,188)	(115,757)
Total cash outflow from leases		(113,188)	(115,757)

**(b) Lease liabilities**

Current		97,433	90,805
Non-current		135,638	124,870
	26(c)	233,071	215,675

**MATERIAL ACCOUNTING POLICIES**

**Leases**

At inception of a contract, the Shire assesses if the contract contains or is a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

All contracts that are classified as short-term leases (i.e. a lease with a term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Details of individual lease liabilities required by regulations are provided at Note 26(c).

**Right-of-use assets - measurement**

Right-of-use assets are measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not recognised in the Statement of Financial Position). The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which are reported at fair value.

Refer to Note 10 under revaluation for details on the material accounting policies applying to vested improvements.

**Right-of-use assets - depreciation**

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shorter. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the Shire anticipates to exercise a purchase option, the specific asset is depreciated over the useful life of the underlying asset.

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**12. TRADE AND OTHER PAYABLES**

**Current**

Sundry creditors  
 Prepaid rates  
 Accrued payroll liabilities  
 Bonds and deposits held  
 Accrued interest

2025	2024
\$	\$
281,887	449,129
218,872	178,115
78,580	59,386
839,213	773,404
1,662	1,936
1,420,214	1,461,970

**MATERIAL ACCOUNTING POLICIES**

**Financial liabilities**

Financial liabilities are initially recognised at fair value when the Shire becomes a party to the contractual provisions of the instrument.

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and any consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

**Trade and other payables**

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are usually paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

**Prepaid rates**

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises income for the prepaid rates that have not been refunded.



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**13. OTHER LIABILITIES**

	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
<b>Current</b>		
Contract liabilities	299,737	713,016
	<b>299,737</b>	<b>713,016</b>
<b>Reconciliation of changes in contract liabilities</b>		
Opening balance	713,016	707,822
Additions	299,737	713,016
Revenue from contracts with customers included as a contract liability at the start of the period	(713,016)	(707,822)
	<b>299,737</b>	<b>713,016</b>

The aggregate amount of the performance obligations unsatisfied (or partially unsatisfied) in relation to these contract liabilities was \$299,737 (\$713,016 prior year)

The Shire expects to satisfy the performance obligations, from contracts with customers unsatisfied at the end of the reporting period, within the next 12 months.

Performance obligations in relation to capital grant/contribution liabilities are satisfied as project milestones are met or completion of construction or acquisition of the asset.

**MATERIAL ACCOUNTING POLICIES**

**Contract liabilities**

Contract liabilities represent the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

Contract liabilities represent obligations which are not yet satisfied. Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

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**14. BORROWINGS**

	Note	2025			2024		
		Current	Non-current	Total	Current	Non-current	Total
<b>Secured</b>		\$	\$	\$	\$	\$	\$
Bank loans		94,441	1,339,247	1,433,688	133,705	1,394,423	1,528,128
<b>Total secured borrowings</b>	26(a)	94,441	1,339,247	1,433,688	133,705	1,394,423	1,528,128

**Secured liabilities and assets pledged as security**

Bank loans are secured by a floating charge over the asset of the Shire of Waroona.

The Shire of Waroona has complied with the financial covenants of its borrowing facilities during the 2025 and 2024 years.

**MATERIAL ACCOUNTING POLICIES**

**Borrowing costs**

The Shire has elected to recognise borrowing costs as an expense when incurred regardless of how the borrowings are applied.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature. Borrowings fair values are based on discounted cash flows using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 23(i)) due to the unobservable inputs, including own credit risk.

**Risk**

Details of individual borrowings required by regulations are provided at Note 26(a).



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**15. EMPLOYEE RELATED PROVISIONS**

**Employee related provisions**

	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
<b>Current provisions</b>		
<b>Employee benefit provisions</b>		
Annual leave	384,409	381,820
Long service leave	327,884	404,418
	<u>712,293</u>	<u>786,238</u>
<b>Employee related other provisions</b>		
Employment on-costs	39,745	48,092
	<u>39,745</u>	<u>48,092</u>
<b>Total current employee related provisions</b>	<u>752,038</u>	<u>834,330</u>
<b>Non-current provisions</b>		
<b>Employee benefit provisions</b>		
Long service leave	130,146	144,023
	<u>130,146</u>	<u>144,023</u>
<b>Employee related other provisions</b>		
Employment on-costs	18,221	18,724
	<u>18,221</u>	<u>18,724</u>
<b>Total non-current employee related provisions</b>	<u>148,367</u>	<u>162,747</u>
<b>Total employee related provisions</b>	<u>900,405</u>	<u>997,077</u>

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave and associated on costs for services rendered up to the reporting date and recorded as an expense during the period the services are delivered.

Annual leave liabilities are classified as current, as there is no unconditional right to defer settlement for at least 12 months after the end of the reporting period.

**MATERIAL ACCOUNTING POLICIES**

**Employee benefits**

The Shire's obligations for employees' annual leave, long service leave and other employee leave entitlements are recognised as employee related provisions in the Statement of Financial Position.

**Short-term employee benefits**

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

**Other long-term employee benefits**

Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

**SHIRE OF WAROONA**  
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**16. REVALUATION SURPLUS**

	<b>2025</b>	<b>2025</b>	<b>2024</b>	<b>2024</b>
	<b>Opening</b>	<b>Closing</b>	<b>Opening</b>	<b>Closing</b>
	<b>balance</b>	<b>balance</b>	<b>balance</b>	<b>balance</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
Revaluation surplus - Land	37,509,290	37,509,290	37,509,290	37,509,290
Revaluation surplus - Furniture and equipment	37,322	37,322	37,322	37,322
Revaluation surplus - Plant and equipment	655,570	655,570	655,570	655,570
Revaluation surplus - Infrastructure - roads	87,099,421	87,099,421	87,099,421	87,099,421
Revaluation surplus - Other infrastructure - Other	12,783,717	12,783,717	12,783,717	12,783,717
	<b>138,085,320</b>	<b>138,085,320</b>	<b>138,085,320</b>	<b>138,085,320</b>



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**17. RESTRICTIONS OVER FINANCIAL ASSETS**

	<b>Note</b>	<b>2025 Actual</b>	<b>2024 Actual</b>
		<b>\$</b>	<b>\$</b>
The following classes of financial assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:			
- Cash and cash equivalents	3	749,737	3,518,585
- Financial assets at amortised cost	4	2,911,109	0
		3,660,846	3,518,585
The restricted financial assets are a result of the following specific purposes to which the assets may be used:			
Restricted reserve accounts	27	2,911,109	2,355,569
Contract liabilities	13	299,737	713,016
Unspent loans	26(b)	450,000	450,000
<b>Total restricted financial assets</b>		3,660,846	3,518,585

**18. UNDRAWN BORROWING FACILITIES AND CREDIT  
STANDBY ARRANGEMENTS**

**Credit standby arrangements**

Bank overdraft limit	500,000	500,000
Bank overdraft at balance date	0	0
Credit card limit	72,000	57,000
Credit card balance at balance date (payable)	(9,006)	0
<b>Total amount of credit unused</b>	562,994	557,000

**Loan facilities**

Loan facilities - current	94,441	133,705
Loan facilities - non-current	1,339,246	1,394,423
<b>Total facilities in use at balance date</b>	1,433,687	1,528,128
<b>Unused loan facilities at balance date</b>	450,000	450,000

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19. CONTINGENT LIABILITIES

In compliance with the Contaminated Sites Act 2003, the Shire of Waroona has listed sites to be possible sources of contamination. Detail of those sites are:

- Lot 1701 on Plan 214632 Buller Road, Waroona
- Shire of Waroona Buller Road Refuse site
- Lot 1619 on Plan 4622 Coronation Road, Waroona
- Shire of Waroona Historical Refuse site

Until the Shire conducts an investigation to determine the presence and scope of contamination, assess the risk, and agree with the Department of Water and Environment Regulation on the need and criteria for remediation of a risk based approach, the Shire is unable to estimate the potential costs associated with remediation of these sites. This approach is consistent with the Department of Water and Environmental Regulation Guidelines.

20. CAPITAL COMMITMENTS

	2025	2024
	\$	\$
Contracted for:		
- capital expenditure projects	381,777	0
	381,777	0
Payable:		
- not later than one year	381,777	0

At the end of the reporting period, the Shire has outstanding contractual commitments for capital expenditure totalling \$381,777. These commitments relate to the construction costs for the Big Shed projects as part of the Railside Park upgrade. The commitments are expected to be settled within the next 12 months.



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**21. RELATED PARTY TRANSACTIONS**

**(a) Council member remuneration**

Fees, expenses and allowances to be paid or reimbursed to council members.

Note	2025 Actual \$	2025 Budget \$	2024 Actual \$
President's annual allowance	11,250	11,250	10,816
President's meeting attendance fees	10,668	10,668	10,258
President's annual allowance for ICT expenses	1,530	1,530	1,471
President's travel and accommodation expenses	678	1,429	1,717
	<u>24,126</u>	<u>24,877</u>	<u>24,262</u>
Deputy President's annual allowance	2,813	2,813	2,704
Deputy President's meeting attendance fees	10,668	10,668	10,258
Deputy President's annual allowance for ICT expenses	1,530	1,530	1,471
Deputy President's travel and accommodation expenses	1,533	1,429	1,709
	<u>16,544</u>	<u>16,440</u>	<u>16,142</u>
All other council member's meeting attendance fees	45,774	53,340	46,189
All other council member's annual allowance for ICT expenses	6,594	7,650	6,624
All other council member's travel and accommodation expenses	463	0	1,344
	<u>52,831</u>	<u>60,990</u>	<u>54,157</u>
21(b)	<u>93,501</u>	<u>102,307</u>	<u>94,561</u>

**(b) Key management personnel (KMP) compensation**

The total of compensation paid to KMP of the Shire during the year are as follows:

Short-term employee benefits	903,537	981,624
Post-employment benefits	145,172	109,675
Employee - other long-term benefits	25,783	58,518
Council member costs	<u>93,501</u>	<u>94,561</u>
	<u>1,167,993</u>	<u>1,244,378</u>

*Short-term employee benefits*

These amounts include all salary and fringe benefits awarded to KMP except for details in respect to fees and benefits paid to council members which may be separately found in the table above.

*Post-employment benefits*

These amounts are the current-year's cost of the Shire's superannuation contributions made during the year.

*Other long-term benefits*

These amounts represent annual leave and long service leave entitlements accruing during the year.

*Council member costs*

These amounts represent payments of member fees, expenses, allowances and reimbursements during the year.

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**21. RELATED PARTY TRANSACTIONS (Continued)**

**(c) Transactions with related parties**

Transactions between related parties and the Shire are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guarantees exist in relation to related parties at year end.

In addition to KMP compensation above the following transactions occurred with related parties:

	<b>2025</b>	<b>2024</b>
	<b>Actual</b>	<b>Actual</b>
	<b>\$</b>	<b>\$</b>
Purchase of goods and services	20,629	22,043
<b>Amounts payable to related parties:</b>		
Trade and other payables	963	215

**(d) Related parties**

**The Shire's main related parties are as follows:**

*i. Key management personnel*

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the Shire, directly or indirectly, including any council member, are considered key management personnel.

*ii. Other Related Parties*

The purchase of goods and services from related parties were from local businesses controlled by KMP or close family members of KMP, and for ordinary activities of the Shire. These purchases were subject to the *Shire's procurement policy which is at arms length*".

Outside of normal citizen type transactions with the Shire, there were no other related party transactions involving key management personnel and/or their close family members and/or their controlled (or jointly controlled) entities.

*iii. Entities subject to significant influence by the Shire*

There were no such entities requiring disclosure during the current or previous year.

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**22. EVENTS OCCURRING AFTER THE END OF THE REPORTING PERIOD**

There were no events occurring after the end of the reporting period



## 23. OTHER MATERIAL ACCOUNTING POLICIES

### a) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

### b) Current and non-current classification

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

### c) Rounding off figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

### d) Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Shire applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) Statement of Financial Position as at the beginning of the preceding period in addition to the minimum comparative financial report is presented.

### e) Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

### f) Superannuation

The Shire contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

### g) Fair value of assets and liabilities

Fair value is the price that the Shire would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

### h) Interest revenue

Interest revenue is calculated by applying the effective interest rate to the gross carrying amount of a financial asset measured at amortised cost except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

### i) Fair value hierarchy

AASB 13 *Fair Value Measurement* requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

#### Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

#### Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

#### Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

#### Valuation techniques

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches:

#### Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

#### Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

#### Cost approach

Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shire gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

### j) Impairment of assets

In accordance with Australian Accounting Standards the Shire's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount except for non-financial assets that are:

- land and buildings classified as property, plant and equipment;
- infrastructure; or
- vested improvements that the local government controls, in circumstances where there has been an impairment indication of a general decrease in asset values.

These non-financial assets are assessed in accordance with the regulatory framework detailed in Note 10.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116 *Property, Plant and Equipment*) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

SHIRE OF WAROONA  
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24. RATING INFORMATION

(a) General rates

RATE TYPE				2024/25	2024/25	2024/25	2024/25	2024/25	2024/25	2024/25	2023/24
Rate description	Basis of valuation	Rate in \$	Number of properties	Actual rateable value*	Actual rate revenue	Actual interim rates	Actual total revenue	Budget rate revenue	Budget interim rate	Budget total revenue	Actual total revenue
				\$	\$	\$	\$	\$	\$	\$	\$
Gross Rental Valuation	Gross rental valuation	0.109170	1,539	27,386,827	2,989,820	215,515	3,205,335	2,989,820	225,000	3,214,820	2,756,464
UV General	Unimproved valuation	0.006410	511	284,425,000	1,823,164	737	1,823,901	1,823,164	0	1,823,164	1,738,915
UV Industry and Mining	Unimproved valuation	0.012815	4	23,062,000	295,540	667	296,207	295,540	0	295,540	347,816
UV Intensive Agriculture	Unimproved valuation	0.009615	4	4,442,000	42,710	0	42,710	42,710	0	42,710	39,757
<b>Total general rates</b>			2,058	339,315,827	5,151,234	216,919	5,368,153	5,151,234	225,000	5,376,234	4,882,952
<b>Minimum payment</b>											
		\$									
Gross Rental Valuation	Gross rental valuation	1,343	607	4,553,896	815,201	0	815,201	815,201	0	815,201	766,720
UV General	Unimproved valuation	1,343	91	10,515,050	122,213	0	122,213	122,213	0	122,213	151,040
<b>Total minimum payments</b>			698	15,068,946	937,414	0	937,414	937,414	0	937,414	917,760
<b>Total general rates and minimum payments</b>			2,756	354,384,773	6,088,648	216,919	6,305,567	6,088,648	225,000	6,313,648	5,800,712
<b>Total rates</b>							6,305,567			6,313,648	5,800,712
<b>(b) Rates related information</b>											
Rates instalment interest							18,002			16,500	17,584
Rates overdue interest							44,029			38,000	41,181

\*Rateable Value at time of raising of rate.

**SHIRE OF WAROONA**  
**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2025**

**25. DETERMINATION OF SURPLUS OR DEFICIT**

		2024/25 Budget (30 June 2025 carried forward)	2023/24 (30 June 2024 carried forward)
Note	2024/25 (30 June 2025 carried forward)		
	\$	\$	\$
<b>(a) Non-cash amounts excluded from operating activities</b>			
The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> .			
<b>Adjustments to operating activities</b>			
Less: Profit on asset disposals	(35,162)	(39,208)	(48,864)
Less: Fair value adjustments to financial assets at fair value through profit or loss	2,663	0	(1,261)
Add: Loss on disposal of assets	16,582	2,797	10,864
Add: Depreciation	2,825,357	2,699,258	2,699,248
Non-cash movements in non-current assets and liabilities:			
Employee benefit provisions	(96,674)	0	224,103
<b>Non-cash amounts excluded from operating activities</b>	<b>2,712,766</b>	<b>2,662,847</b>	<b>2,884,090</b>
<b>(b) Non-cash amounts excluded from investing activities</b>			
The following non-cash revenue or expenditure has been excluded from amounts attributable to investing activities within the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> .			
<b>Adjustments to investing activities</b>			
Right of use assets received - non cash	121,480	214,515	112,421
<b>Non-cash amounts excluded from investing activities</b>	<b>121,480</b>	<b>214,515</b>	<b>112,421</b>
<b>(c) Non-cash amounts excluded from financing activities</b>			
The following non-cash revenue or expenditure has been excluded from amounts attributable to financing activities within the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> .			
<b>Adjustments to financing activities</b>			
Non cash proceeds from new leases	(121,480)	(214,515)	(112,421)
<b>Non-cash amounts excluded from financing activities</b>	<b>(121,480)</b>	<b>(214,515)</b>	<b>(112,421)</b>
<b>(d) Surplus or deficit after imposition of general rates</b>			
The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> to agree to the surplus/(deficit) after imposition of general rates.			
<b>Adjustments to net current assets</b>			
Less: Reserve accounts	(2,911,109)	(2,594,461)	(2,355,569)
Add: Current liabilities not expected to be cleared at end of year			
- Current portion of borrowings	94,441	0	133,705
- Deferred Pensioners	30,022	18,925	18,925
- Current portion of lease liabilities	97,433	0	90,805
- Employee benefit provisions	752,039	190,000	834,330
<b>Total adjustments to net current assets</b>	<b>(1,937,174)</b>	<b>(2,385,536)</b>	<b>(1,277,804)</b>
<b>Net current assets used in the Statement of financial activity</b>			
Total current assets	6,917,183	4,153,613	7,386,310
Less: Total current liabilities	(2,663,863)	(1,768,077)	(3,233,826)
Less: Total adjustments to net current assets	(1,937,174)	(2,385,536)	(1,277,804)
<b>Surplus or deficit after imposition of general rates</b>	<b>2,316,146</b>	<b>0</b>	<b>2,874,680</b>



**SHIRE OF WAROONA**  
**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2025**

**26. BORROWING AND LEASE LIABILITIES**

**(a) Borrowings**

		Actual							Budget			
Purpose	Note	Principal at 1 July 2023	New loans during 2023-24	Principal repayments during 2023-24	Principal at 30 June 2024	New loans during 2024-25	Principal repayments during 2024-25	Principal at 30 June 2025	Principal at 1 July 2024	New loans during 2024-25	Principal repayments during 2024-25	Principal at 30 June 2025
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Loan - Memorial Hall Upgrade	14	61,413	0	(30,254)	31,159	0	(31,159)	0	31,159	0	(31,159)	0
Loan - Town Centre Park Purchase	14	588,515	0	(29,400)	559,115	0	(29,871)	529,244	559,115	0	(29,871)	529,244
Loan - Community Centre Precinct	14	436,356	0	(14,321)	422,035	0	(15,035)	407,000	422,034	0	(15,035)	406,999
Loan - Town Centre Land Purchase	14	533,325	0	(17,505)	515,820	0	(18,376)	497,444	515,820	0	(18,376)	497,444
Loan - Basketball Stadium	14	18,565	0	(18,565)	0	0	0	0	0	0	0	0
Loan - Rec Centre Upgarde	14	23,660	0	(23,660)	0	0	0	0	0	0	0	0
Total		1,661,834	0	(133,705)	1,528,129	0	(94,441)	1,433,688	1,528,128	0	(94,441)	1,433,687
Borrowing finance cost payments												
Purpose	Loan number	Institution	Interest rate	Date final payment is due		Actual for year ending 30 June 2025	Budget for year ending 30 June 2025		Actual for year ending 30 June 2024			
						\$	\$		\$			
Loan - Memorial Hall Upgrade	121	WATC	2.97%	22/04/2025		(508)	(696)		(1,601)			
Loan - Town Centre Park Purchase	122	WATC	1.60%	6/11/2040		(8,735)	(8,809)		(9,280)			
Loan - Community Centre Precinct	123	WATC	4.92%	28/06/2042		(20,558)	(20,564)		(21,277)			
Loan - Town Centre Land Purchase	124	WATC	4.92%	28/06/2042		(25,126)	(25,134)		(26,005)			
Loan - Basketball Stadium	117	WATC	6.58%	28/05/2024		0	0		(907)			
Loan - Rec Centre Upgarde	120	WATC	3.91%	24/06/2024		0	0		(696)			
Total						(54,927)	(55,203)		(59,766)			
Total finance cost payments						(54,927)	(55,203)		(59,766)			

\* WA Treasury Corporation

**(b) Unspent borrowings**

Particulars	Institution	Date Borrowed	Unspent balance 1 July 2024	Borrowed during 2024-25	Expended during 2024-25	Unspent balance 30 June 2025
			\$	\$	\$	\$
Loan - Community Precinct Development	WATC	28/06/2022	450,000	0	0	450,000
			450,000	0	0	450,000

\* WA Treasury Corporation

**SHIRE OF WAROONA**  
**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2025**

**26. BORROWING AND LEASE LIABILITIES (Continued)**

**(c) Lease liabilities**

Purpose	Note	Actual							Budget			
		Principal at 1	New leases	Principal	Principal at 30	New leases	Principal	Principal at 30	Principal at 1	New leases	Principal	Principal at 30
		July 2023	during 2023-24	repayments during 2023-24	June 2024	during 2024-25	repayments during 2024-25	June 2025	July 2024	during 2024-25	repayments during 2024-25	30 June 2025
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Server Lease		97,045	0	(34,765)	62,280	0	(35,360)	26,920	62,281	0	(36,139)	26,142
Rec Centre Solar Panels		14,305	0	(7,097)	7,208	(3)	(7,205)	0	7,208	0	(7,263)	(55)
Admin Solar Panels		12,460	0	(4,079)	8,381	0	(4,153)	4,228	5,358	0	(4,268)	1,090
Admin Laptops		9,437	0	(3,010)	6,427	0	(3,143)	3,284	9,450	0	(3,359)	6,091
Gym Equipment Lease - 2		46,802	0	(12,578)	34,224	0	(13,200)	21,024	34,224	0	(14,555)	19,669
PC Lease		0	98,151	(5,637)	92,514	(17,071)	(18,837)	56,606	92,514	87,924	(21,981)	158,457
Photocopiers		0	0	0	0	62,680	(12,018)	50,662	0	69,388	(13,878)	55,510
IT Meeting Room Recording		0	0	0	0	26,648	(1,603)	25,045	0	25,000	(6,250)	18,750
Spin Bike Lease - new		0	0	0	0	48,064	(2,762)	45,302	0	30,060	(6,012)	24,048
Spin Bike Lease		11,684	0	(7,768)	3,916	0	(3,916)	0	3,917	0	(3,917)	0
CCTV Lease		(1,055)	3,174	(2,119)	0	1,065	(1,065)	0	0	2,143	(2,143)	0
Bush Fire Brigade Laptops		3,600	0	(2,877)	723	99	(822)	0	0	0	0	0
Photocopiers		10,377	0	(10,375)	2	(2)	0	0	723	0	(1,452)	(729)
PC Lease		10,354	9,581	(19,935)	0	0	0	0	0	0	0	0
Gym Equipment Lease - 1		(1,515)	1,515	0	0	0	0	0	0	0	0	0
<b>Total lease liabilities</b>	11(b)	213,494	112,421	(110,240)	215,675	121,480	(104,084)	233,071	215,675	214,515	(121,217)	308,973

**Lease finance cost payments**

Purpose	Lease number	Institution	Interest rate	Date final payment is due	Actual for year ending 30 June 2025	Budget for year ending 30 June 2025	Actual for year ending 30 June 2024	Lease term
					\$	\$	\$	
Server Lease	SOW01042021A	Vestone	1.70%	1/04/2026	(779)	0	(1,374)	60 months
Rec Centre Solar Panels	SOW01072020	Vestone	1.50%	1/07/2025	(58)	0	(165)	60 months
Admin Solar Panels	SOW01072021	Vestone	1.80%	1/07/2026	(116)	0	(190)	60 months
Admin Laptops	SOW01072022	Vestone	4.40%	1/07/2026	(216)	0	(349)	48 months
Gym Equipment Lease - 2	SOW03012023	Vestone	4.90%	4/01/2027	(1,355)	0	(1,976)	48 months
PC Lease	SOW020424	Vestone	4.80%	3/04/2028	(3,144)	0	(1,102)	48 months
Photocopiers	SOW010724	Vestone	4.65%	2/07/2029	(2,594)	0	0	60 months
IT Meeting Room Recording	SOW01042025AB	Vestone	4.65%	3/04/2029	(293)	0	0	48 months
Spin Bike Lease - new	2508570	CHG Meridian	4.65%	31/03/2029	(529)	0	0	48 months
Spin Bike Lease	E6N0163401	Maia Financial	1.10%	1/01/2025	(13)	0	(89)	48 months
CCTV Lease	E6N0160761	Maia Financial	2.10%	31/12/2024	(6)	0	(24)	60 months
Bush Fire Brigade Laptops	SOW011020	Vestone	1.20%	1/10/2024	(1)	0	(27)	48 months
Photocopiers	E6N0162301	Maia Financial	2.20%	1/04/2024	0	0	(95)	60 Months
PC Lease	SOW020120	Vestone	1.10%	2/01/2024	0	0	(126)	48 Months
<b>Total finance cost payments</b>					(9,104)	0	(5,517)	

**SHIRE OF WAROONA**  
**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2025**

**27. RESERVE ACCOUNTS**

	2025 Actual opening balance	2025 Actual transfer to	2025 Actual transfer (from)	2025 Actual closing balance	2025 Budget opening balance	2025 Budget transfer to	2025 Budget transfer (from)	2025 Budget closing balance	2024 Actual opening balance	2024 Actual transfer to	2024 Actual transfer (from)	2024 Actual closing balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Restricted by council</b>												
(a) Sporting Reserve	78,787	4,070	0	82,857	78,787	0	0	78,787	74,849	3,938	0	78,787
(b) Council Building Maintenance Reserve	149,579	57,726	0	207,305	149,579	50,000	0	199,579	102,203	47,376	0	149,579
(c) Rec Centre Building Maintenance Reserve	76,729	28,963	0	105,692	76,729	25,000	0	101,729	72,895	3,834	0	76,729
(d) Preston Beach Volunteer Reserve	86,342	17,779	(43,082)	61,039	86,342	13,345	(44,100)	55,587	69,789	16,553	0	86,342
(e) Emergency Assistance Reserve	116,193	6,002	0	122,195	116,194	0	0	116,194	110,387	5,806	0	116,193
(f) Works Depot Redevelopment Reserve	88,017	4,546	0	92,563	88,017	0	0	88,017	83,618	4,399	0	88,017
(g) Council Building Construction Reserve	159,132	8,223	(92,940)	74,415	159,132	0	(92,940)	66,192	172,136	9,056	(22,060)	159,132
(h) Information Technology Reserve	106,201	25,486	0	131,687	106,201	20,000	0	126,201	100,887	5,314	0	106,201
(i) Footpath Construction Reserve	34,936	1,805	0	36,741	34,936	0	0	34,936	33,190	1,746	0	34,936
(j) Plant Reserve	251,242	281,978	(157,390)	375,830	251,242	269,000	(113,000)	407,242	238,681	12,561	0	251,242
(k) Staff Leave Reserve	24,160	6,248	0	30,408	24,160	5,000	0	29,160	15,408	8,752	0	24,160
(l) Strategic Planning Reserve	21,889	1,131	(20,000)	3,020	21,889	0	(20,000)	1,889	20,795	1,094	0	21,889
(m) Waste Management Reserve	1,095,531	182,733	0	1,278,264	1,095,531	126,136	0	1,221,667	1,099,481	196,050	(200,000)	1,095,531
(n) History Book Reserve	11,869	918	0	12,787	11,869	450	0	12,319	10,848	1,021	0	11,869
(o) Risk and Insurance Reserve	10,106	522	0	10,628	10,106	0	0	10,106	9,601	505	0	10,106
(p) Drakesbrook Cemetery Reserve	44,856	2,322	0	47,178	44,856	0	0	44,856	75,561	3,975	(34,680)	44,856
(q) Waroona North Development	0	238,500		238,500	0	0	0	0	0	0	0	0
	2,355,569	868,952	(313,412)	2,911,109	2,355,570	508,931	(270,040)	2,594,461	2,290,329	321,980	(256,740)	2,355,569
	2,355,569	868,952	(313,412)	2,911,109	2,355,570	508,931	(270,040)	2,594,461	2,290,329	321,980	(256,740)	2,355,569

All reserves are supported by cash and cash equivalents and financial assets at amortised cost and are restricted within equity as Reserve accounts.

In accordance with council resolutions or adopted budget in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

<b>Name of reserve account</b>	<b>Purpose of the reserve account</b>
<b>Restricted by council</b>	
(a) Sporting Reserve	To provide funds for sporting facilities and equipment as determined by Council together with low interest loan applications.
(b) Council Building Maintenance Reserve	To provide funds for future building maintenance.
(c) Rec Centre Building Maintenance Reserve	To be used for future building asset maintenance items at the Waroona Recreation & Aquatic Centre, particularly items of plant.
(d) Preston Beach Volunteer Reserve	To provide funds to assist in the operations of volunteer ranger functions including replacement of equipment.
(e) Emergency Assistance Reserve	To provide funds to assist in an emergency situation. (eg. major fire)
(f) Works Depot Redevelopment Reserve	To provide funds for the provision of vehicle storage bays at the Works Depot.
(g) Council Building Construction Reserve	To provide funds for future capital construction works in accordance with Council's Long Term Financial and Strategic Community Plans.
(h) Information Technology Reserve	To be used to ensure that the network computer system is maintained including external site connections.
(i) Footpath Construction Reserve	To provide funds for future expansion of the dual use path network.
(j) Plant Reserve	To be used for the purchase and replacement of major plant.
(k) Staff Leave Reserve	To be used to fund annual and long service leave requirements.
(l) Strategic Planning Reserve	To provide funds for future requirements of Council's Strategic Planning.
(m) Waste Management Reserve	To be used to maintain operations at the Buller Road Refuse Site.
(n) History Book Reserve	To be used to fund the update reprint of the 'Drakesbrook Days and Waroona Years' history book.
(o) Risk and Insurance Reserve	To be used for expenses associated with risk assessments and insurance adjustments of unforeseen expenses.
(p) Drakesbrook Cemetery Reserve	To be used for future upgrades of the Drakesbrook Public Cemetery.
(q) Waroona North Development	To provide funds for the development of recreation land, infrastructure and facilities in Waroona North.



**SHIRE OF WAROONA**  
**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2025**

**28. TRUST FUNDS**

Funds held at balance date which are required to be held in trust and which are not included in the financial statements are as follows:

	<b>1 July 2024</b>	<b>Amounts received</b>	<b>Amounts paid</b>	<b>30 June 2025</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
Alcoa Sustainability Fund	2,182,669	305,757	(341,950)	2,146,476
Public Open Space	135,852	4,719	0	140,571
Extractive Industries	18,816	654	0	19,470
Commercial Bond	14,874	516	0	15,390
	<b>2,352,211</b>	<b>311,646</b>	<b>(341,950)</b>	<b>2,321,907</b>



## Auditor General

### INDEPENDENT AUDITOR'S REPORT 2025 Shire of Waroona

To the Council of the Shire of Waroona

#### Opinion

I have audited the financial report of the Shire of Waroona (Shire) which comprises:

- the statement of financial position as at 30 June 2025, the statement of comprehensive income, statement of changes in equity, statement of cash flows and statement of financial activity for the year then ended
- notes comprising a summary of material accounting policies and other explanatory information.

In my opinion, the financial report :

- is based on proper accounts and records
- presents fairly, in all material respects, the results of the operations of the Shire for the year ended 30 June 2025 and its financial position at the end of that period
- is in accordance with the *Local Government Act 1995* (the Act) and, to the extent that they are not inconsistent with the Act, Australian Accounting Standards.

#### Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial report section below.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Other information

The Chief Executive Officer (CEO) is responsible for the preparation and the Council for overseeing the other information. The other information is the information in the entity's annual report for the year ended 30 June 2025, but not the financial report and my auditor's report.

My opinion on the financial report does not cover the other information and accordingly, I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I did not receive the other information prior to the date of this auditor's report. When I do receive it, I will read it and if I conclude that there is a material misstatement in this information, I am required to communicate the matter to the CEO and Council and request them to correct the misstated information. If the misstated information is not corrected, I may need to retract this auditor's report and re-issue an amended report.

## **Responsibilities of the Chief Executive Officer and Council for the financial report**

The Chief Executive Officer (CEO) of the Shire is responsible for:

- keeping proper accounts and records
- preparation and fair presentation of the financial report in accordance with the requirements of the Act, the Regulations and Australian Accounting Standards
- managing internal control as required by the CEO to ensure the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for:

- assessing the Shire's ability to continue as a going concern
- disclosing, as applicable, matters related to going concern
- using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the Shire.

The Council is responsible for overseeing the Shire's financial reporting process.

## **Auditor's responsibilities for the audit of the financial report**

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial report. The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial report is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at [https://www.auasb.gov.au/auditors\\_responsibilities/ar4.pdf](https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf).

## **My independence and quality management relating to the report on the financial report**

I have complied with the independence requirements of the *Auditor General Act 2006* and the relevant ethical requirements relating to assurance engagements. In accordance with ASQM 1 *Quality Management for Firms that Perform Audits or Reviews of Financial Reports and Other Financial Information, or Other Assurance or Related Services Engagements*, the Office of the Auditor General maintains a comprehensive system of quality management including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.



### **Matters relating to the electronic publication of the audited financial report**

This auditor's report relates to the financial report of the Shire of Waroona for the year ended 30 June 2025 included in the annual report on the Shire's website. The Shire's management is responsible for the integrity of the Shire's website. This audit does not provide assurance on the integrity of the Shire's website. The auditor's report refers only to the financial report. It does not provide an opinion on any other information which may have been hyperlinked to/from the annual report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to contact the Shire to confirm the information contained in the website version.

Kellie Tonich  
Senior Director Financial Audit  
Delegate of the Auditor General for Western Australia  
Perth, Western Australia  
21 November 2025



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